



2026-2032 CIP Program Approval

Minneapolis-St. Paul International Airport (MSP)
and the six airports in the Reliever Airport System

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2026-2032 CAPITAL IMPROVEMENT PROGRAM

2026 - 2032 Capital Improvement Program - Final Draft for Commission Approval	2026	2027	2028	2029	2030	2031	2032
MSP End of Life/Replacement Projects							
10 - Terminal 1							
Concourse and Hub Tram Replacement						\$ 300,000,000	
Concourse C Moving Walkway Upgrade/Replacement		\$ 3,000,000					
Concourse G Lavatory Building Replacement	\$ 2,500,000						
Passenger Boarding Bridge Replacements	\$ 10,700,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Terminal 1 Media Mesh Replacement		\$ 1,400,000					
13 - Energy Management Center							
Terminal 1 Boiler and Chiller Replacement and EMC Expansion		\$ 150,000,000	\$ 330,000,000				\$ -
Variable Air Volume (VAV) Box Replacement	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000		
21 - Field and Runway							
30L Deicing Pad Expansion			\$ 20,000,000				
30L Deicing Pad Reconstruction		\$ 15,000,000					
Airfield Snow Melter Replacement/Upgrades	\$ 1,800,000	\$ 2,000,000	\$ 2,000,000				
Bituminous Shoulder Reconstruction	\$ 1,000,000	\$ 1,000,000					
Concourse G Apron Pavement Reconstruction			\$ 15,000,000	\$ 14,000,000	\$ 16,000,000		
Runway 12L-30R Reconstruction					\$ 40,000,000		
Taxiway A/B Pavement Reconstruction	\$ 5,000,000						
Taxiway B Pavement Reconstruction			\$ 6,000,000	\$ 5,000,000	\$ 8,000,000		
Taxiway C Pavement Reconstruction				\$ 10,000,000			
Taxiway H Pavement Reconstruction		\$ 6,500,000					
Taxiway J Pavement Reconstruction		\$ 7,500,000					
Taxiway M Pavement Reconstruction							\$ 7,000,000
Taxiway Q Pavement Reconstruction					\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Taxiway R Pavement Reconstruction	\$ 9,500,000						
Terminal 2 Apron Reconstruction		\$ 17,000,000	\$ 15,500,000	\$ 16,700,000	\$ 13,900,000	\$ 15,000,000	
31 - Parking							
Parking Ramp Lighting Replacement		\$ 1,800,000	\$ 8,000,000	\$ 7,500,000	\$ 6,000,000	\$ 4,500,000	\$ 7,000,000
Parking Ramp Snow Melter Replacement/Upgrades	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000				
Red/Blue Parking Ramp Variable Message Sign Replacement		\$ 800,000					
39 - Public Areas/Roads							
28th Avenue South Rehabilitation			\$ 3,600,000				
East 62nd Street Reconstruction		\$ 5,150,000					
Post Road Reconstruction Project	\$ 10,100,000						
MSP End of Life/Replacement Projects Subtotal	\$ 44,000,000	\$ 224,550,000	\$ 413,500,000	\$ 65,200,000	\$ 99,900,000	\$ 333,500,000	\$ 28,000,000

2026-2032 CAPITAL IMPROVEMENT PROGRAM

2026 - 2032 Capital Improvement Program - Final Draft for Commission Approval

	2026	2027	2028	2029	2030	2031	2032
MSP IT Projects							
10 - Terminal 1							
Concourse C Digital Directory Replacement	\$ 800,000						
MAC Technology Upgrades	\$ 15,750,000	\$ 14,750,000	\$ 12,750,000	\$ 12,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
12 - Federal Inspection Station (FIS)							
Customs and Border Protection Infrastructure	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
13 - Energy Management Center							
Building Management (IMACS) Modernization	\$ 3,400,000						
31 - Parking							
Parking Revenue Control System	\$ 4,200,000						
36 - Terminal 2							
Passenger Flow Tracking		\$ 1,500,000					
46 - Hangars and Other Buildings							
Multiple Points of Entry Facility	\$ 5,000,000			\$ 5,000,000			
63 - Police							
Badging and Door Access Modernization	\$ 2,100,000						
Card Access Modifications	\$ 2,800,000		\$ 2,500,000		\$ 2,500,000		\$ 2,500,000
Public Safety Video (IVISN) Modernization	\$ 1,000,000	\$ 1,000,000					
MSP IT Projects Subtotal	\$ 35,550,000	\$ 18,250,000	\$ 16,250,000	\$ 18,750,000	\$ 17,250,000	\$ 14,750,000	\$ 17,250,000
MSP Long-Term Plan Projects							
21 - Field and Runway							
MSP Airport Layout Plan	\$ 100,000	\$ 100,000					\$ 2,500,000
MSP Environmental Review			\$ 2,000,000				
MSP Long Term Plan				\$ 3,000,000			
MSP Obstructions Removals		\$ 1,000,000		\$ 1,000,000			
NAVAID Relocation	\$ 5,000,000			\$ 2,000,000		\$ 30,000,000	
26 - Terminal Roads/Landside							
Terminal 2 Roadway Additional Lane	\$ 10,100,000						
31 - Parking							
Green Parking Ramp Demolition					\$ 65,000,000		
Green/Gold Parking Ramp Replacement					\$ 400,000,000		
Gold Parking Ramp Demolition			\$ 65,000,000				
Orange and Purple Parking Outriggers		\$ 140,000,000					
36 - Terminal 2							
Terminal 2 Operational Improvements	\$ 22,400,000	\$ 25,600,000					
46 - Hangars and Other Buildings							
Ground Service Equipment (GSE) Maintenance Facility	\$ 25,000,000						
MSP Long Term Plan Projects Subtotal	\$ 62,600,000	\$ 166,700,000	\$ 67,000,000	\$ 6,000,000	\$ 465,000,000	\$ 30,000,000	\$ 2,500,000

2026-2032 CAPITAL IMPROVEMENT PROGRAM

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	2026	2027	2028	2029	2030	2031	2032
MSP Maintenance/Facility Upgrade Projects							
10 - Terminal 1							
ADO Office Expansion	\$ 9,000,000						
Aircraft Docking System		\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Art Display Areas	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 300,000
Arts Master Plan	\$ 1,374,000	\$ 460,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000
Delivery Node Redevelopment		\$ 7,500,000		\$ 4,600,000		\$ 5,500,000	
Family Assistance Center		\$ 600,000					
F/G Connector Repairs and Improvements	\$ 4,000,000						
Folded Plate Surface Reconstruction	\$ 45,000,000						
Lighting Infrastructure Technology and Equipment (LITE)	\$ 1,500,000	\$ 2,550,000	\$ 3,300,000	\$ 2,200,000	\$ 3,300,000		
Main Mall Modernization			\$ 3,500,000	\$ 3,500,000			
Restroom Upgrade Program	\$ 1,800,000	\$ 3,700,000	\$ 3,700,000	\$ 3,700,000	\$ 2,050,000	\$ 2,250,000	\$ 2,250,000
Steam System Upgrade Program	\$ 2,200,000	\$ 2,300,000	\$ 2,400,000				
Terminal 1 Tug Drive Waterproofing	\$ 2,900,000	\$ 2,900,000	\$ 2,900,000				
Wayfinding Sign Replacement		\$ 3,600,000		\$ 2,000,000		\$ 2,000,000	
West Mezzanine Improvements	\$ 16,700,000						
12 - Federal Inspection Station (FIS)							
FIS Facility Upgrades	\$ 845,000	\$ 2,000,000					
13 - Energy Management Center							
Campus Cooling Systems Replacement Study	\$ 250,000						
Chiller Plant Optimization		\$ 4,000,000					
Energy Savings Program		\$ 2,000,000					
MAC Automation Infrastructure Program	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000			
Steam Trap Monitoring System	\$ 3,000,000						
Victaulic Piping Replacement	\$ 19,000,000	\$ 6,200,000	\$ 2,300,000	\$ 2,350,000	\$ 2,450,000		
21 - Field and Runway							
Airfield Thermoplastic Markings	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000			
Apron Lighting LED Upgrade	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000				
Field Maintenance Building Efficiency Program		\$ 14,000,000	\$ 42,000,000	\$ 112,000,000		\$ 49,000,000	
GBAS - SLS-4000 Installation			\$8,500,000				
Runway LED Lighting Upgrade		\$ 3,000,000					
Terminal 2 Glycol Lift Station/Forcemain		\$ 1,500,000					
Tunnel Fan Replacement	\$ 6,800,000						
Tunnel Lighting LED Upgrade	\$ 1,900,000	\$ 400,000	\$ 1,200,000				
31 - Parking							
Electric Vehicle Charging Network Expansion	\$ 2,350,000		\$ 8,500,000		\$ 1,500,000		\$ 1,500,000
Green/Gold Tower Metal Panel Replacements		\$ 2,000,000					
Parking Guidance System	\$ 15,750,000						
Red/Blue Parking Levels 2 and 3	\$ 10,200,000						
36 - Terminal 2							
Terminal 2 Aircraft Parking and Guidance	\$ 3,600,000	\$ 2,500,000					
Terminal 2 Baggage Handling System	\$ 3,000,000						
Terminal 2 Digital Wait Time Display		\$ 200,000					
Terminal 2 Gate Area Improvements	\$ 7,000,000						
Terminal 2 MUFIDS/EVIDS Millwork Upgrades	\$ 350,000						
Terminal 2 Skyway to LRT Flooring Installation		\$ 1,000,000					
Terminal 2 Ticket Counter Insert Replacement		\$ 750,000					
39 - Public Areas/Roads							
34th Avenue Surface Reconstruction	\$ 8,350,000	\$ 8,400,000					
34th Avenue Sanitary Sewer Replacement	\$ 3,100,000						
Diverging Diamond Intersection Rehabilitation		\$ 380,000					
Terminal 1 Inbound Roadway Median Improvements	\$ 17,600,000	\$ 6,000,000					

MSP Maintenance/Facility Upgrade Projects continues on the next page

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MSP Maintenance/Facility Upgrade Projects (continued)							
56 - Trades/Maintenance Buildings							
North Field Maintenance Mechanical Infrastructure	\$ 8,500,000						
Trades Building Rehabilitation and Addition			\$ 26,500,000				
63 - Police							
APD Response Training Room		\$ 500,000					
Emergency Communications Center Updates		\$ 200,000					
Highway Digital Messaging Signs	\$ 300,000						
Perimeter Fence Intrusion Detection System	\$ 1,000,000						
Perimeter Gate Security Improvements	\$ 12,000,000		\$ 7,000,000				
Perimeter Security Fence Upgrade		\$ 1,000,000					
Public Safety Modifications		\$ 850,000		\$ 850,000		\$ 850,000	
Secured Area Access Control System (SAACS) Testing Facility			\$ 350,000				
Squad Parking Modifications		\$ 140,000					
Terminal 2 Police Operations Center Modifications		\$ 350,000					
66 - Fire							
ARFF 1 Garage Door Replacement		\$ 1,500,000					
Digital Signage and Dashboard Displays		\$ 100,000					
Fire Protection Systems Upgrades			\$ 10,000,000			\$ 10,000,000	
70 - General Office/Administration							
MAC Staff Workspace		\$ 17,500,000	\$ 6,500,000				
Digital Signage In/At The GO	\$ 300,000						
76 - Environment							
Glycol Sewer & Storm Sewer Inspection/Rehabilitation				\$ 2,000,000	\$ 1,000,000		
Glycol Tank Roof Repairs			\$ 700,000				
MSP Pond 3 / 494 Pond Sediment Removal & Repairs					\$ 14,000,000		
MSP Maintenance/Facility Upgrade Projects Subtotal	\$ 216,919,000	\$ 106,330,000	\$ 135,810,000	\$ 138,660,000	\$ 25,760,000	\$ 71,060,000	\$ 5,260,000

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MSP Noise Mitigation Projects	\$ 500,000	\$ 22,500,000	\$ 10,500,000	\$ 1,000,000			
MSP Ongoing Maintenance Programs							
10 - Terminal 1							
Air Handling Unit Replacement		\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000
Baggage System Upgrades	\$ 21,800,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Electrical and Ground Power Substation Replacement	\$ 20,000,000	\$ 21,000,000	\$ 22,100,000	\$ 23,200,000	\$ 24,300,000	\$ 25,500,000	\$ 26,800,000
Electrical Infrastructure and Emergency Power Upgrades	\$ 5,000,000	\$ 5,250,000	\$ 5,500,000	\$ 5,800,000	\$ 6,100,000	\$ 6,400,000	\$ 6,700,000
Plumbing Infrastructure Upgrade Program	\$ 1,000,000	\$ 1,000,000	\$ 1,300,000	\$ 2,000,000	\$ 2,100,000	\$ 2,200,000	\$ 2,300,000
Terminal Building Remediation and Miscellaneous Modifications Program	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,300,000	\$ 6,300,000	\$ 6,300,000	\$ 6,600,000
13 - Energy Management Center							
EMC Life Safety Infrastructure Program	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000
EMC Plant Upgrades	\$ 10,750,000	\$ 2,300,000	\$ 2,400,000	\$ 2,500,000			
Indoor Air Quality Monitoring System	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000		
21 - Field and Runway							
Airside Electrical Construction	\$ 5,100,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Airside Roadway Pavement Restoration	\$ 2,400,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Miscellaneous Airfield Construction	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Pavement Joint Sealing/Repair	\$ 1,600,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
26 - Terminal Roads/Landside							
Tunnel/Bridge Inspections	\$ 120,000	\$ 120,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Tunnel/Bridge Miscellaneous Modifications		\$ 1,000,000		\$ 1,000,000		\$ 1,000,000	
31 - Parking							
Parking Structure Rehabilitation	\$ 5,650,000	\$ 5,000,000	\$ 6,000,000	\$ 5,175,000	\$ 6,350,000	\$ 6,350,000	\$ 6,350,000
39 - Public Areas/Roads							
Concrete Joint Repair	\$ 500,000	\$ 1,200,000	\$ 2,900,000	\$ 750,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Landside Pavement Rehabilitation	\$ 600,000	\$ 1,500,000	\$ 900,000	\$ 1,600,000	\$ 950,000	\$ 2,200,000	\$ 2,000,000
Landside Utility Rehabilitation	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 1,000,000
Roadway Fixture Refurbishment	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 300,000
46 - Hangars and Other Buildings							
Campus Building Rehab Program		\$ 2,000,000		\$ 2,000,000		\$ 2,000,000	
Campus Parking Lot Reconstructions		\$ 3,075,000	\$ 3,075,000			\$ 8,500,000	
End of Life Campus Building Demolition	\$ 400,000		\$ 3,700,000				
MSP Campus Building Roof Replacements	\$ 13,700,000	\$ 10,000,000	\$ 10,000,000	\$ 15,000,000	\$ 8,000,000	\$ 5,000,000	\$ 5,000,000
56 - Trades/Maintenance Buildings							
Sump Pump Controls	\$ 3,500,000	\$ 3,000,000					
70 - General Office/Administration							
GO Building Improvements	\$ 500,000		\$ 500,000		\$ 500,000		\$ 600,000
MSP Ongoing Maintenance Programs Subtotal	\$ 104,420,000	\$ 85,945,000	\$ 88,025,000	\$ 88,975,000	\$ 80,300,000	\$ 90,150,000	\$ 81,400,000

2026-2032 CAPITAL IMPROVEMENT PROGRAM

2026 - 2032 Capital Improvement Program - Final Draft for Commission Approval	2026	2027	2028	2029	2030	2031	2032
MSP Tenant Projects							
10 - Terminal 1							
Concessions Rebids			\$ 550,000				
Concessions Upgrades/Revenue Development and Strategic Partnerships	\$ 320,000	\$ 295,000	\$ 335,000	\$ 340,000	\$ 350,000	\$ 400,000	\$ 400,000
Concourse and Gatehold Modernization	\$ 5,000,000						
Pre-Conditioned Air Unit Replacement	\$ 3,000,000						
Terminal 1 Food Court Digital Signage	\$ 400,000						
33 - Cargo Area							
West Cargo Development		\$ 60,000,000					
36 - Terminal 2							
Terminal 2 Concessions Marketing Digital Display		\$ 250,000					
Terminal 2 "JWO" Kiosk Relocation		\$ 150,000					
46 - Hangars and Other Buildings							
Sun Country Headquarters Roof Replacement		\$ 3,100,000					
MSP Tenant Projects Subtotal	\$ 8,720,000	\$ 63,795,000	\$ 885,000	\$ 340,000	\$ 350,000	\$ 400,000	\$ 400,000
Reliever Airports Long-Term Plan Projects							
81 - St. Paul							
STP Airport Layout Plan			\$ 100,000				
STP Environmental Review			\$ 800,000				
82 - Lake Elmo							
21D Airport Layout Plan			\$ 500,000			\$ 100,000	
21D Environmental Review						\$ 800,000	
21D Long Term Comprehensive Plan			\$ 800,000				
83 - Airlake							
LVN Airport Layout Plan	\$ 100,000			\$ 500,000			\$ 100,000
LVN Environmental Review							\$ 800,000
LVN Long Term Comprehensive Plan				\$ 800,000			
LVN Runway 12-30 Improvements		\$ 4,400,000					
84 - Flying Cloud							
FCM Environmental Review	\$ 6,800,000						
FCM South Building Area Utilities	\$ 800,000						
85 - Crystal							
MIC Airport Layout Plan				\$ 500,000			\$ 100,000
MIC Environmental Review							\$ 800,000
MIC Long Term Comprehensive Plan				\$ 800,000			
86 - Anoka County - Blaine							
ANE Airport Layout Plan			\$ 100,000				
ANE Building Area Development - Xylite St. Relocation							\$ 1,000,000
ANE Environmental Review			\$ 800,000				
Reliever Airports Long Term Plan Projects Subtotal	\$ 7,700,000	\$ 4,400,000	\$ 3,100,000	\$ 2,600,000	\$ -	\$ 900,000	\$ 2,800,000

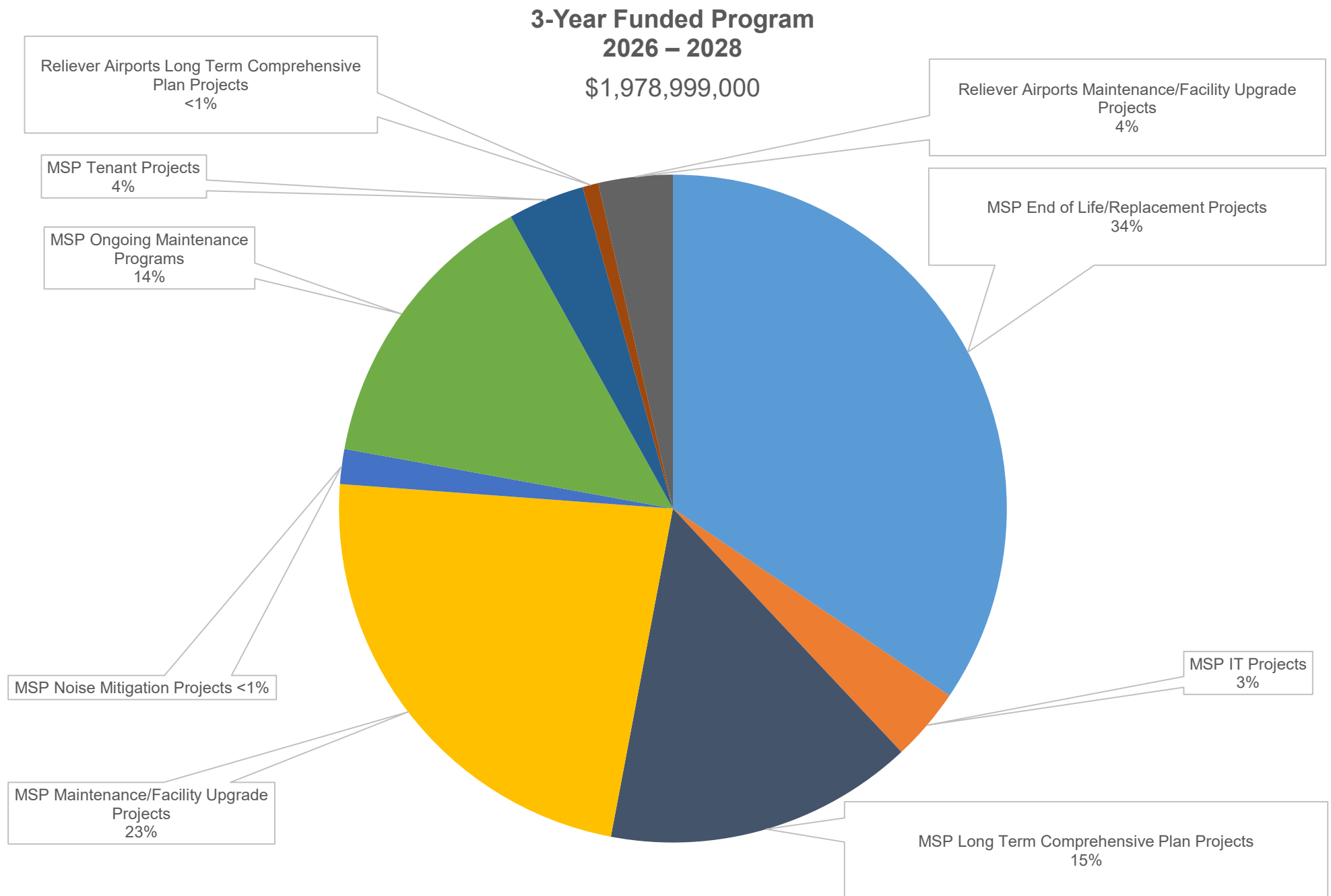
2026-2032 CAPITAL IMPROVEMENT PROGRAM

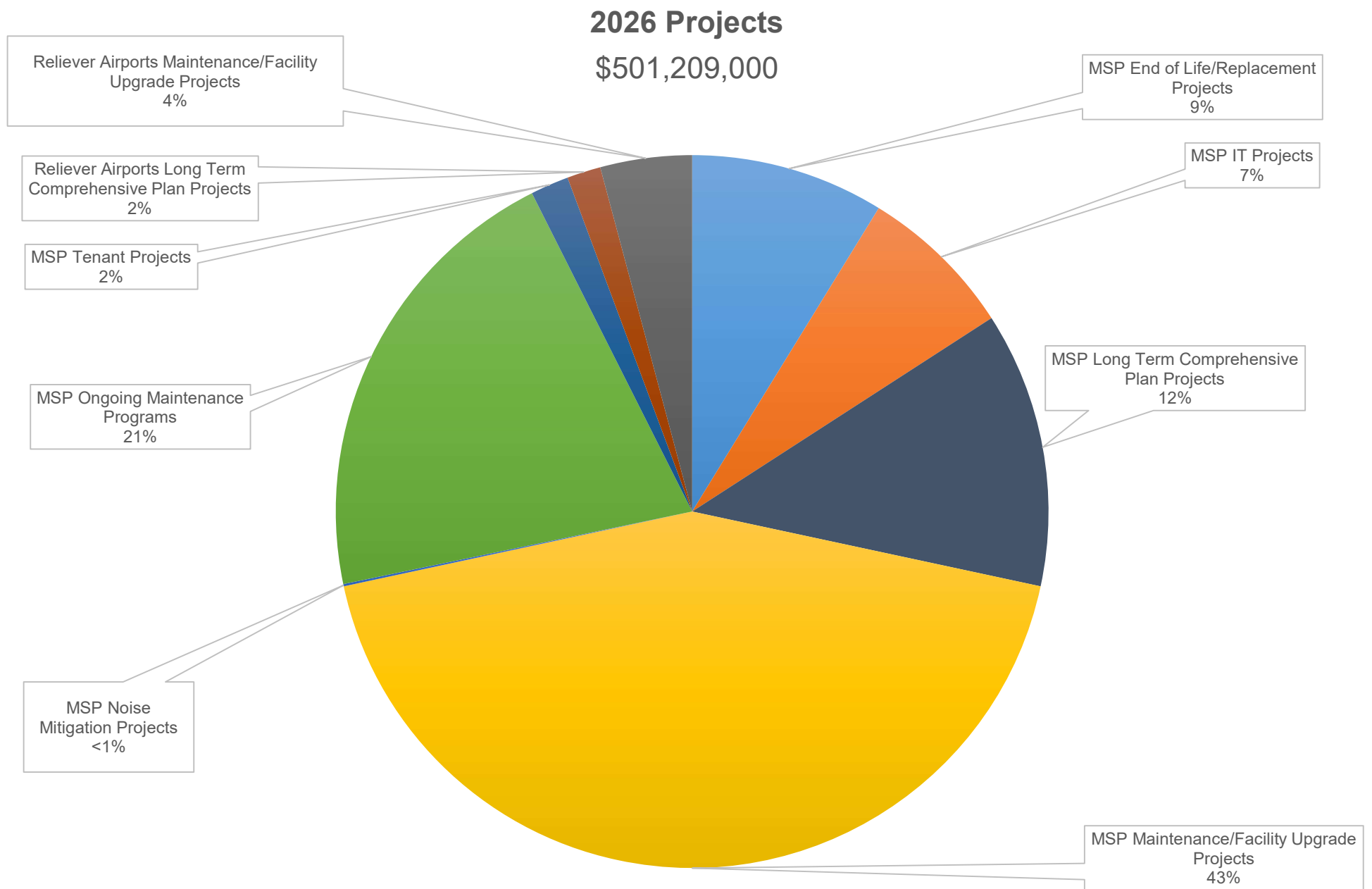
2026 - 2032 Capital Improvement Program - Final Draft for Commission Approval	2026	2027	2028	2029	2030	2031	2032
Reliever Airports Maintenance/Facility Upgrade Projects							
80 - Reliever Airports							
Relievers Beacon Replacements	\$ 300,000		\$ 300,000				
Relievers Building Miscellaneous Modifications	\$ 400,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 550,000	
Relievers Indoor Air Quality Project		\$ 1,400,000					
Relievers Obstruction Removal		\$ 300,000		\$ 300,000			
Relievers Pavement Rehabilitation Miscellaneous Modifications	\$ 300,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 400,000	
Relievers Security Fencing, Gates and Lighting	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 300,000	
81 - St. Paul							
STP Administration Building Apron Pavement Rehabilitation					\$ 500,000		
STP Airport Road and Eaton Street Retaining Wall	\$ 900,000						
STP Cold Equipment Storage Building	\$ 750,000						
STP Equipment Storage Building and Employee Crew Rooms			\$ 4,000,000				
STP Floodwall Inspection and Repairs					\$ 300,000		
STP Generator Replacement					\$ 800,000		
STP Infrastructure Replacement		\$ 1,700,000					
STP Intelligent Monitoring and Control System (IMACS) Expansion		\$ 2,250,000					
STP Joint and Crack Repairs	\$ 100,000						
STP Learning Jet Apron Rehabilitation		\$ 250,000					
STP MAC Building Improvements		\$ 200,000		\$ 200,000		\$ 200,000	
STP Pavement Reconstruction - Taxilanes/Tower Road	\$ 850,000						
STP Runway 13-31 Pavement Reconstruction				\$ 5,000,000			
STP Runway 14-32 EMAS Replacement				\$ 20,000,000			
STP Storm Sewer Improvements		\$ 2,000,000					
STP Taxiway A2 and A3 Reconstruction	\$ 900,000						
STP Taxiway B LED Edge Lighting Replacement	\$ 600,000						
STP Taxiway Lima Reconstruction		\$ 300,000					
82 - Lake Elmo							
21D Building Addition for Crew Quarters		\$ 1,500,000					
21D Bury Private Utilities	\$ 500,000						
21D Intelligent Monitoring and Control System (IMACS)			\$ 3,800,000				
21D South Service Road Reconstruction						\$ 1,000,000	
21D Taxiway Echo Edge Lighting and Signage	\$ 650,000						
21D Vehicle Gate Installation			\$ 500,000				
21D Wildlife Fence and Tree Clearing			\$ 750,000				
83 - Airlake							
LVN 225th Street Reconfiguration and Paving	\$ 1,500,000						
LVN Existing Runway 12-30 Reconstruction		\$ 3,500,000					
LVN Intelligent Monitoring and Control System (IMACS)				\$ 1,300,000			
LVN North Service Road Pavement Reconstruction		\$ 500,000					
LVN North Taxilanes Pavement Reconstruction		\$ 1,500,000					
LVN Perimeter Fencing and Gates		\$ 4,000,000					
LVN South Building Area Utilities and Taxilanes			\$ 1,800,000				
LVN Taxiway Bravo Pavement Reconstruction		\$ 600,000					
LVN West Perimeter Road Construction			\$ 800,000				

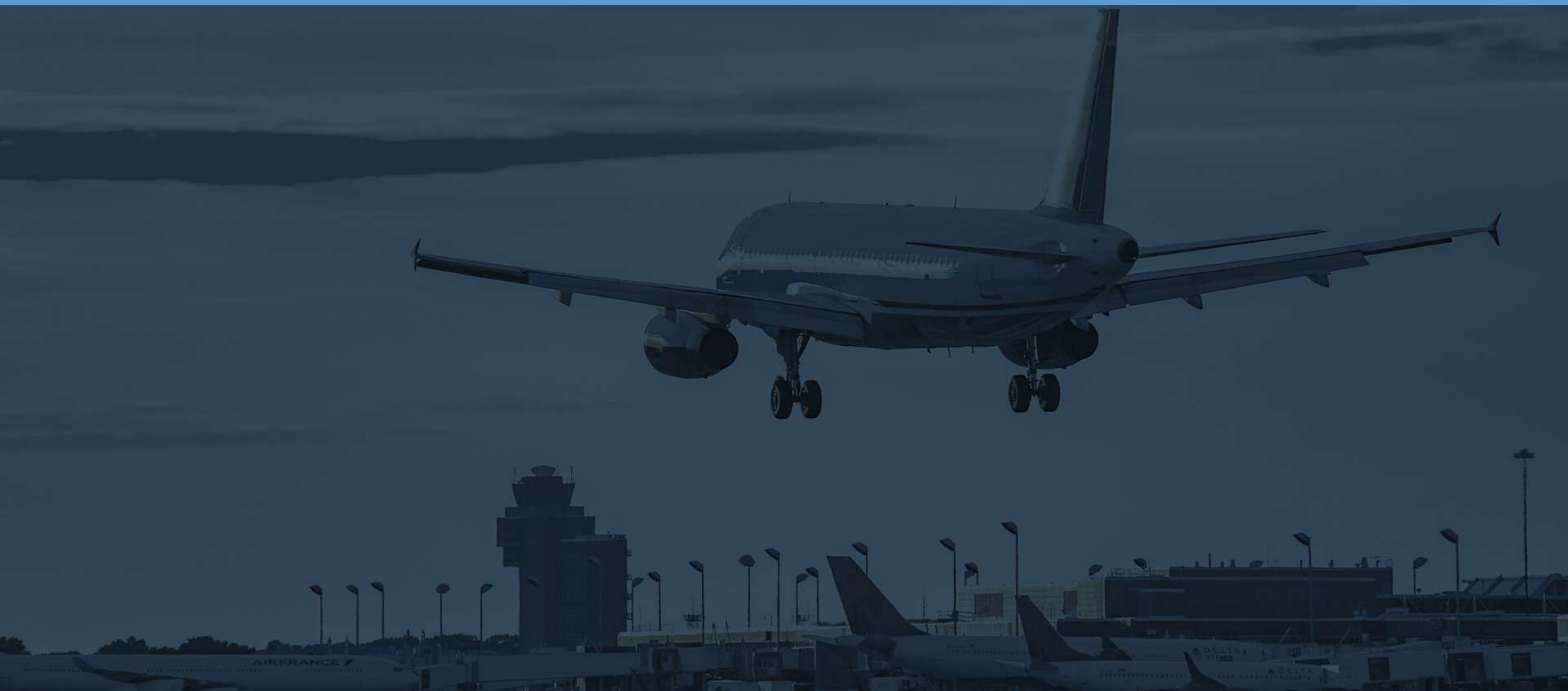
Reliever Airports Maintenance/Facility Upgrade Projects continues on the next page

2026-2032 CAPITAL IMPROVEMENT PROGRAM

2026 - 2032 Capital Improvement Program - Final Draft for Commission Approval							
	2026	2027	2028	2029	2030	2031	2032
Reliever Airports Maintenance/Facility Upgrade Projects (continued)							
84 - Flying Cloud							
FCM Airport Access Roads Pavement Rehabilitation		\$ 500,000	\$ 500,000	\$ 500,000			
FCM Electrical Vault Modifications	\$ 500,000						
FCM Intelligent Monitoring and Control System (IMACS)		\$ 2,500,000					
FCM MAC Building Improvements	\$ 600,000						
FCM Runway 10R-28L Pavement Rehabilitation				\$ 2,700,000			
FCM Runway 18-36 Pavement Rehabilitation				\$ 700,000			
FCM Runway 28 REIL Replacement	\$ 150,000						
FCM Spring Lane Extension and Taxilane Connector		\$ 700,000					
FCM Taxilane B-C Connector (Thunderbird)	\$ 250,000						
FCM Taxilane Pavement Reconstruction				\$ 250,000	\$ 250,000		
FCM Tower Equipment for Airfield Lighting and Utilities	\$ 2,000,000						
FCM Vehicle Gate Replacements		\$ 500,000		\$ 500,000			
85 - Crystal							
MIC East Taxilanes Pavement Rehabilitation	\$ 500,000						
MIC Eastside Service Road Pavement Reconstruction	\$ 1,500,000						
MIC Existing Hangar Revitalization				\$ 800,000			
MIC Gate A Access Road Reconstruction				\$ 400,000			
MIC Gate Replacement	\$ 800,000						
MIC Intelligent Monitoring and Control System (IMACS)				\$ 1,300,000			
MIC North Access Road Reconstruction			\$ 1,500,000				
MIC Runway 6L-24R Reconstruction and LED Edge Lighting					\$ 2,800,000		
MIC Service Road Pavement and Fencing		\$ 600,000					
MIC Taxilanes Pavement Reconstruction		\$ 600,000					
MIC Taxiway Alpha Pavement Reconstruction				\$ 1,500,000			
MIC West MAC Building Door Replacement	\$ 300,000						
86 - Anoka County - Blaine							
ANE Building Addition for Crew Quarters		\$ 1,500,000					
ANE Electrical Vault Improvements	\$ 750,000						
ANE Fence Improvements	\$ 200,000	\$ 200,000					
ANE Gate Controller Upgrades	\$ 600,000						
ANE Intelligent Monitoring and Control System (IMACS)			\$ 1,300,000				
ANE Runway 18-36 Pavement Reconstruction	\$ 3,800,000						
ANE Runway 9-27 Edge Lighting and PAPI Replacement	\$ 900,000						
ANE Runway 9-27 Pavement Reconstruction			\$ 3,750,000				
ANE Runway 27 MALSR Replacement			\$ 2,000,000				
ANE Taxilane Pavement Reconstruction - Fox Hollow							
ANE Taxiway B Pavement Rehabilitation				\$ 1,400,000			
ANE Taxiway C Reconstruction (Between Taxiway A1 to F)						\$ 900,000	
ANE West Perimeter Road Construction				\$ 1,500,000			
Reliever Airports Maintenance/Facility Upgrade Projects	\$ 20,800,000	\$ 28,175,000	\$ 22,075,000	\$ 39,425,000	\$ 5,725,000	\$ 3,350,000	\$ -
MSP Subtotal	\$ 472,709,000	\$ 688,070,000	\$ 731,970,000	\$ 318,925,000	\$ 688,560,000	\$ 539,860,000	\$ 134,810,000
Relievers Subtotal	\$ 28,500,000	\$ 32,575,000	\$ 25,175,000	\$ 42,025,000	\$ 5,725,000	\$ 4,250,000	\$ 2,800,000
Total	\$ 501,209,000	\$ 720,645,000	\$ 757,145,000	\$ 360,950,000	\$ 694,285,000	\$ 544,110,000	\$ 137,610,000



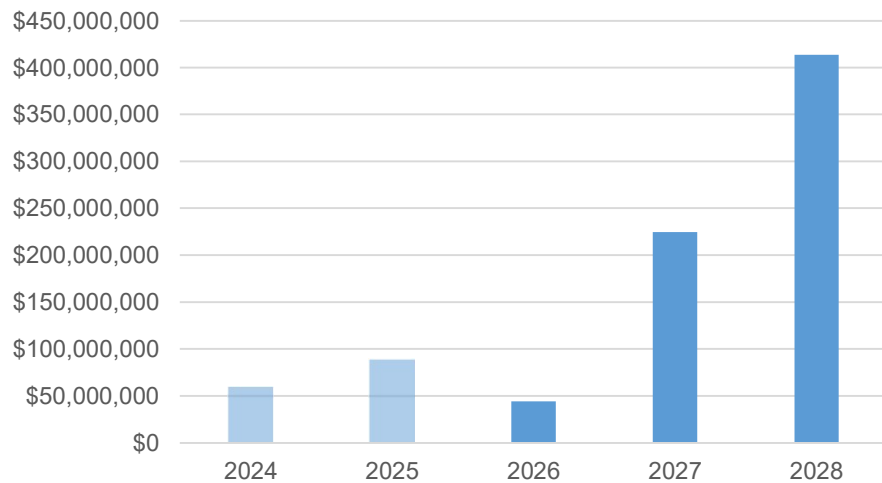




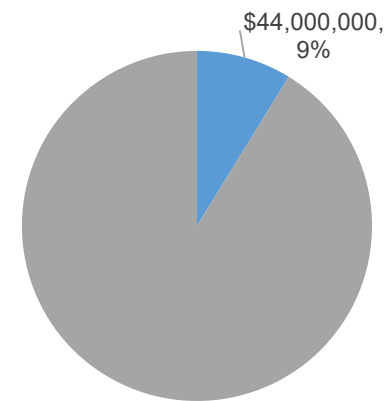
MSP END OF LIFE/REPLACEMENT PROJECTS

End of Life/Replacement projects include systems, components, and pavements that can no longer be economically or feasibly maintained and must be replaced.

MSP End of Life/Replacement Projects



2026 MSP End of Life/Replacement Projects

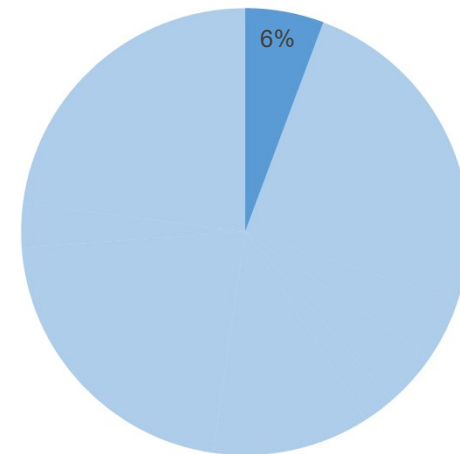


10 – TERMINAL 1

CONCOURSE G LAVATORY BUILDING REPLACEMENT

This project will demolish and replace the lavatory building at Concourse G. The existing building has reached the end of its useful life. The new structure will modernize systems and improve safety for the building's users.

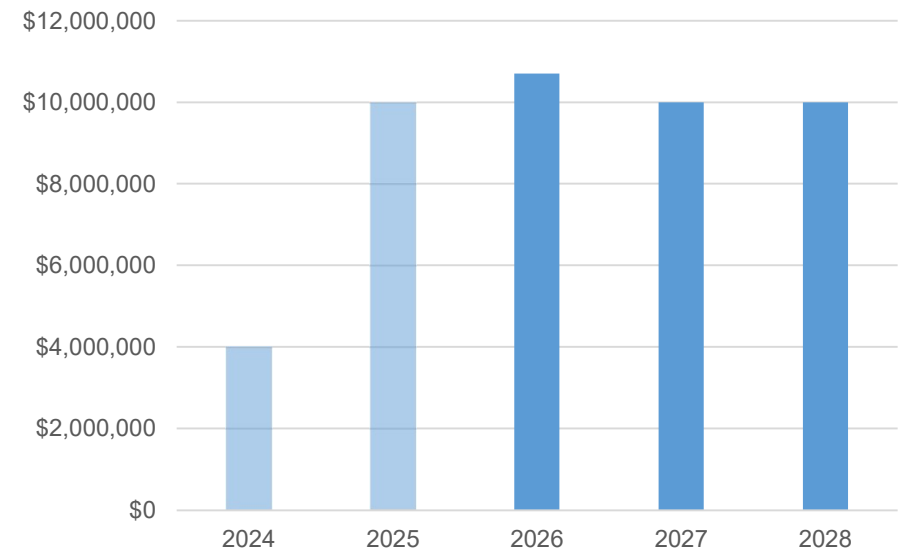
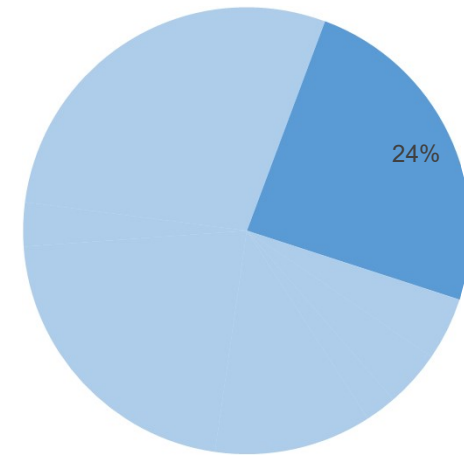
\$2,500,000



PASSENGER BOARDING BRIDGE REPLACEMENTS

\$10,700,000

This program replaces jet bridges at the terminals. Bridges to be replaced will be determined based on a condition assessment and input from the airlines. Aircraft parking positions will be optimized at the impacted gates and fuel pits adjusted as necessary. Podiums and door openings may also be adjusted to optimize gate hold area. It is assumed fixed walkways may need to be replaced or added to meet ADA slope requirements and gatehold areas will be upgraded with security doors, card readers, and cameras. In 2026, the bridges scheduled for replacement are: E7, F4, F6, and F7. This year's project will also add IVISN-connected cameras to the cab of the common use passenger boarding bridges that currently do not have them and are not otherwise under construction (H5-H10, E1 and E3).

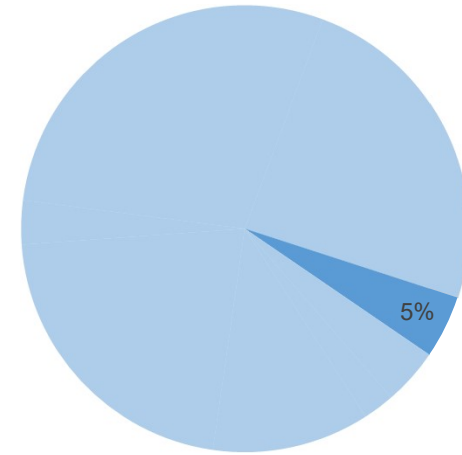


13 – ENERGY MANAGEMENT CENTER

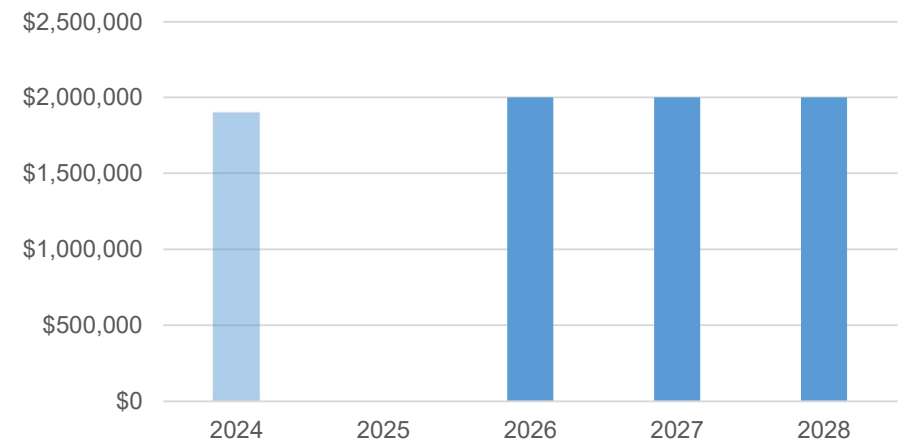
VARIABLE AIR VOLUME (VAV) BOX REPLACEMENT

This program will replace Variable Air Volume (VAV) boxes throughout Terminal 1 with more efficient equipment connected to the Intelligent Monitoring and Control System (IMACS) system and located for maintenance accessibility. The project awarded in 2026 will be the second of six phases to accomplish this work.

\$2,000,000



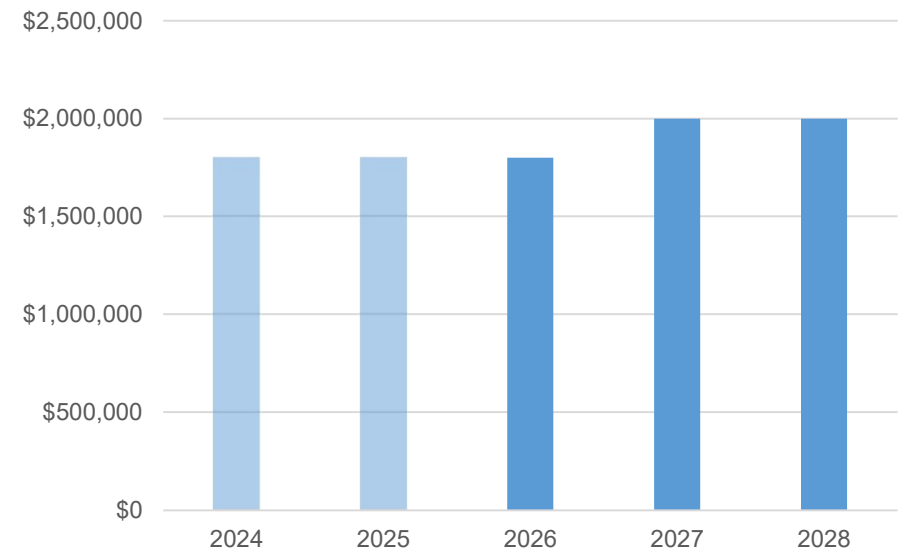
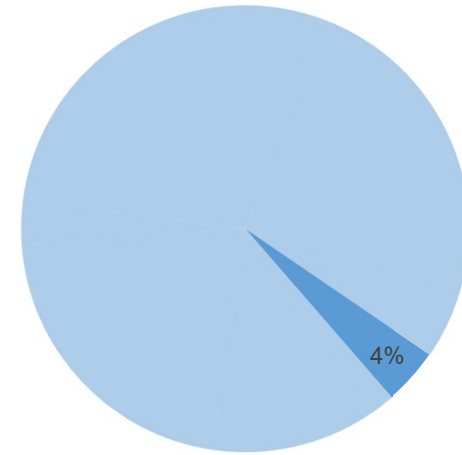
Variable Air Volume (VAV) Box Replacement



21 – FIELD AND RUNWAY

AIRFIELD SNOW MELTER REPLACEMENT/UPGRADES

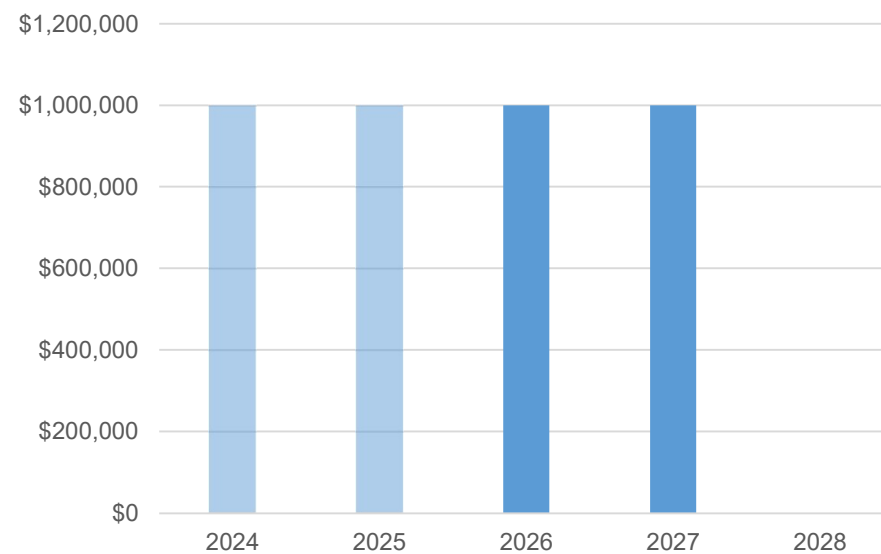
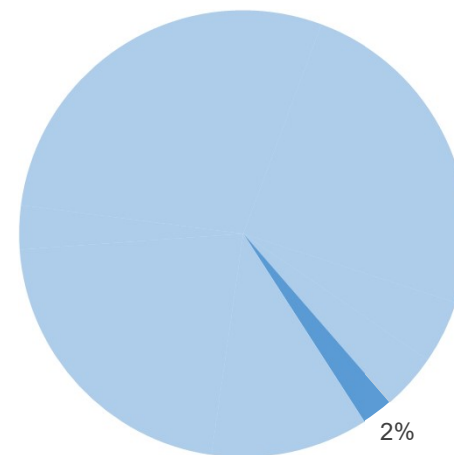
This project will replace, modify and/or upgrade snow melters on the airfield that are beyond their useful life.



BITUMINOUS SHOULDER RECONSTRUCTION

This project will reconstruct full depth bituminous shoulders along Taxiway R. This work will restore transverse grades to shoulders to improve drainage in accordance with FAA standards. The work will include removals, crushed aggregate base, bituminous pavement, pavement marking, and electrical construction.

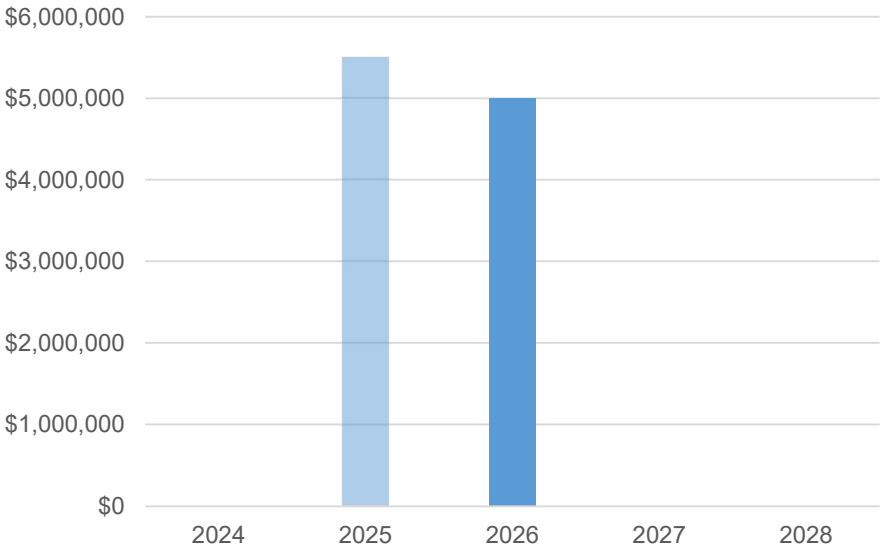
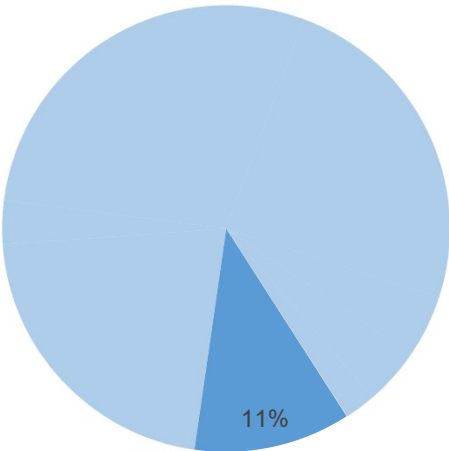
\$1,000,000



TAXIWAY A/B PAVEMENT RECONSTRUCTION

\$5,000,000

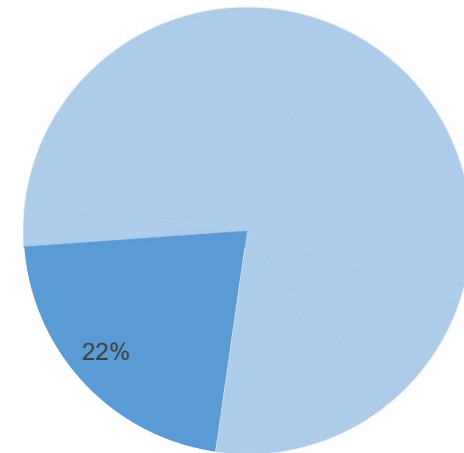
This project will reconstruct a portion of Taxiway A/B. The work will include removals, excavation, granular material, crushed aggregate base, concrete pavement, bituminous shoulders, pavement marking, and taxiway centerline lights.



TAXIWAY R PAVEMENT RECONSTRUCTION

\$9,500,000

This project will reconstruct a portion of Taxiway R. The work will include removals, excavation, granular material, crushed aggregate base, concrete pavement, bituminous shoulders, pavement marking, and taxiway centerline lights.

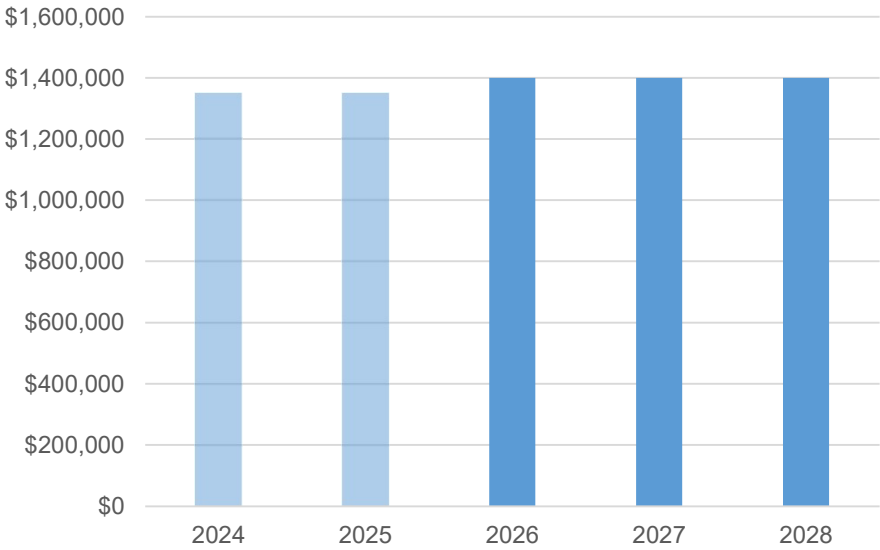
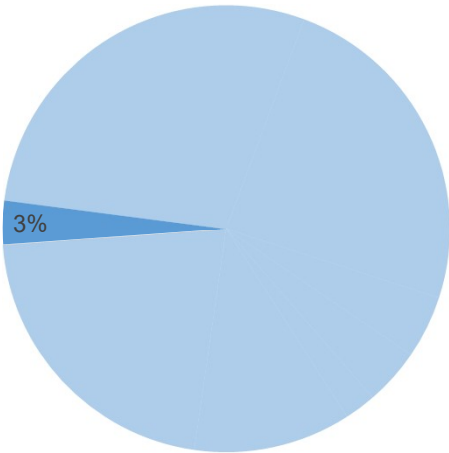


31 – PARKING

PARKING RAMP SNOW MELTER REPLACEMENT/UPGRADES

This project will replace, modify and/or upgrade snow melters in the parking ramps that are beyond their useful life.

\$1,400,000

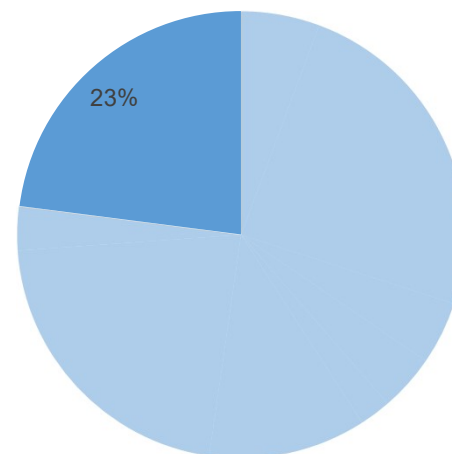


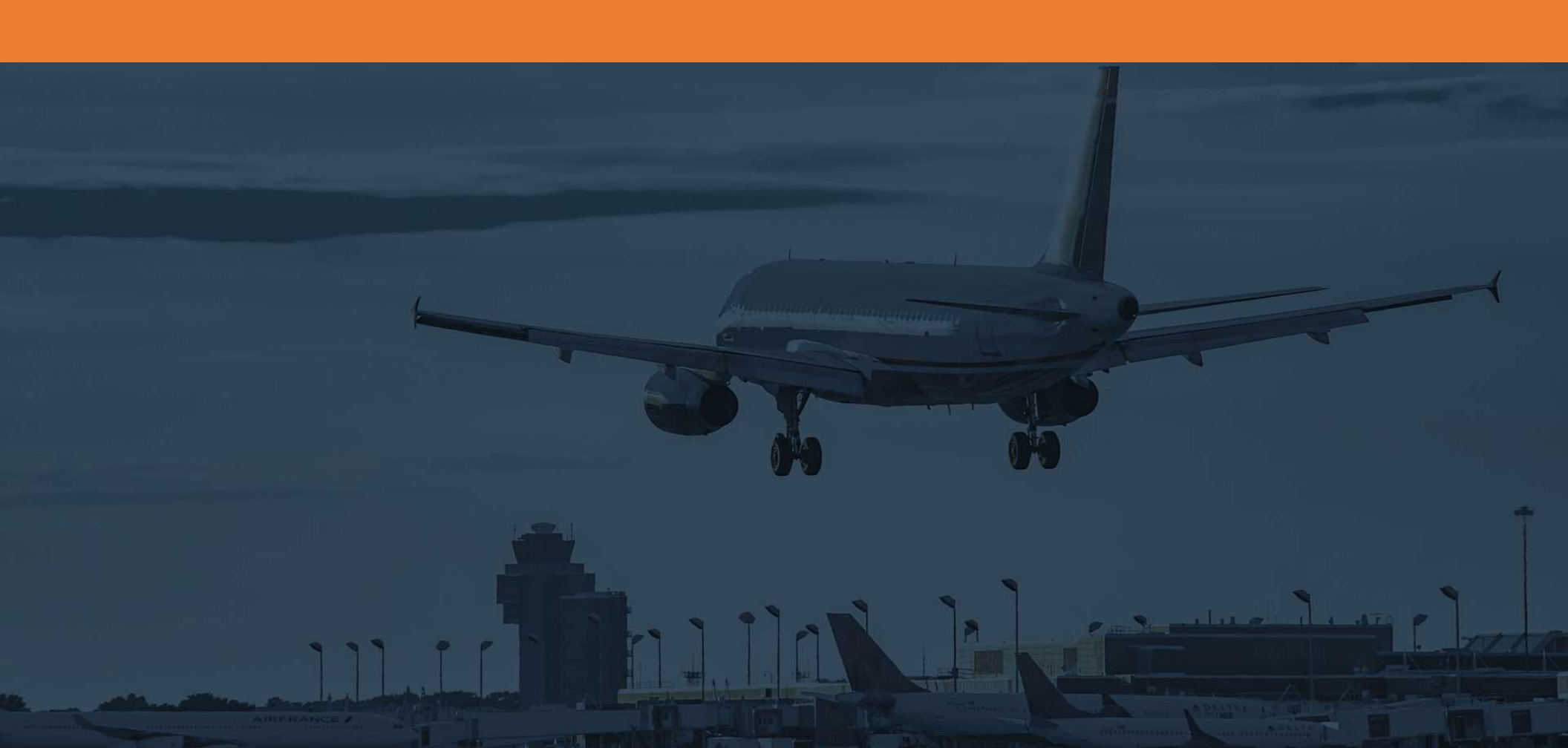
39 – PUBLIC AREAS/ROADS

\$10,100,000

POST ROAD RECONSTRUCTION PROJECT

This project will reconstruct the bituminous paving on Post Road and in the West Cell Phone Lot. The project will include pavement removal, excavation, grading, bituminous paving, pavement marking and other miscellaneous items.

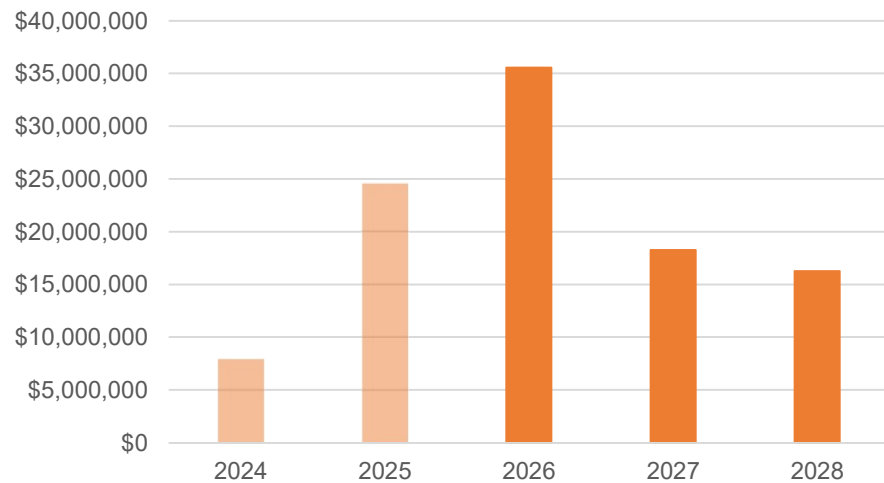




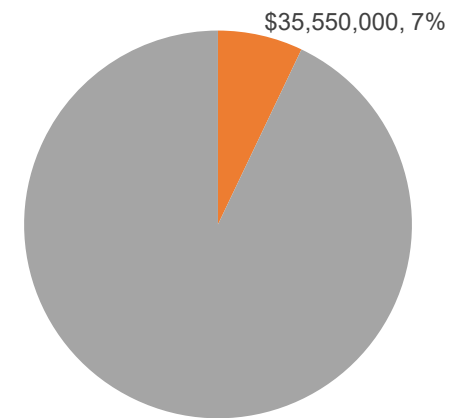
MSP IT PROJECTS

MSP IT Projects include those that have a significant amount, if not all, technology-related enhancements, maintenance, or restructuring.

MSP IT Projects



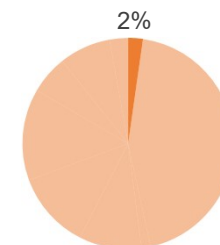
2026 MSP IT Projects



10 – TERMINAL 1

CONCOURSE C DIGITAL DIRECTORY REPLACEMENT

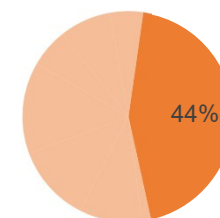
The digital displays on Concourses C will be replaced to provide consistent customer experience similar to the displays in the Terminal 1 mall.



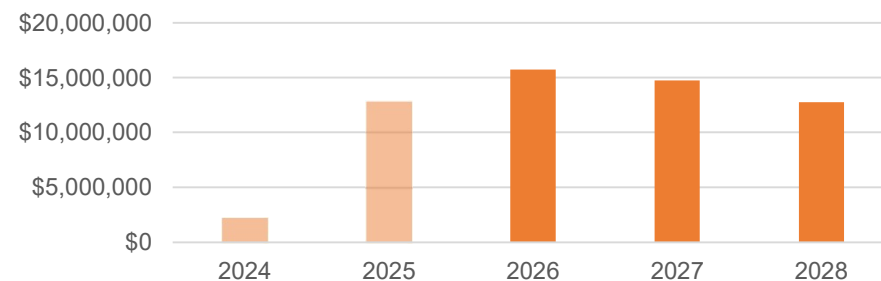
\$800,000

MAC TECHNOLOGY UPGRADES

Each year, there are several IT projects that are beyond the resources of MAC's staff and operating budget to accomplish. These projects are prioritized and completed either as a series of contracts or as purchase orders. Work may include Fiber Optic Cable Upgrades, MACNet maintenance and upgrades, electronic visual information displays and multi-user flight information displays (EVIDs/MUFIDs), various displays and digital signs, Wireless System enhancements, and MAC Public Address System maintenance and upgrades. The list of potential projects will be finalized in early 2026.



\$15,750,000

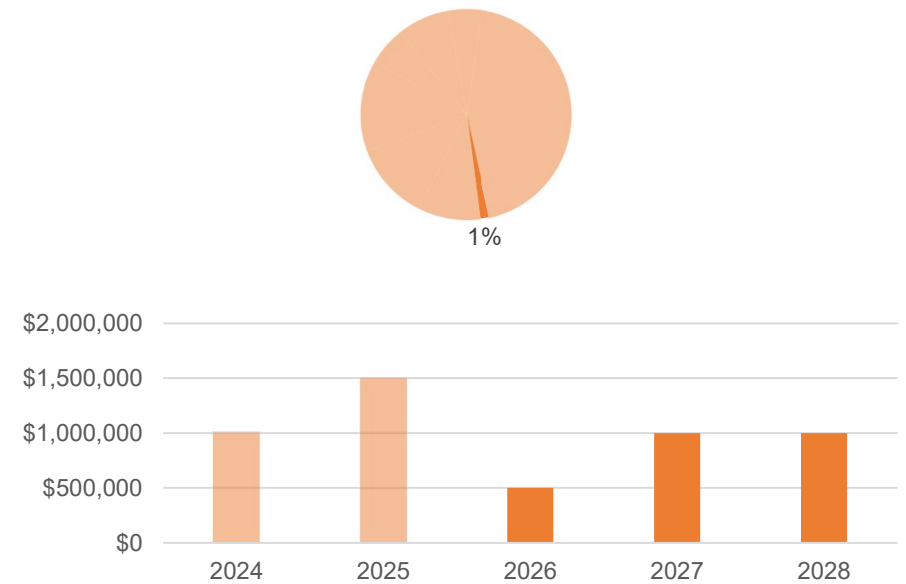


12 – FEDERAL INSPECTION STATION (FIS)

CUSTOMS AND BORDER PROTECTION INFRASTRUCTURE

MAC is responsible for supplying and maintaining Customs and Border Protection (CBP) infrastructure. MAC and its project consultants will partner with CBP to create, schedule, and implement the new system equipment and operating requirements consistent with MAC and CBP policies and standards.

\$500,000

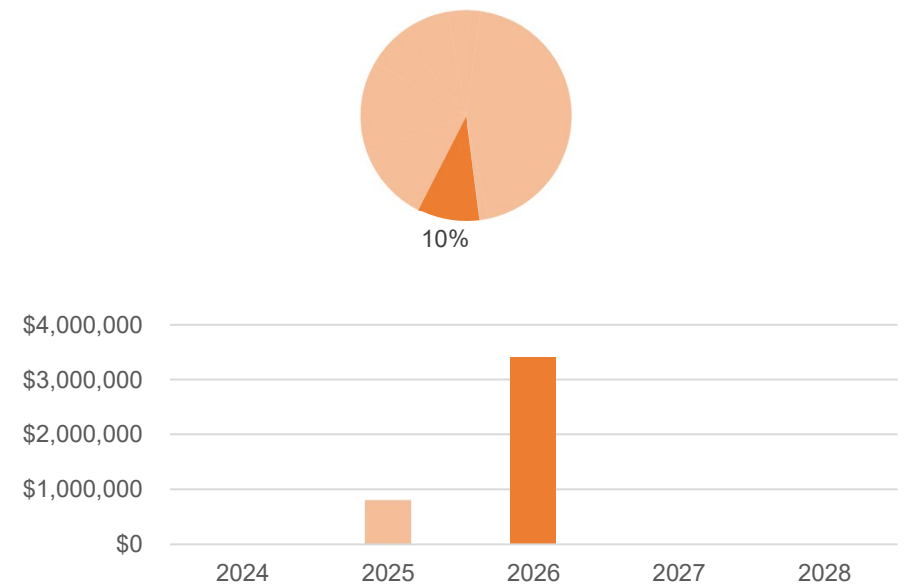


13 – ENERGY MANAGEMENT CENTER

BUILDING MANAGEMENT (IMACS) MODERNIZATION

This project will assess, roadmap, and modernize MAC's energy, water, heating ventilation and air conditioning (HVAC), and people mover management systems.

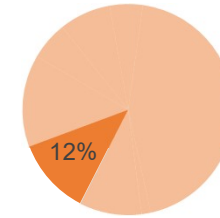
\$3,400,000



31 – PARKING

PARKING REVENUE CONTROL SYSTEM

This project will assess, roadmap, and modernize MAC's parking revenue control system, including yield management capabilities, in order to replace a system that is near the end of its useful life.

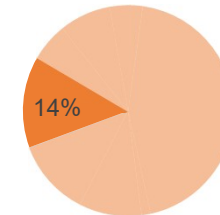


\$4,200,000

46 – HANGARS AND OTHER BUILDINGS

MULTIPLE POINTS OF ENTRY FACILITY

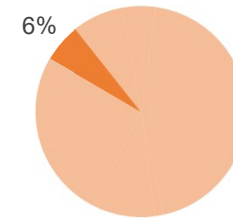
This first of two projects will construct a facility that allows multiple carriers to bring their fiber infrastructure onto our campus and provides them access to the MAC infrastructure which will allow these carriers access to various points within our campus. These facilities will be strategically located at the perimeter of our campus to minimize the external infrastructure for multiple carriers yet be able to integrate with our existing fiber infrastructure (duct banks and main equipment rooms). This will enable the MAC to better accommodate our tenants' needs by giving them access to competitive carriers.



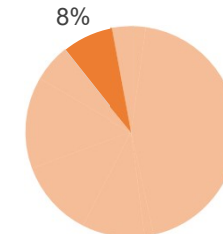
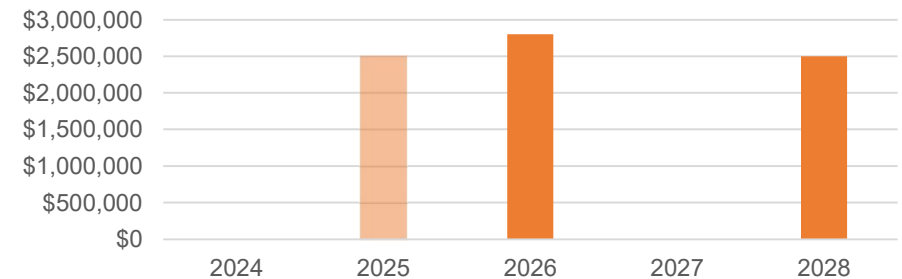
\$5,000,000

63 – POLICE**BADGING AND DOOR ACCESS MODERNIZATION**

This project will assess, roadmap, and modernize MAC's Secured Area Access Control System (SAACS) for badging and door access.

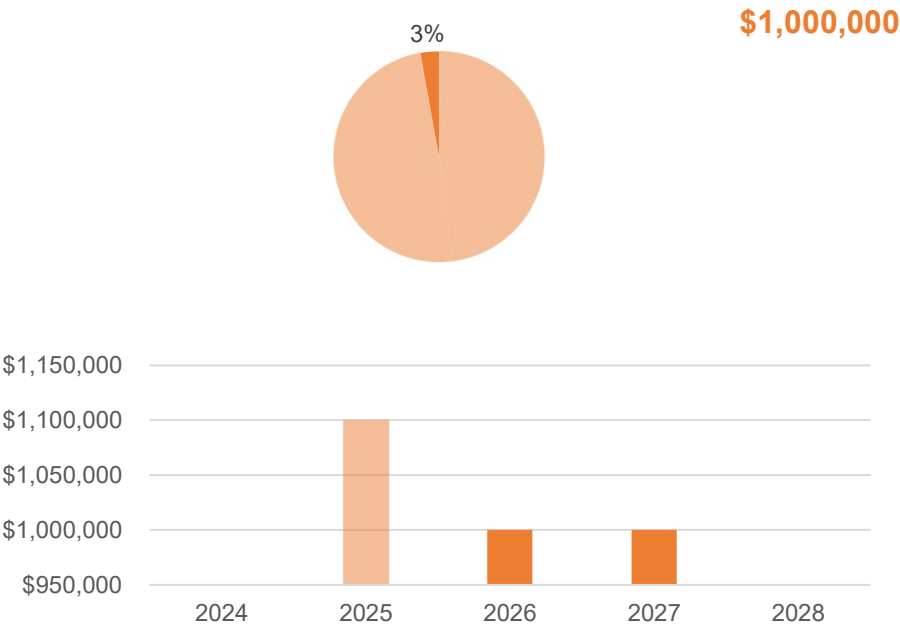
**\$2,100,000****CARD ACCESS MODIFICATIONS**

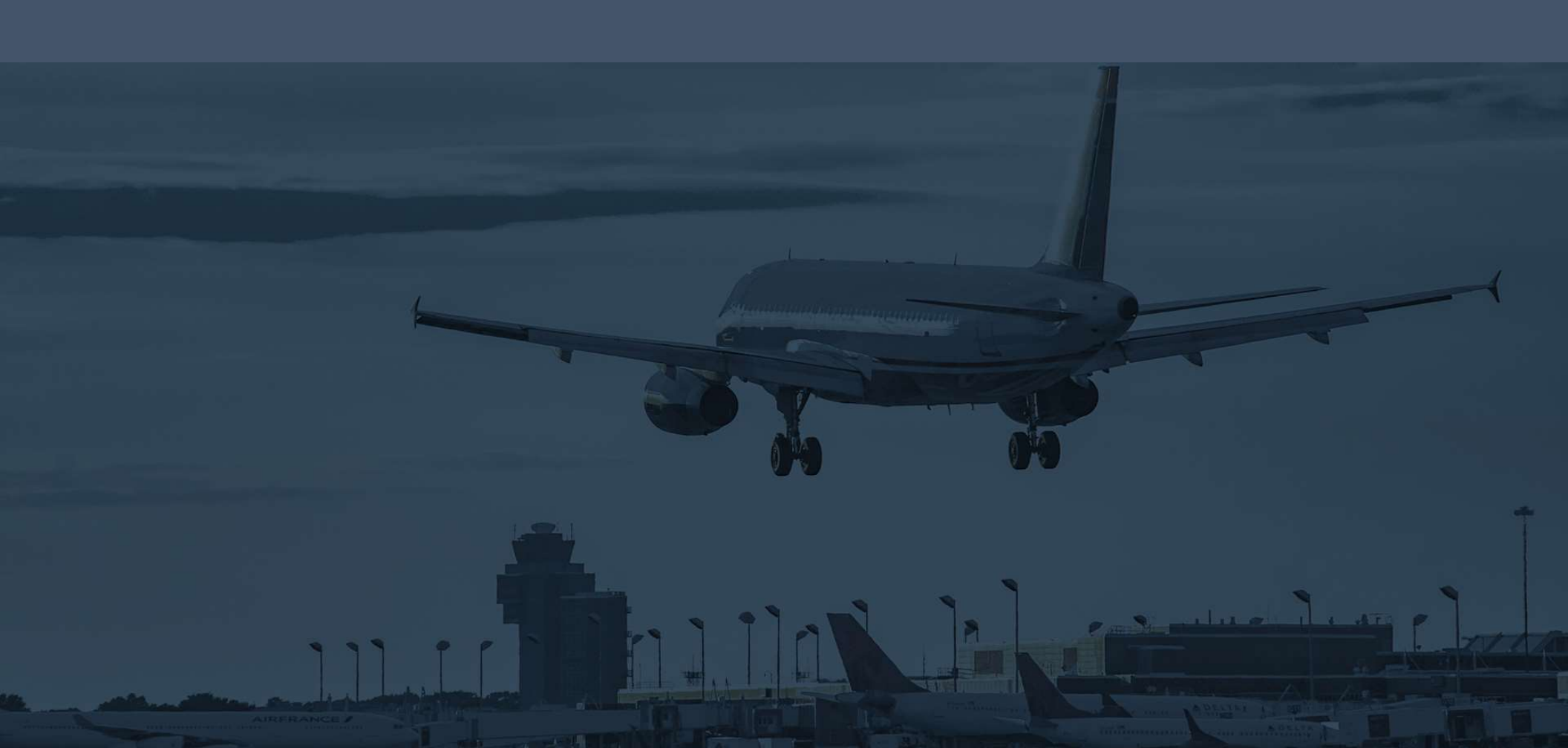
This is a multi-year program to refresh the inventory of card access security readers as they get to end of life, add outdoor biometric readers, add mobile card readers, add other readers as needed throughout the campus, and align card access control with other surveillance technology, including "IVISN."

**\$2,800,000**

PUBLIC SAFETY VIDEO (IVISN) MODERNIZATION

This project will assess, roadmap, and modernize our camera system with AI components.

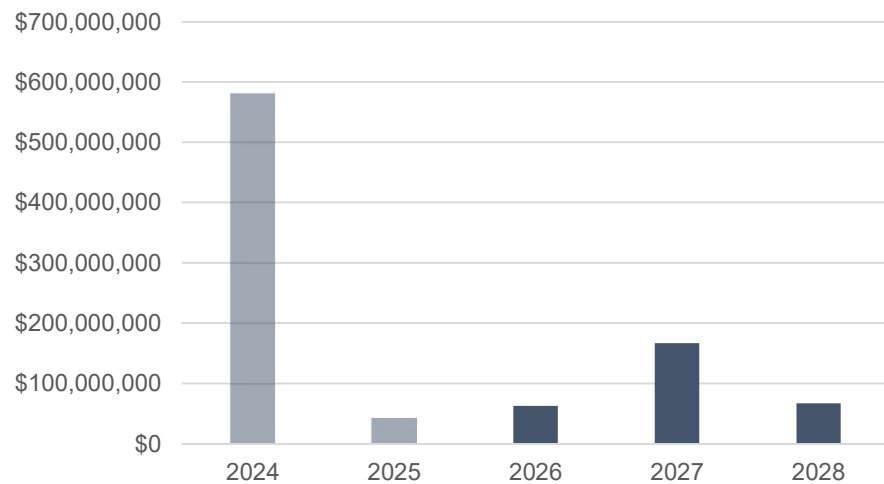




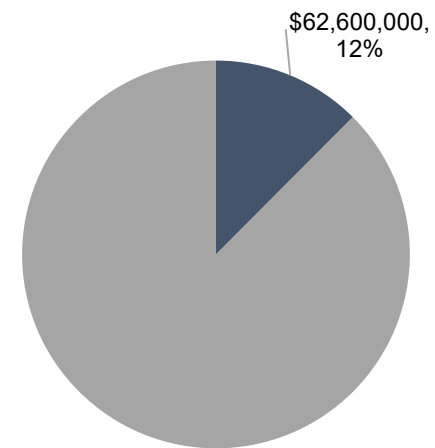
MSP LONG-TERM PLAN PROJECTS

MSP Long-Term Plan projects include projects that enhance or expand the airport facilities in order to meet existing or forecasted passenger needs.

MSP Long-Term Plan Projects



2026 MSP Long-Term Plan Projects

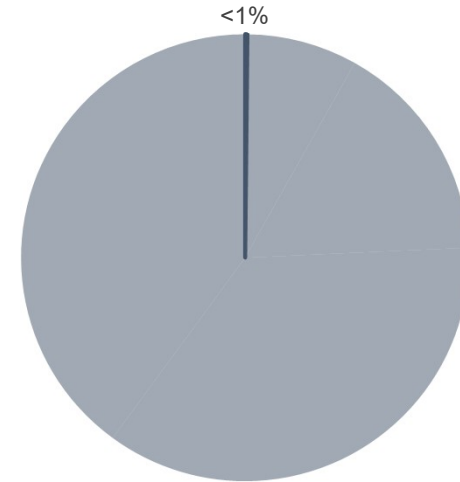


21 – FIELD AND RUNWAY

MSP AIRPORT LAYOUT PLAN

This project will address FAA comments on the current Draft Airport Layout Plan (ALP) production based on the approved alternative identified in the 2040 Long-Term Plan.

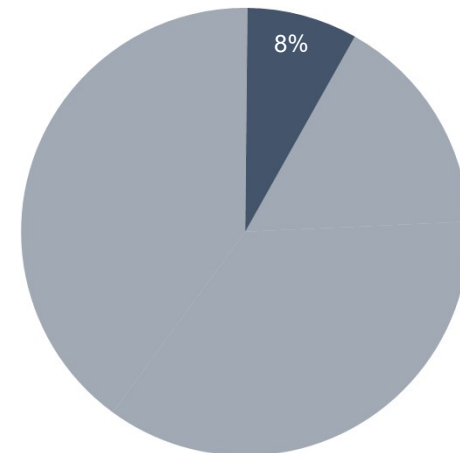
\$100,000



NAVAID RELOCATION

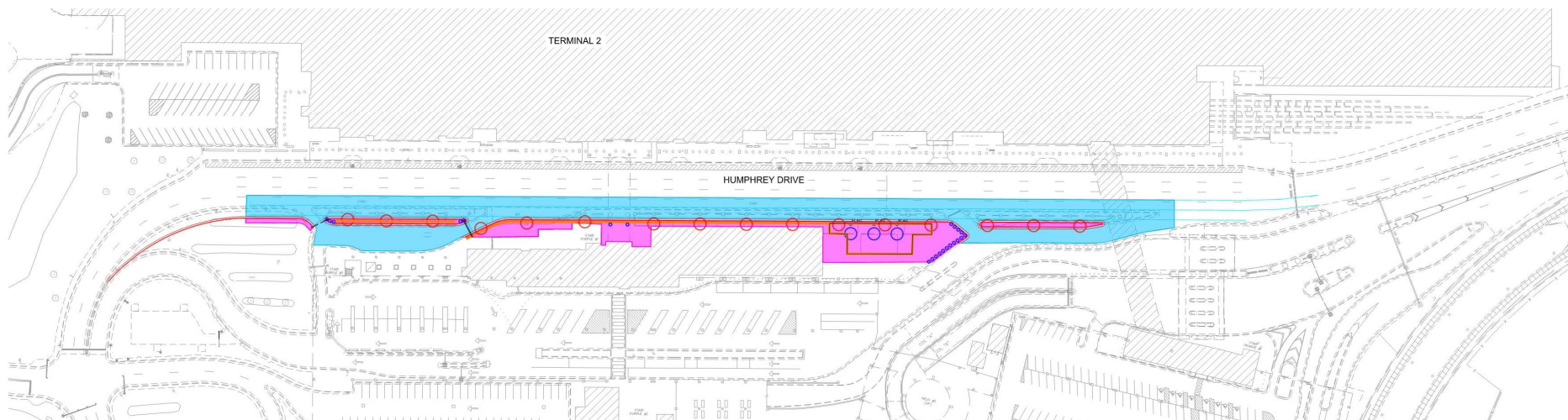
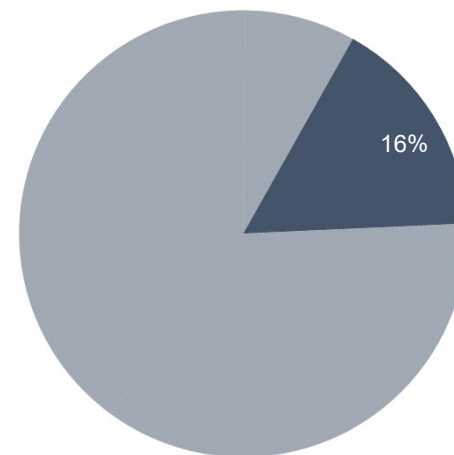
This project will study the relocation of the Remote Transmitter/Receiver (RTR) as well as the siting/analysis of relocating the ASR-9 (primary RADAR). Coordination with FAA is included along with anticipated costs for a FAA reimbursable agreement.

\$5,000,000



26 – TERMINAL ROADS/LANDSIDE**\$10,100,000****TERMINAL 2 ROADWAY ADDITIONAL LANE**

This project will include removal of and/or modification to landscaping, sidewalk, curb and gutter, and utilities in order to create a fifth traffic lane in front of Terminal 2.

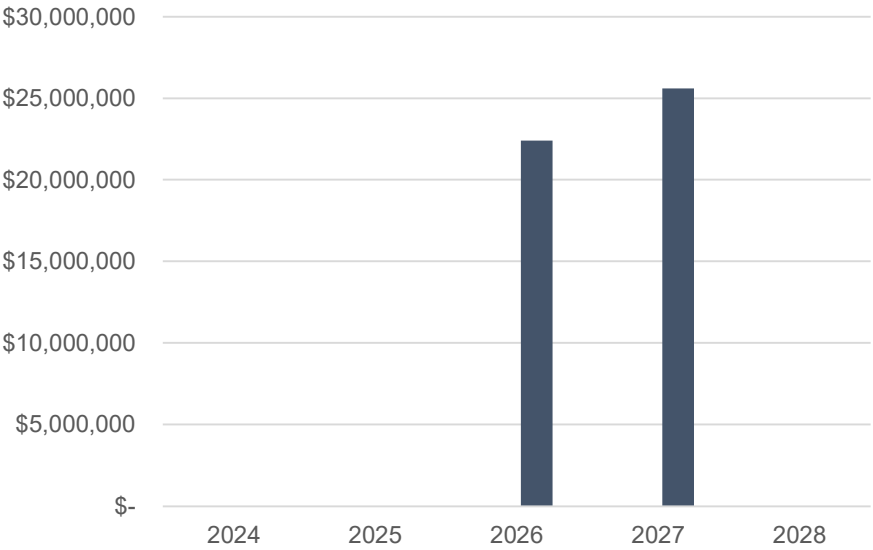
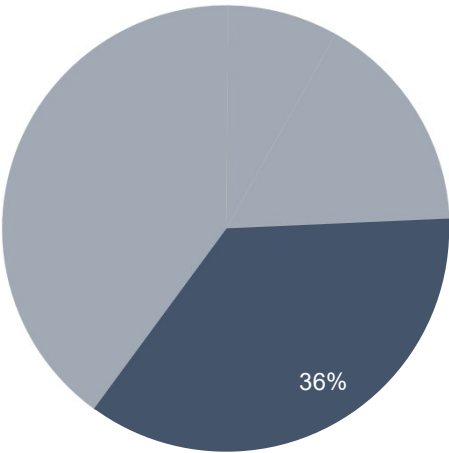


36 – TERMINAL 2

TERMINAL 2 OPERATIONAL IMPROVEMENTS

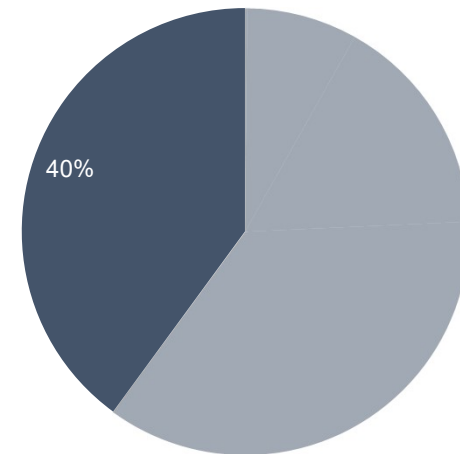
This project will begin design of improvements to Terminal 2 passenger processing systems and spaces to better accommodate passenger growth.

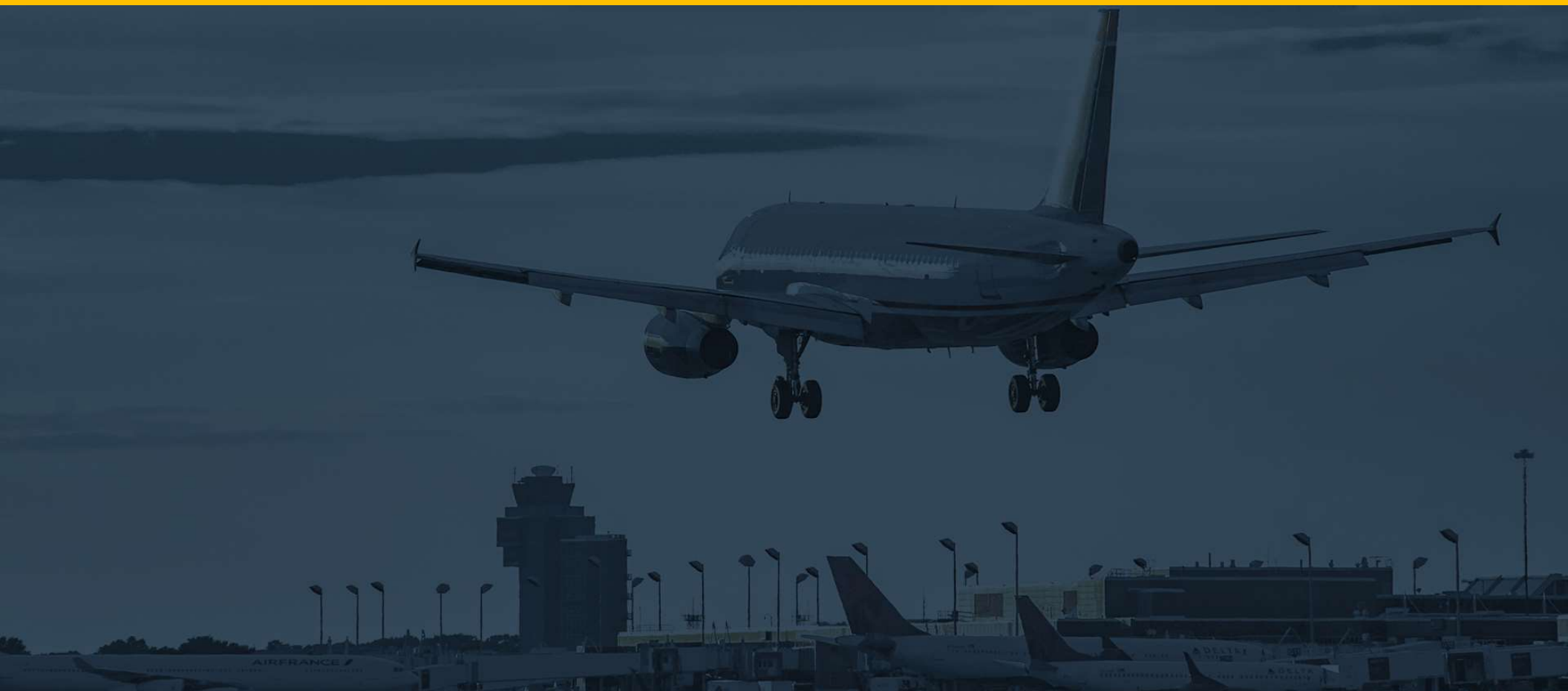
\$22,400,000



46 – HANGARS AND OTHER BUILDINGS**\$25,000,000****GROUND SERVICE EQUIPMENT (GSE) MAINTENANCE FACILITY**

This project will construct a stand-alone facility for lease to third party ground handling operators to maintain and repair ground handling equipment necessary to support ground operations for the airlines. This facility will replace one that no longer meets all tenant needs and obstructs future construction of the south expansion of Terminal 2.

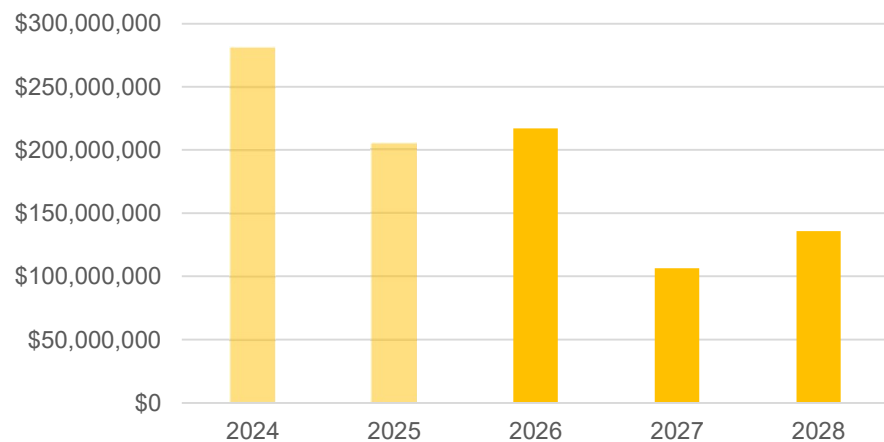




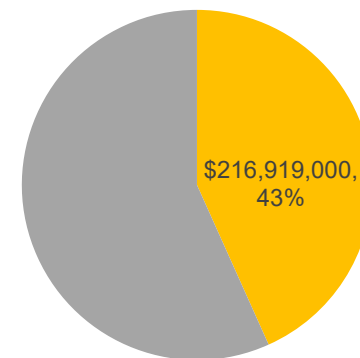
MSP MAINTENANCE/FACILITY UPGRADE PROJECTS

MSP Maintenance/Facility Upgrade projects include those that provide improvements to individual buildings or systems across the campus on a one-time or short-term basis.

MSP Maintenance/Facility Upgrade Projects



2026 MSP Maintenance/Facility Upgrade Projects

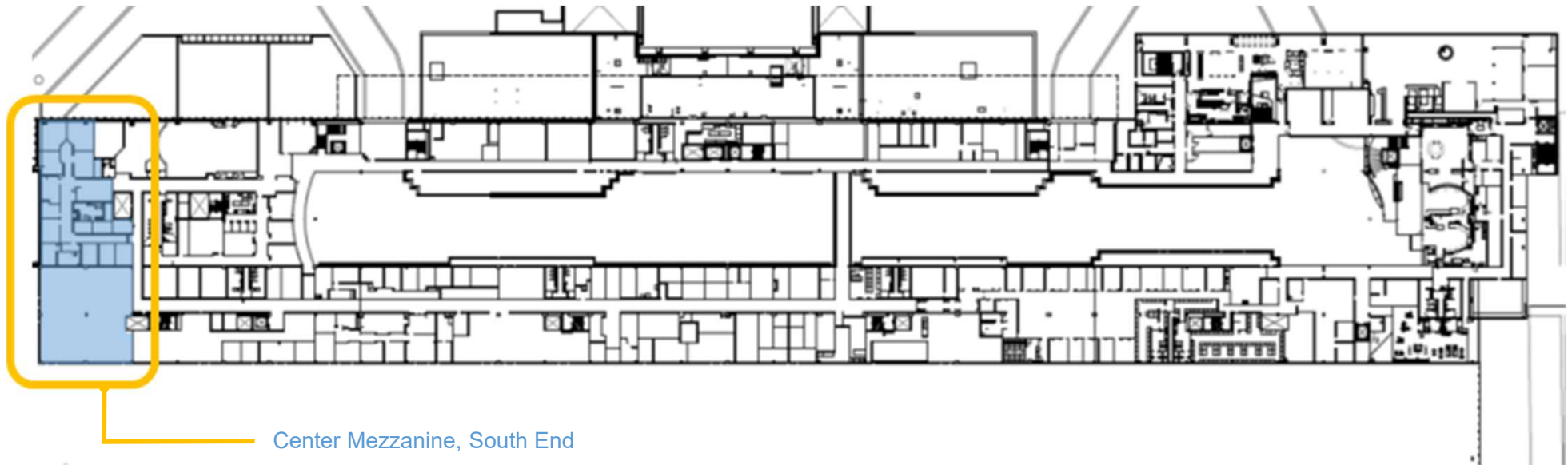
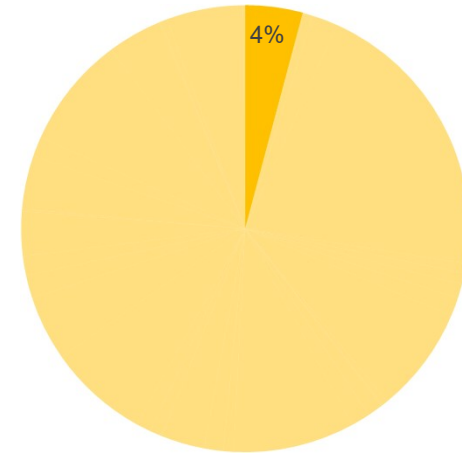


10 – TERMINAL 1

\$9,000,000

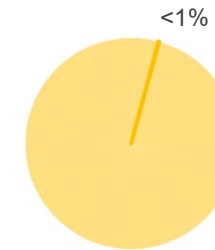
ADO OFFICE EXPANSION

Additional office and meeting space is needed for the Airport Director's Office, suite 3000, to function properly. This expansion and remodel will support increasing MAC staffing numbers and changes in workspace needs.

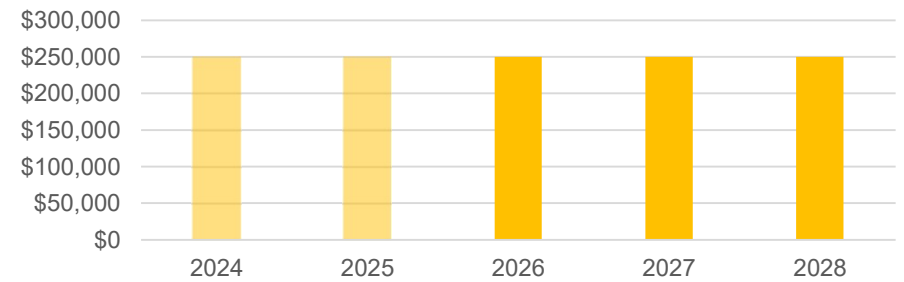


ART DISPLAY AREAS

This program is a continuation of the existing program, in partnership with the MSP Foundation, to provide opportunities and space build out for the display of permanent and temporary/rotating art exhibits.

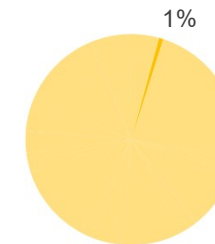


\$250,000

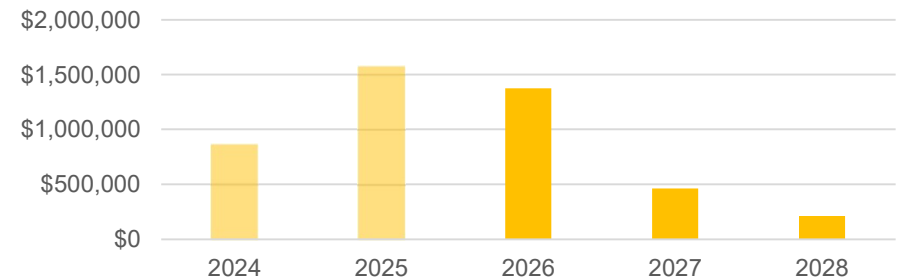


ARTS MASTER PLAN

This program supports procurement of commissioned art and rotating exhibits as part of the Percent for Arts program.



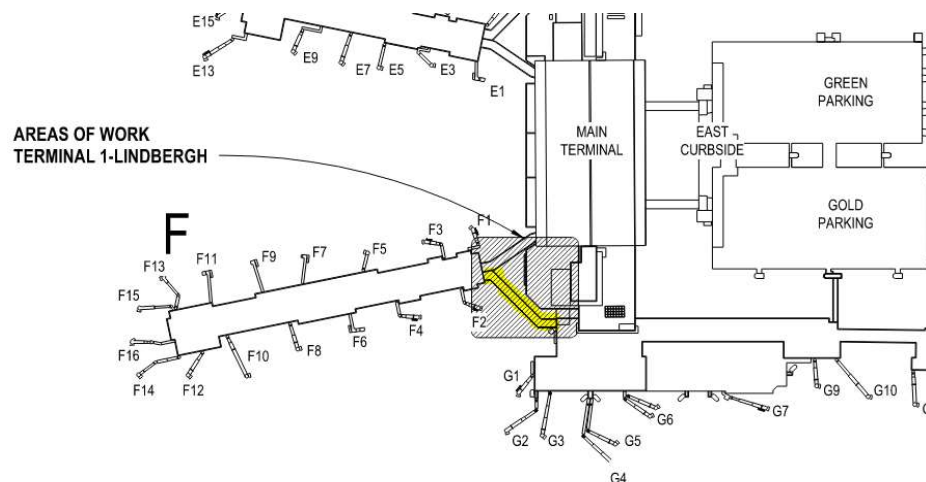
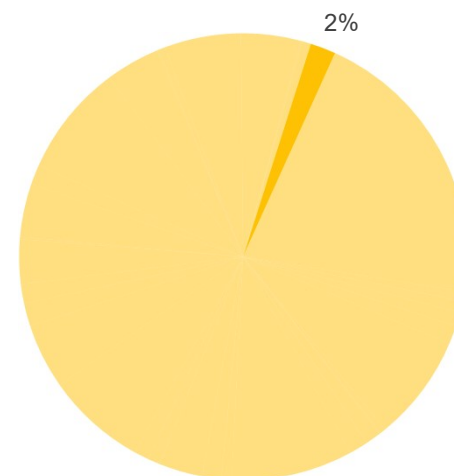
\$1,374,000



F/G CONNECTOR REPAIRS AND IMPROVEMENTS

\$4,000,000

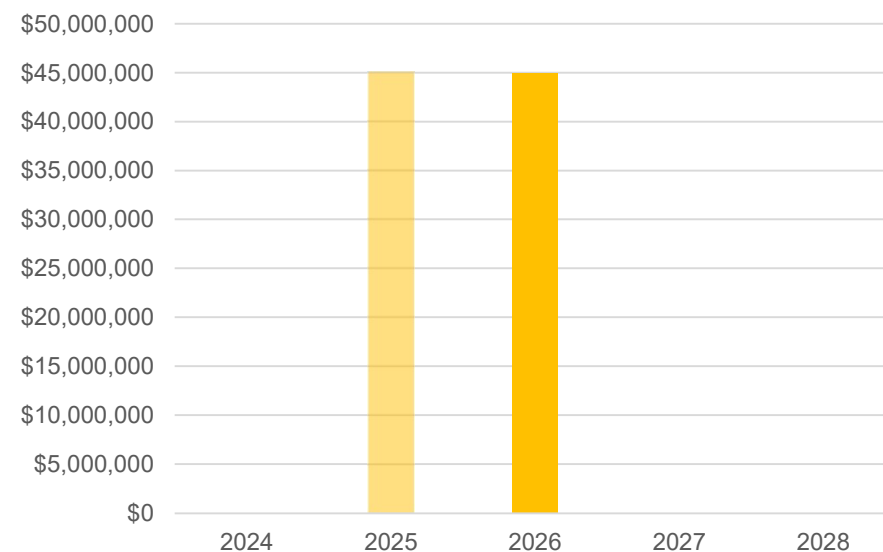
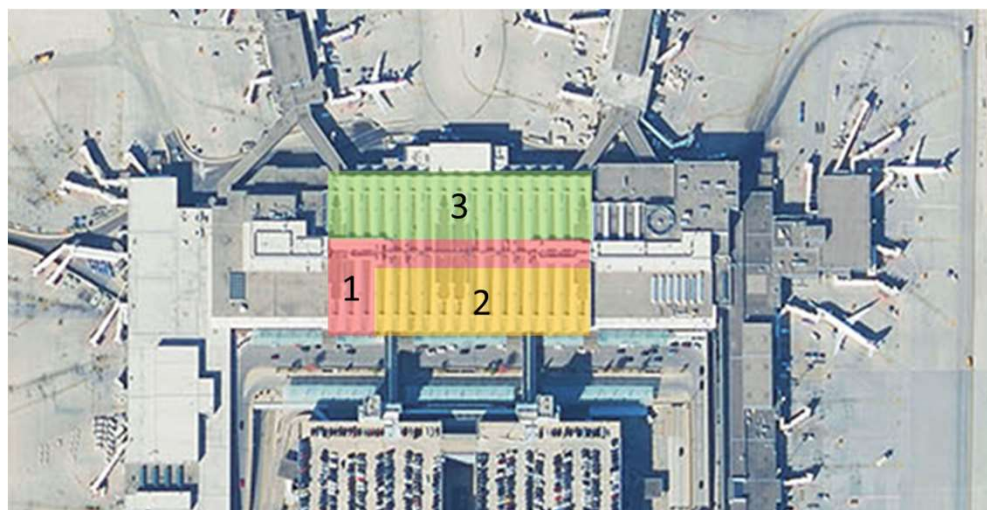
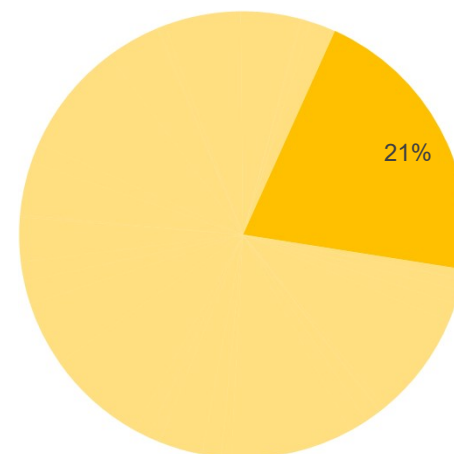
The project will make the needed repairs to the F/G Connector which has been hit by vehicles multiple times. The project will further assess and remediate any remaining cosmetic damage, add additional headache bars, clearance signage and/or warning systems, and make any other permanent repairs needed to bring the structure to its original condition.



FOLDED PLATE SURFACE RECONSTRUCTION

This is the third of three phases to repair and replace the roof assembly on the folded plate roof at Terminal 1. Bidding and award is planned for 2026 to align with grant opportunities and construction is anticipated to begin in 2027.

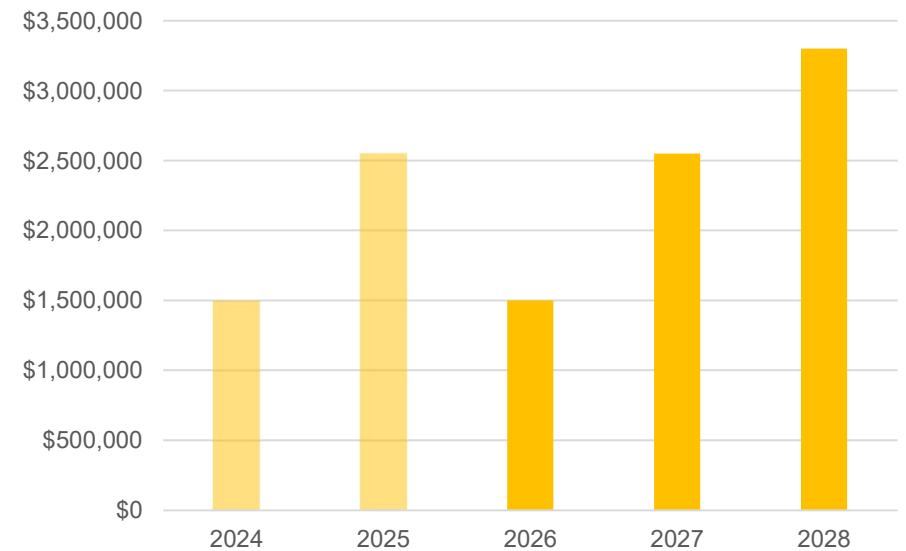
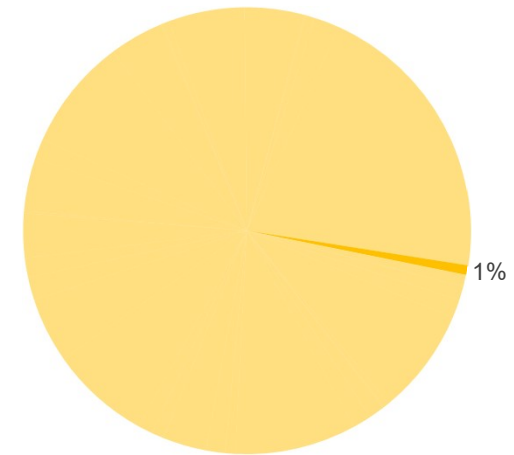
\$45,000,000



LIGHTING INFRASTRUCTURE TECHNOLOGY AND EQUIPMENT (LITE)

This is a multi-year program that will analyze, assemble, and organize lighting system upgrade recommendations for the MSP campus. Annual investment in lighting infrastructure is necessary to ensure its safe operation, reduce energy and maintenance costs, and to implement technology upgrades to improve lighting quality. Light fixtures age and degrade due to time, heat or exterior elements. Lighting technology upgrades will provide for more energy efficient lighting systems.

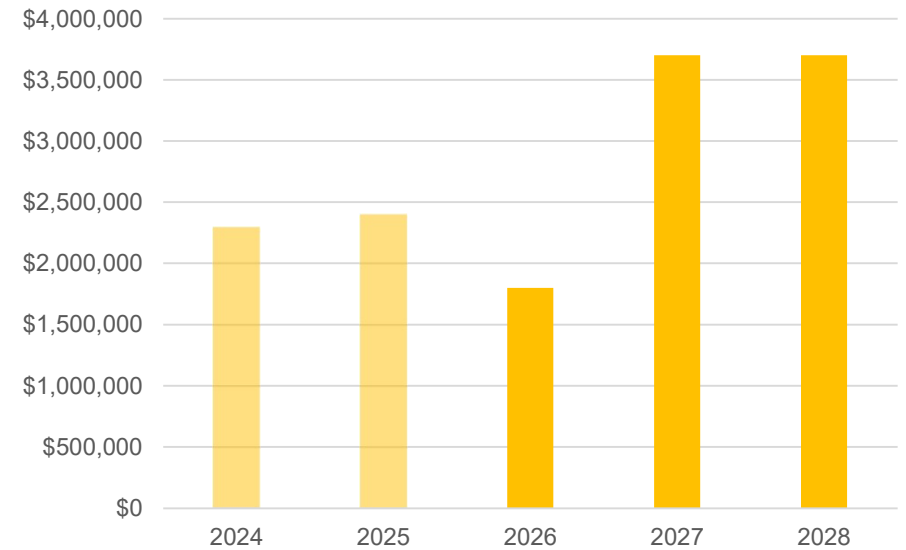
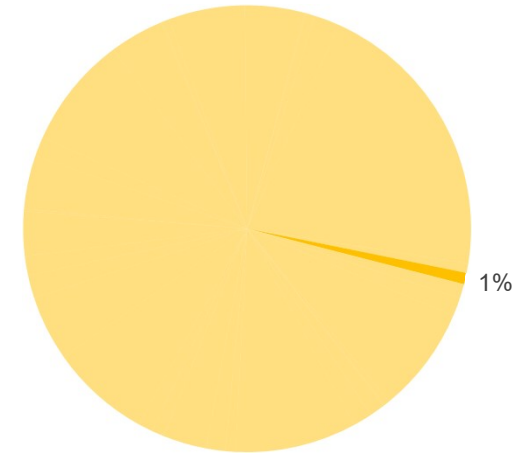
\$1,500,000



RESTROOM UPGRADE PROGRAM

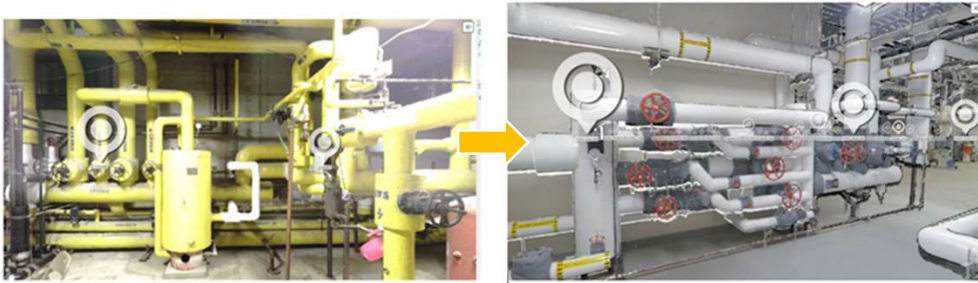
\$1,800,000

This program provides for the phased modernization of the Terminal 1 restrooms to include upgraded finishes, lighting, air quality, energy saving upgrades, and American Disabilities Act (ADA) compliance. The 2026 phase of the program will replace the obsolete information display systems outside 29 restrooms.

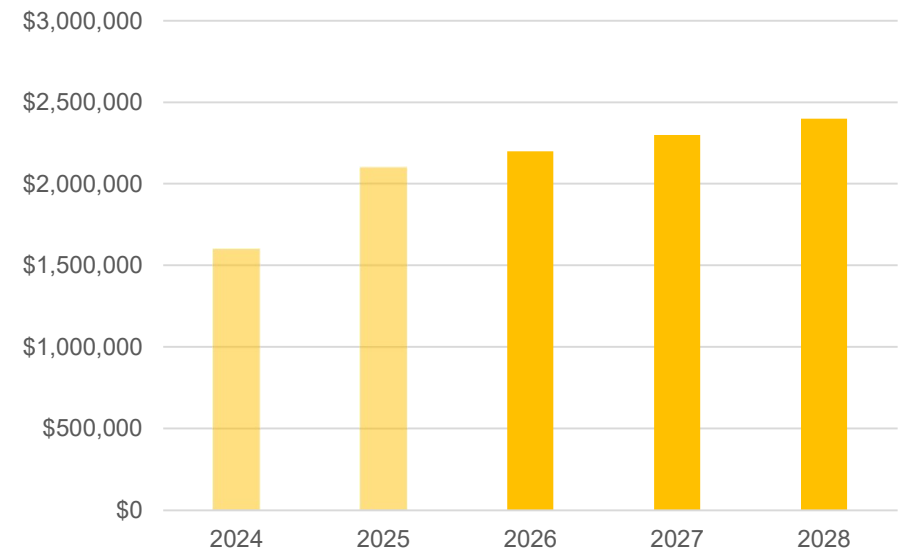
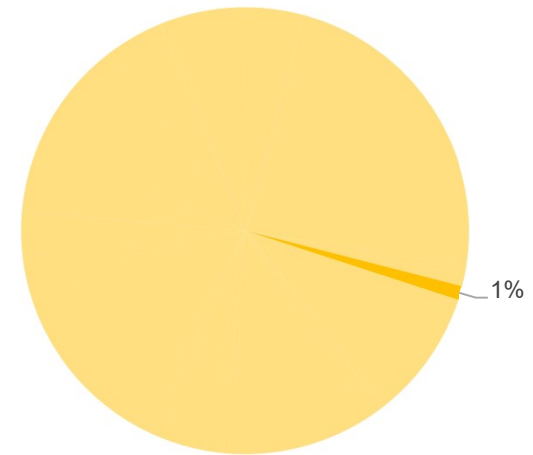


STEAM SYSTEM UPGRADE PROGRAM

This program will replace steam pressure reducing stations that are near or past the end of their useful life. The program will also replace heat exchangers in two mechanical rooms and replace valves in the boiler fuel system piping.



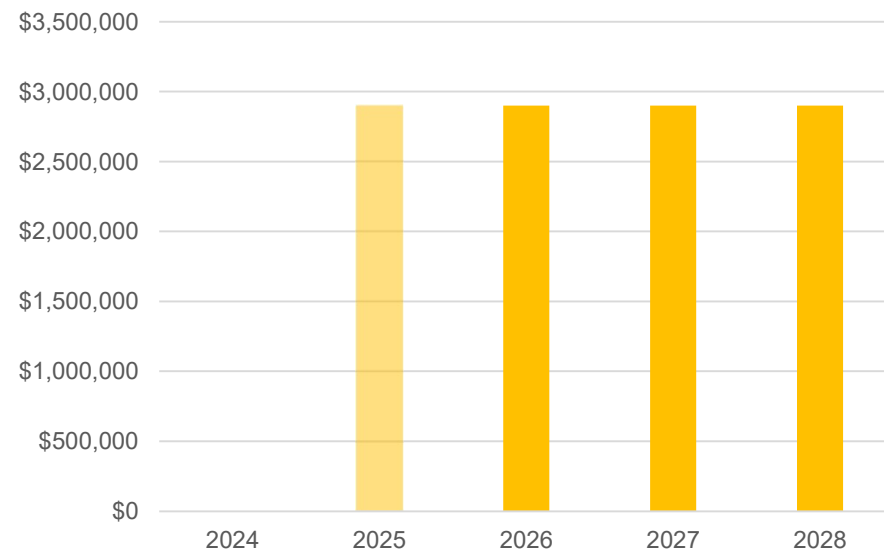
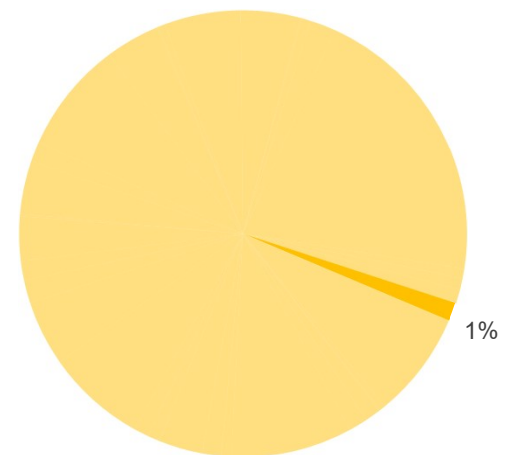
\$2,200,000



TERMINAL 1 TUG DRIVE WATERPROOFING

\$2,900,000

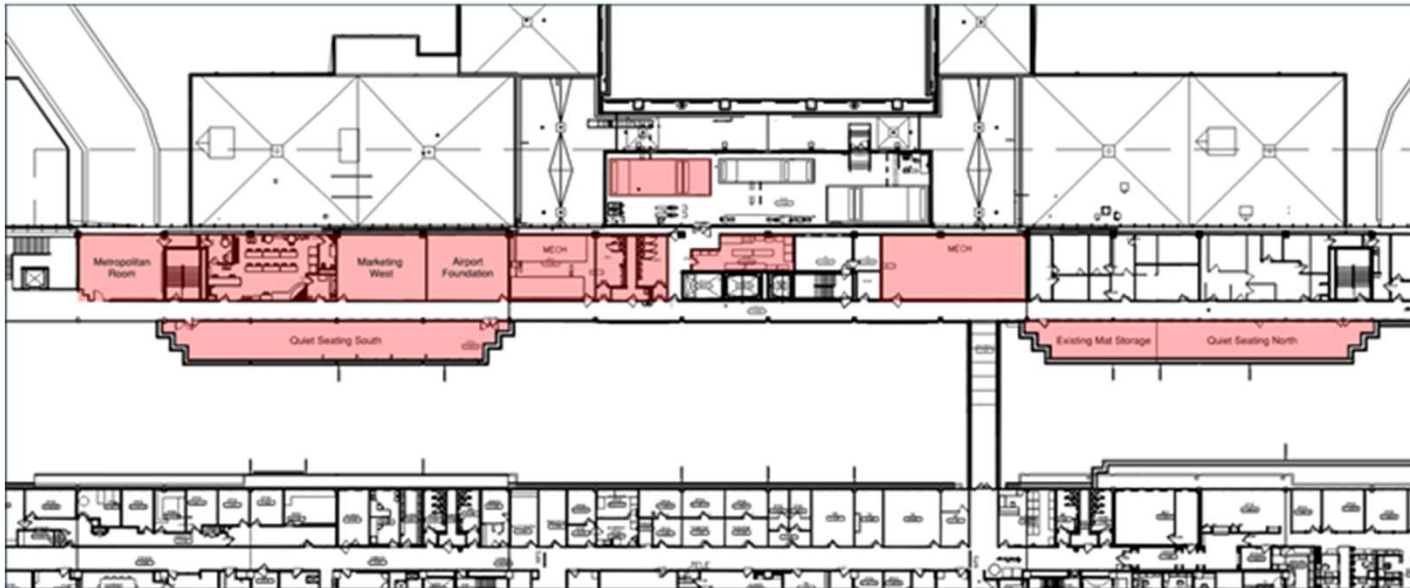
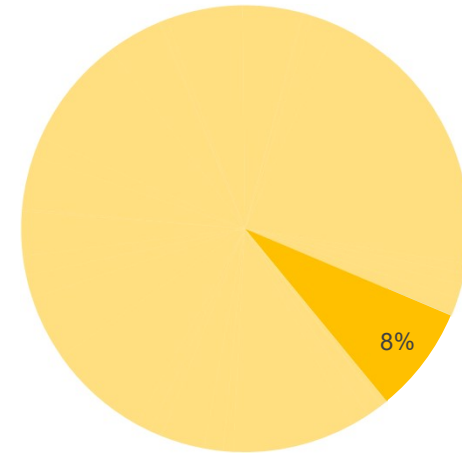
The Terminal 1 tug drive was last sealed and waterproofed in 2007-2010. Concrete waterproofing typically has a 10-year lifespan and needs to be redone in order to minimize water infiltration into the structure and lower-level spaces. This program will waterproof the concrete for the entire tug drive area located above basement level spaces.



WEST MEZZANINE IMPROVEMENTS

\$16,700,000

This project provides Air Handling Unit replacement, an airport employee breakroom, and a restroom upgrade while efficiently improving and reallocating space on the West Mezzanine.

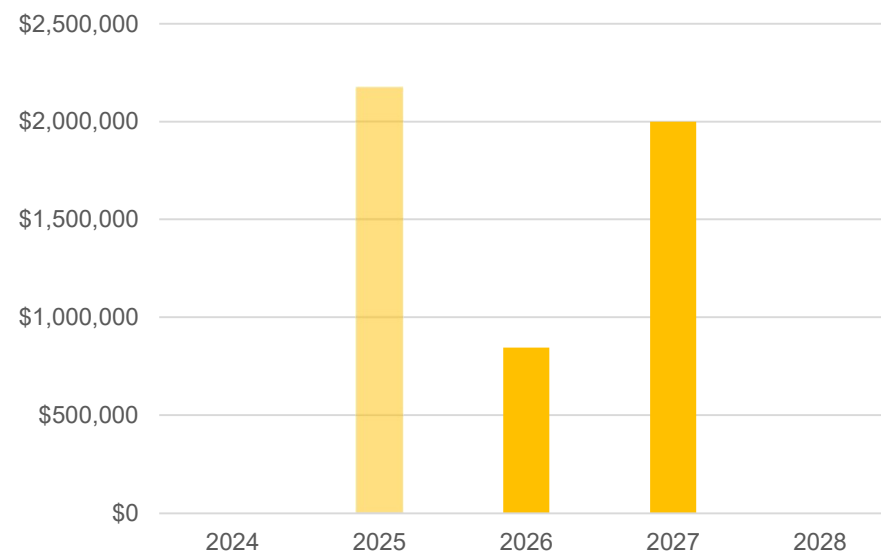
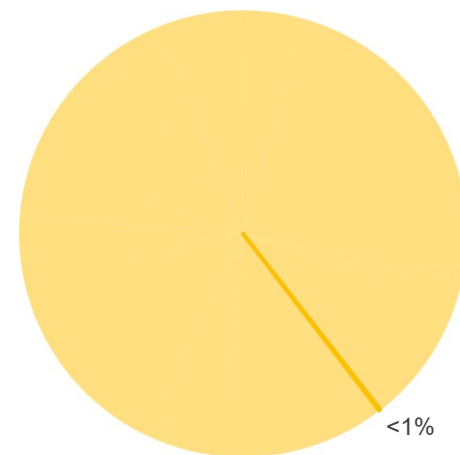


12 – FEDERAL INSPECTION STATION (FIS)

FIS FACILITY UPGRADES

The FIS Facility Upgrades project is a multi-year project to bring the FIS facilities in Terminal 1 and Terminal 2 up to the Airport Technical Design Standards (ATDS) and other required improvements as prescribed by Customs and Border Protection.

\$845,000

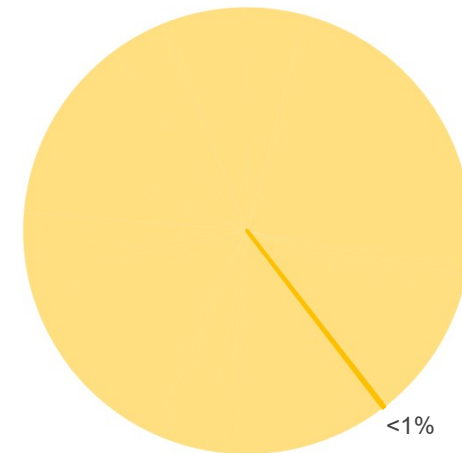


13 – ENERGY MANAGEMENT CENTER

\$250,000

CAMPUS COOLING SYSTEMS REPLACEMENT STUDY

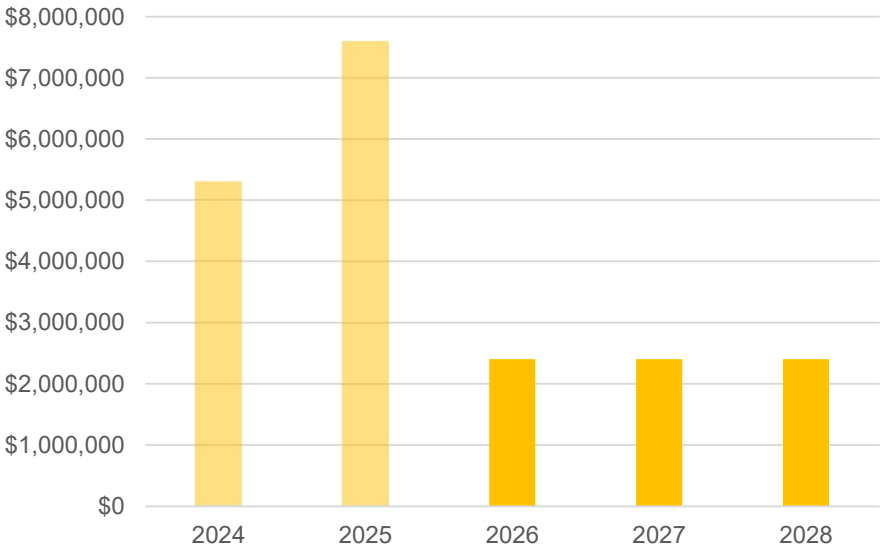
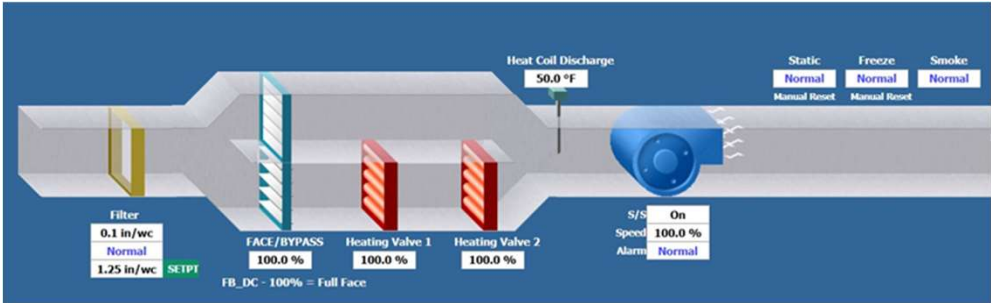
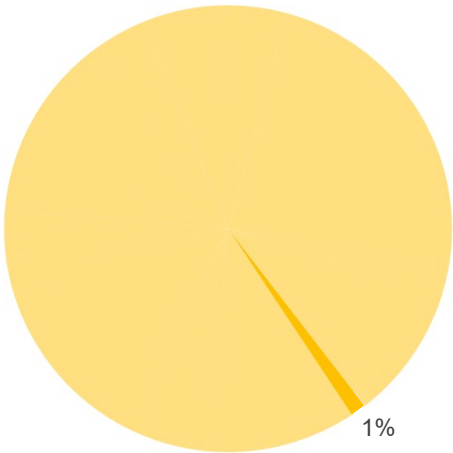
Several buildings on campus rely on air-cooled condensers and chillers for summer cooling. Many of these units are nearing the end of their operational life and lack redundant systems. As the systems age, the costs for maintenance and operation increase. This study will analyze the systems on campus for cost, priority, and the recommended replacement for several locations, including Terminal 1, Aircraft Rescue and Fire Fighting (ARFF) Station 1, Terminal 2 Parking Management Building, Terminal 2 Orange Ramp, Data Center, and the FAA building.



MAC AUTOMATION INFRASTRUCTURE PROGRAM

\$2,400,000

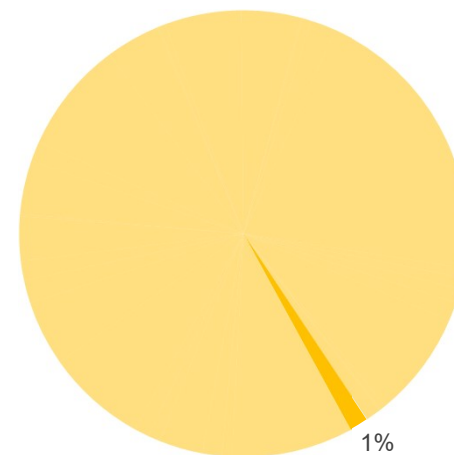
This is a continuation of a multi-year program to upgrade all MAC building automation systems. This includes adding monitoring for heating and cooling, electrical, plumbing, and facilities equipment. This can include trending data, providing alarms, and optimizing systems for energy performance. This also includes expanding the existing open protocol system with IP controllers, standardization of systems and programming, and tracking equipment performance and maintenance.



STEAM TRAP MONITORING SYSTEM

\$3,000,000

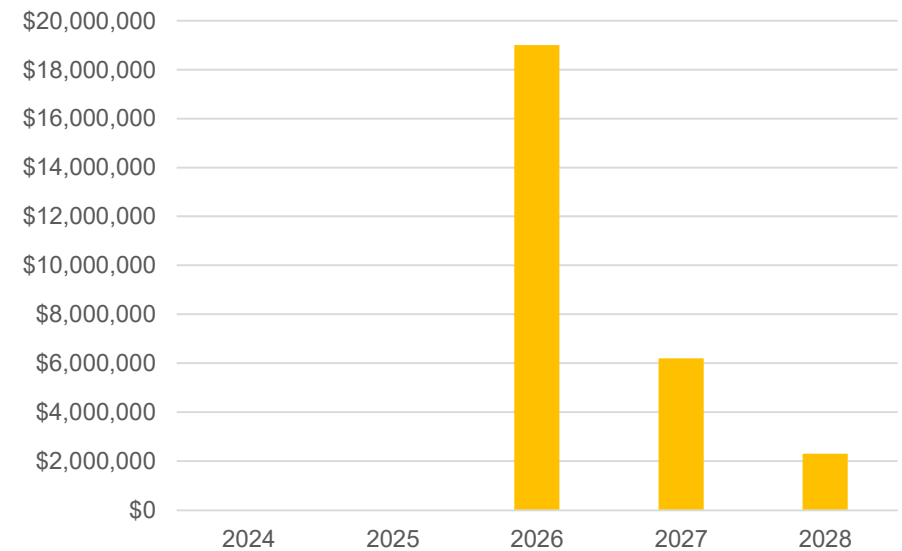
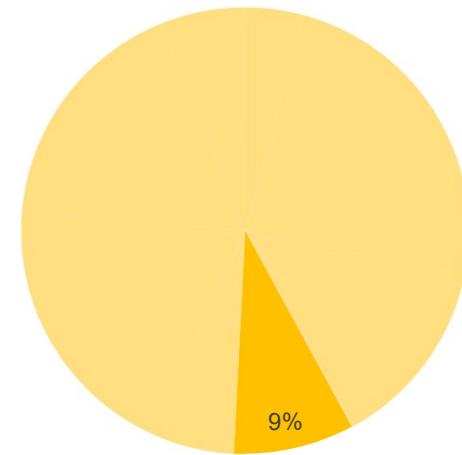
The steam system at Terminal 1 provides space heating and domestic hot water throughout the entire terminal. When the steam cools off and condenses, it creates condensate that is recycled and pumped to the Energy Management Center (EMC). This warm condensate water is then reheated to steam and distributed back throughout the airport. This steam system includes hundreds of steam traps, that allow the condensate to safely pass through and prevent steam from spreading into the condensate system. The steam traps keep the system safe and reliable. This project will replace an obsolete monitoring system, provide new monitoring sensors at steam traps, and connect the system to IMACS for monitoring from the EMC. This project will provide a reliable way for the EMC operators to know when a steam trap is failing to efficiently remedy the situation because the functionality of each steam trap is critical to the safety of the steam system.



VICTAULIC PIPING REPLACEMENT

\$19,000,000

This phase of a multi-year program will replace the victaulic piping and valves in Terminal 2. While victaulic pipe fittings allow for the pipe to be quickly and easily disassembled when needed, it has been discovered that the joints cause leaking because the seals shrink when they cool due to shutdowns and service disruptions which occur frequently at MSP and then don't hold tight when the system is restored to normal operation. In addition, this year's effort will support efficiency upgrades to the systems at Terminal 2 as part of the North Expansion project.

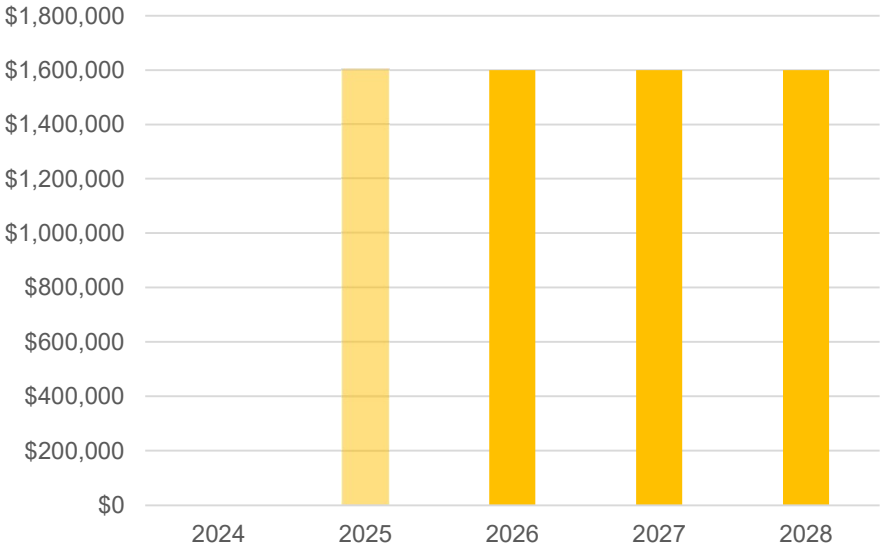
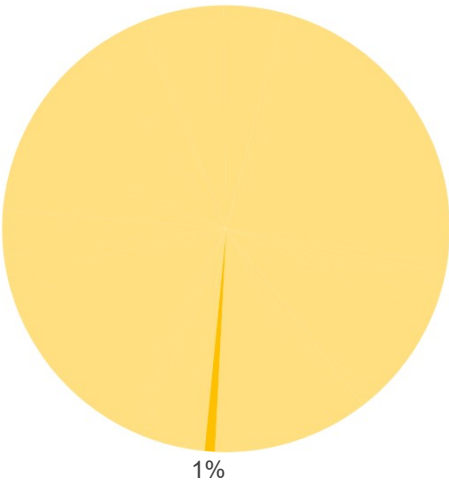


21 – FIELD AND RUNWAY

\$1,600,000

AIRFIELD THERMOPLASTIC MARKINGS

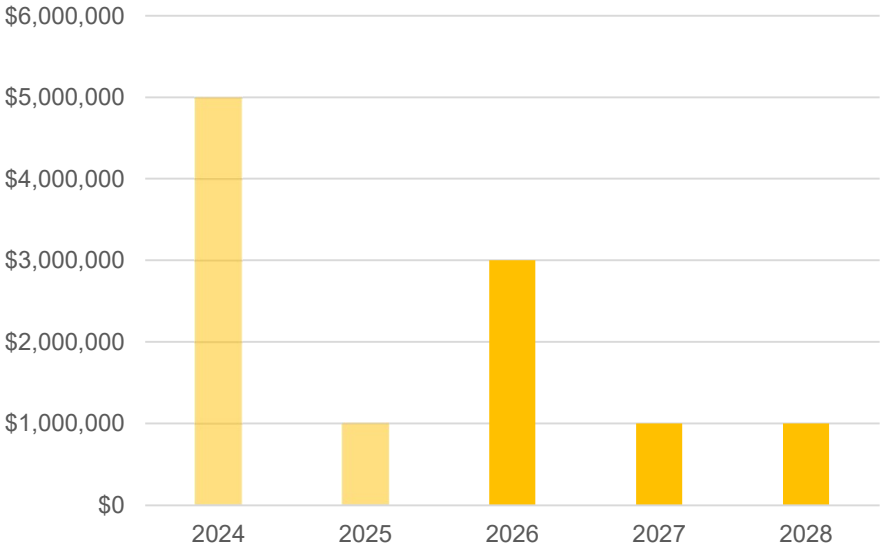
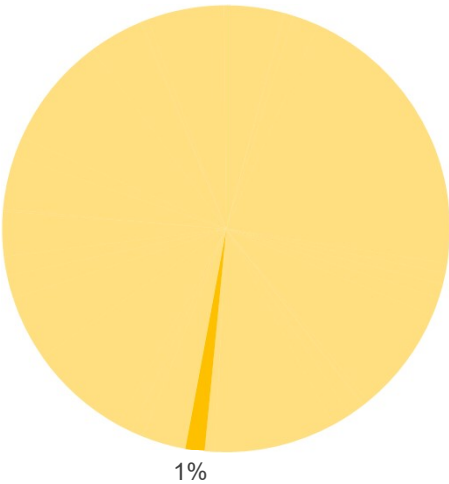
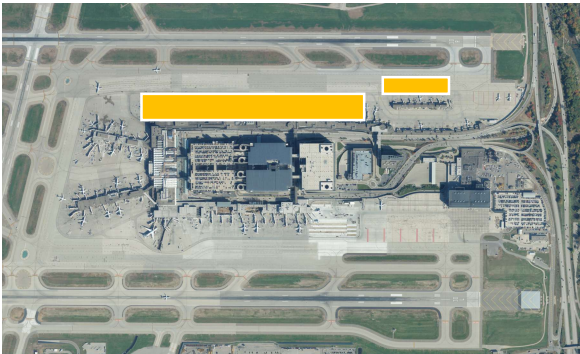
Following a successful pilot installation of thermoplastic markings, this program will Install thermoplastic markings at complex taxiway/runway intersections. The project in 2026 is the second of five planned phases of this work.



APRON LIGHTING LED UPGRADE

\$3,000,000

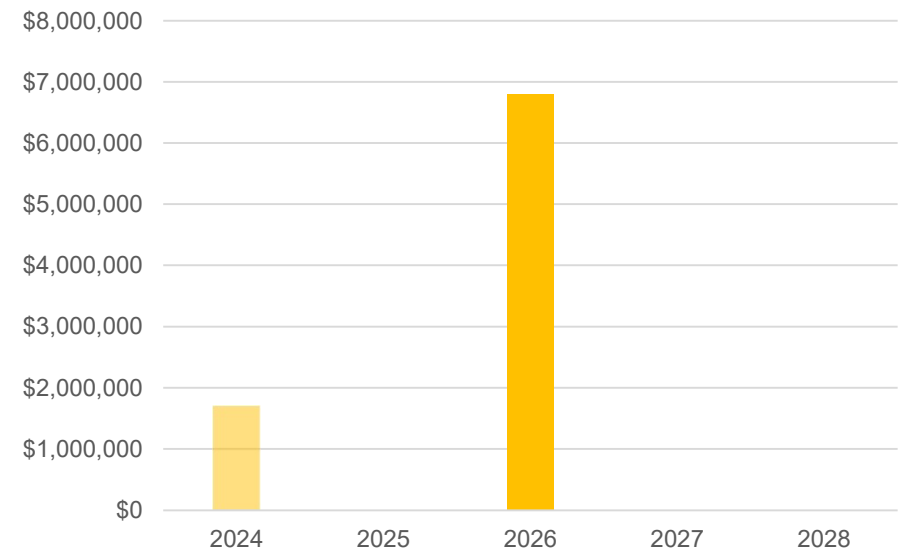
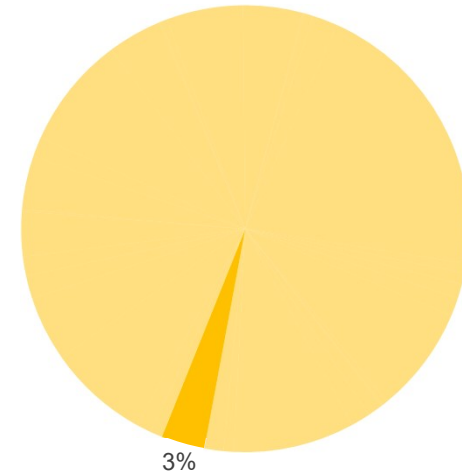
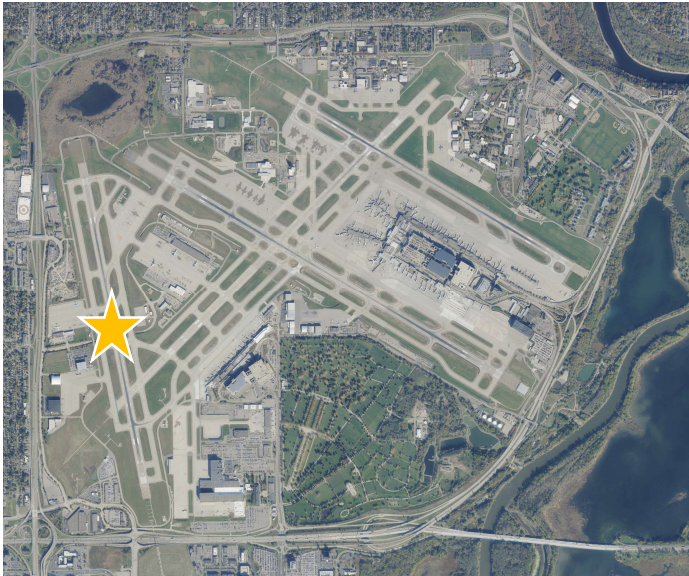
This project will replace the older apron lighting units with more efficient LED fixtures.



TUNNEL FAN REPLACEMENT

\$6,800,000

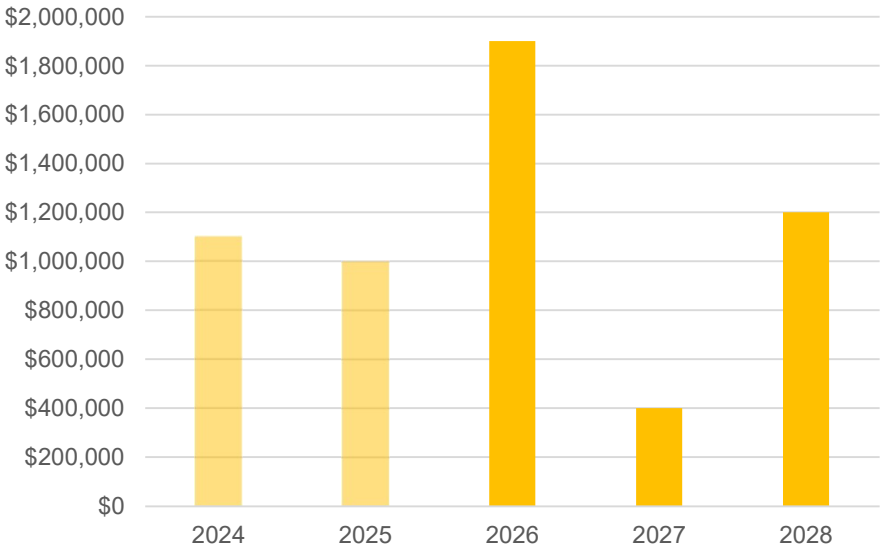
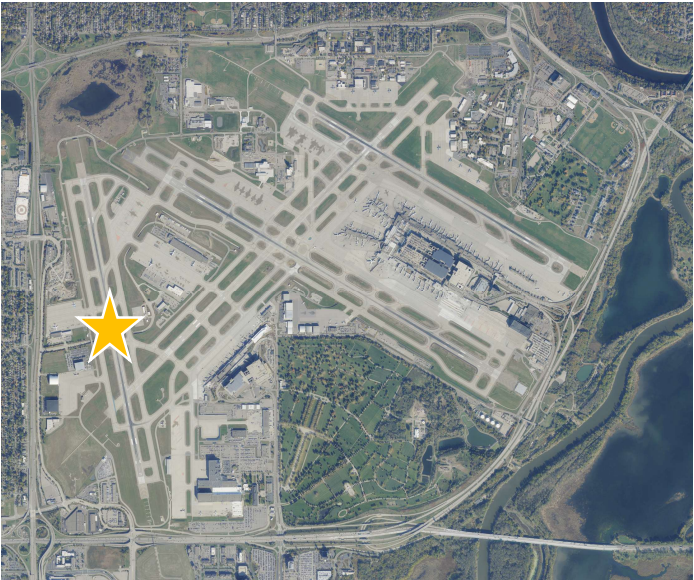
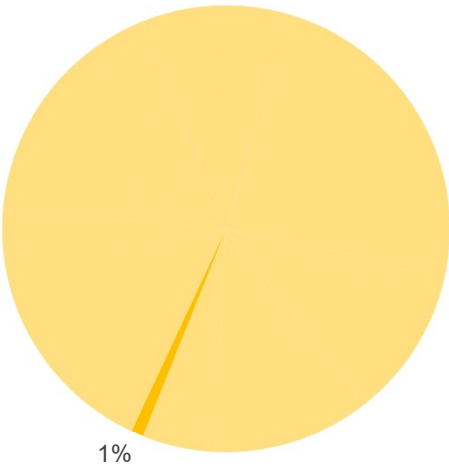
The existing fans in the 17-35 tunnel are past their useful life. This project will repair or replace these fans as appropriate for the condition.



TUNNEL LIGHTING LED UPGRADE

\$1,900,000

This program will replace existing high intensity discharge type lighting with LED to save energy and reduce maintenance in the 17-35 tunnel.

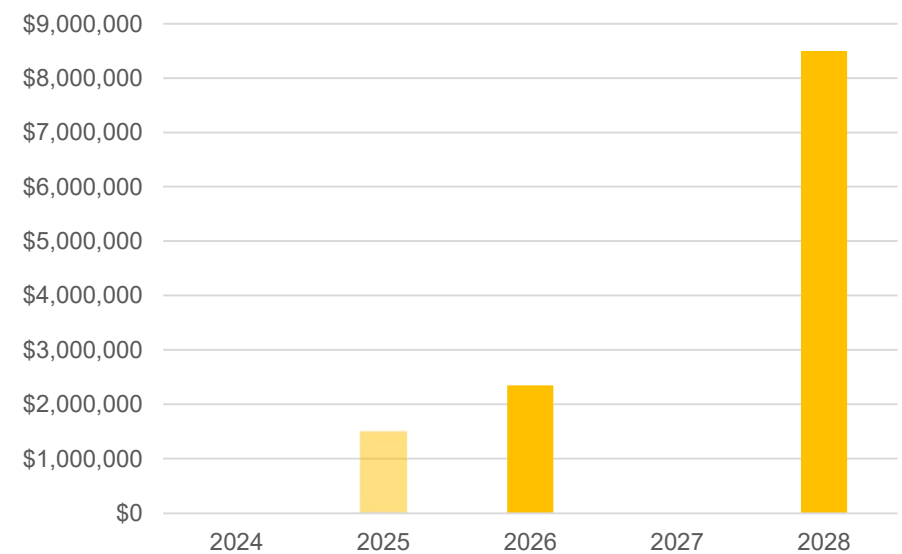
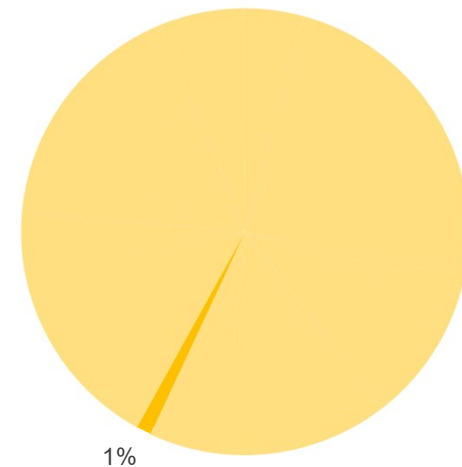
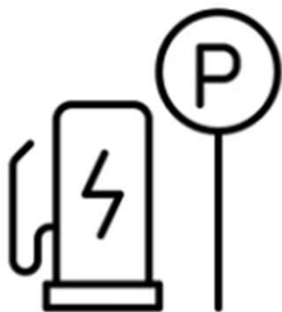


31 – PARKING

ELECTRIC VEHICLE CHARGING NETWORK EXPANSION

This is the first of a six-year program to install electric vehicle chargers to meet passenger and employee demand and support MAC's sustainability goals.

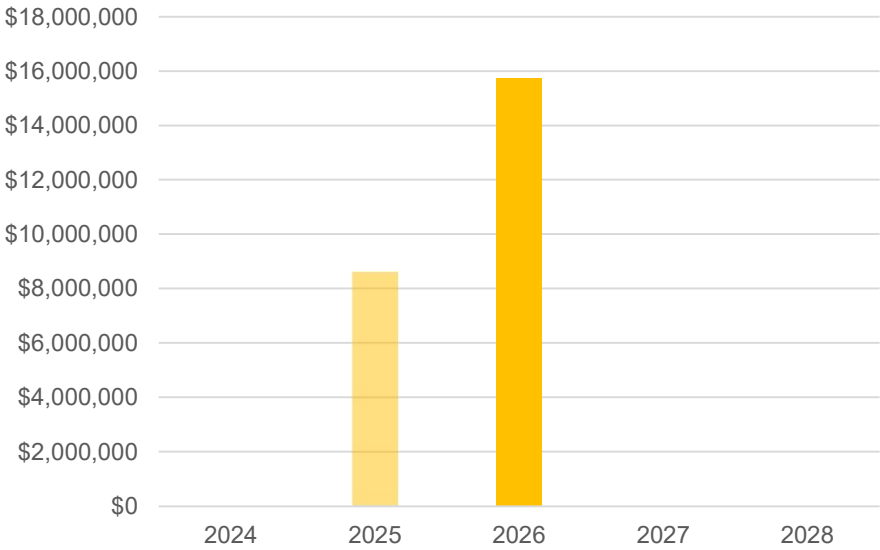
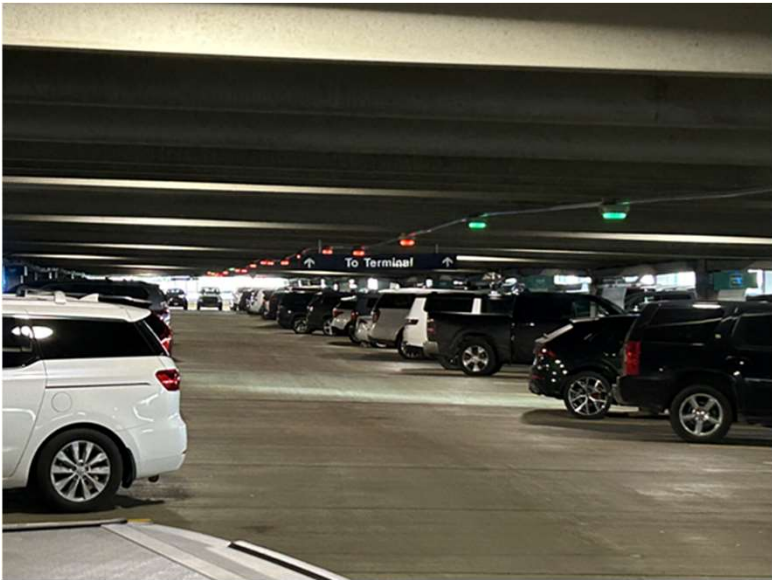
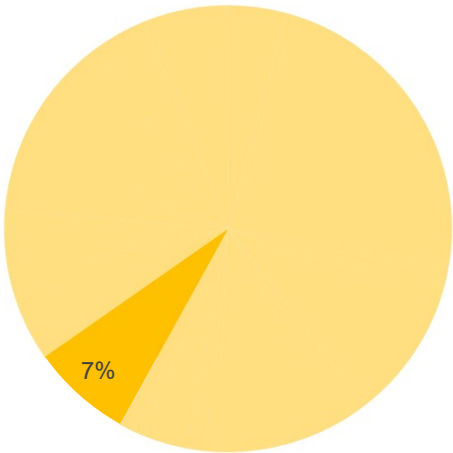
\$2,350,000



PARKING GUIDANCE SYSTEM

\$15,750,000

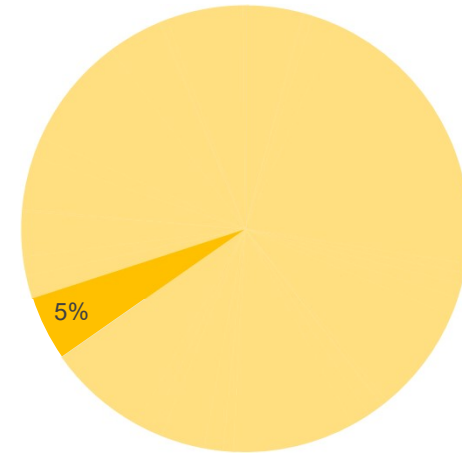
This is the second phase of a two-phase program to install parking stall availability indicators in MAC's parking ramps.



RED/BLUE PARKING LEVELS 2 AND 3

\$10,200,000

This project will modify levels 2 and 3 of the Red and Blue parking ramps at Terminal 1 from rental car parking to public parking. The scope of work will include, but is not limited to, structural modifications, striping, electrical and technology, revenue control, and lighting to support the public parking needs of this area.

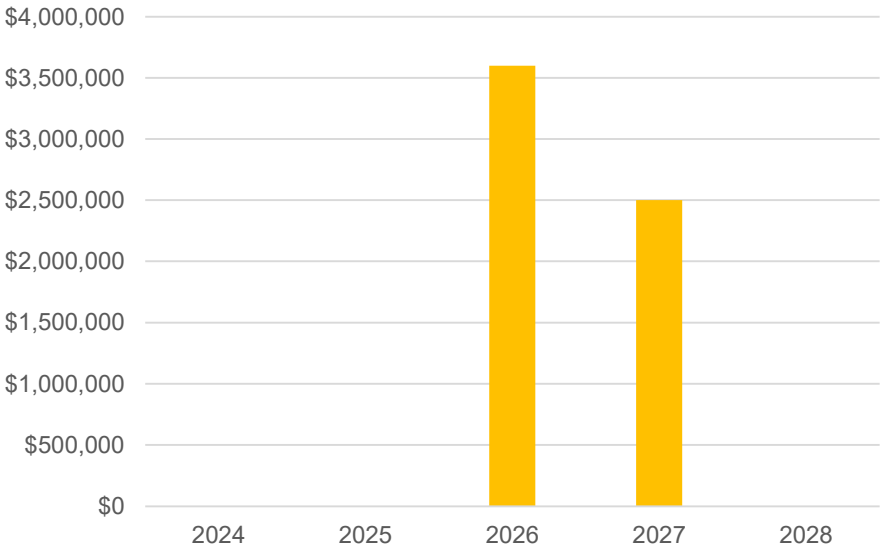
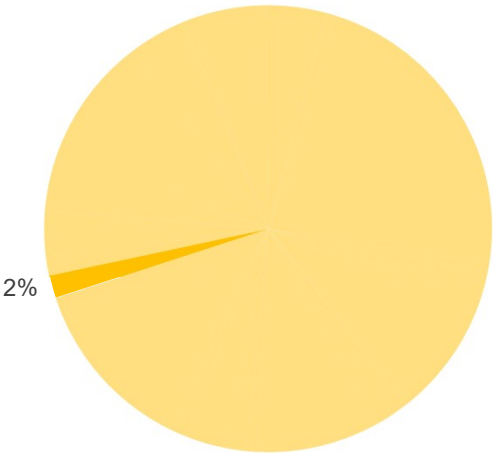


36 – TERMINAL 2

\$3,600,000

TERMINAL 2 AIRCRAFT PARKING AND GUIDANCE

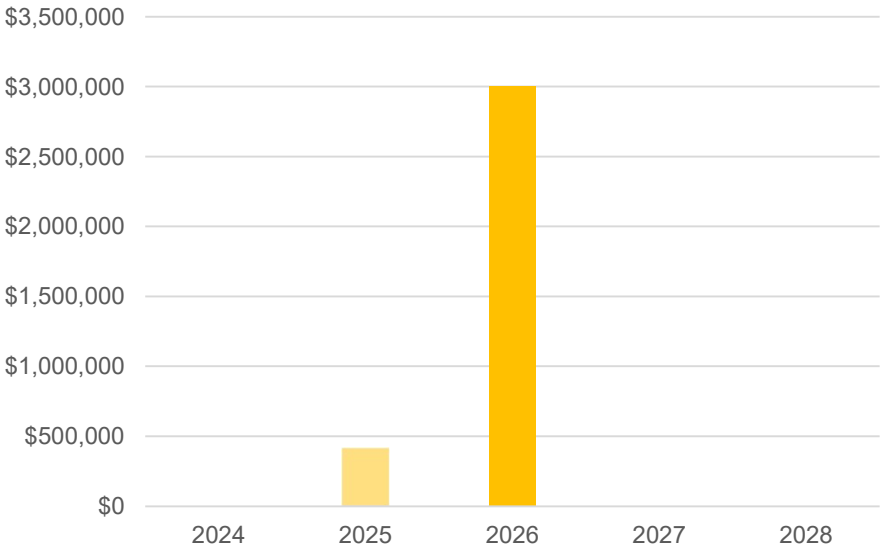
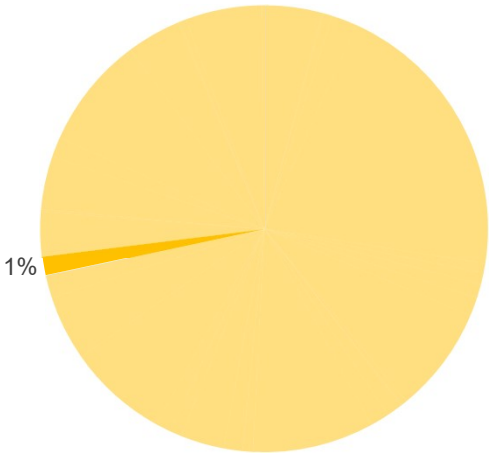
This project will provide Ramp Information Display System (RIDS) including aircraft parking assistance at Terminal 2 gates not included in the Terminal 2 North Expansion scope. The system will be integrated with MAC’s Resource Management System (RMS).



TERMINAL 2 BAGGAGE HANDLING SYSTEM

\$3,000,000

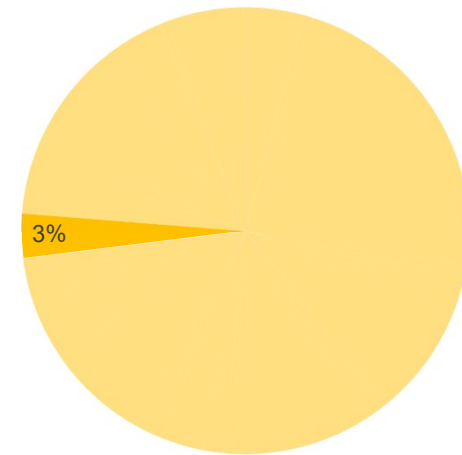
This project will provide touch screen activation to provide functionality consistent with Terminal 1 and baggage carousel refurbishment as needed.



TERMINAL 2 GATE AREA IMPROVEMENTS

\$7,000,000

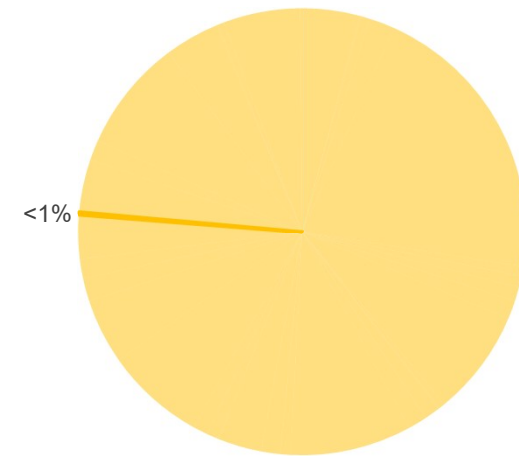
This project will conclude the multi-year recarpeting program, replacing end of life carpeting at gates H1-H5 and on the passenger boarding bridges. The project will also provide gate area improvements, including replacement of gate desks and podiums, and seating with charging ports.



TERMINAL 2 MUFIDS/EVIDS MILLWORK UPGRADES

\$350,000

Replace old multi-user flight information displays (MUFIDS) stands to current MAC standard design.

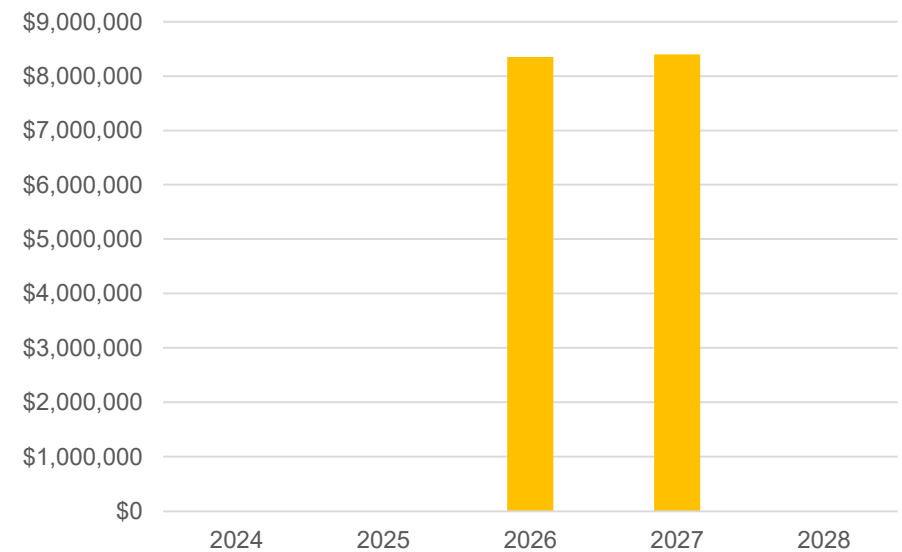
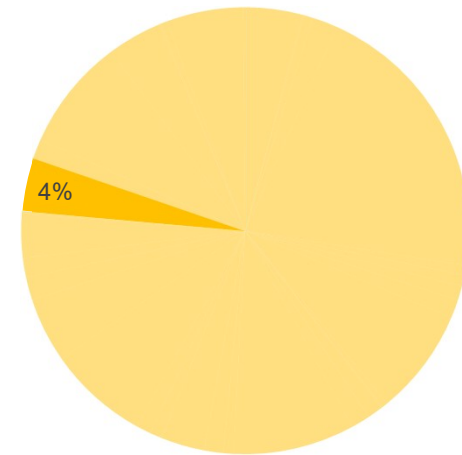


39 – PUBLIC AREAS/ROADS

\$8,350,000

34TH AVENUE SURFACE RECONSTRUCTION

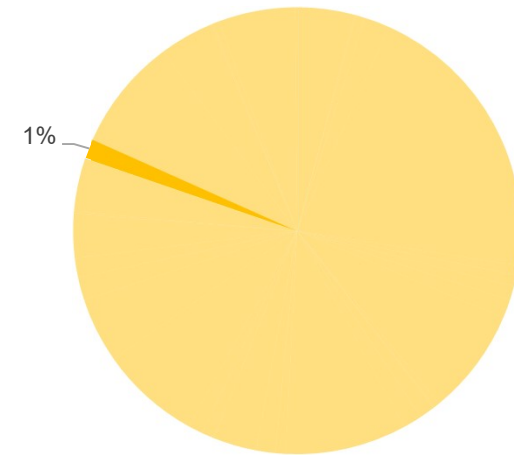
This Project provides for the reconstruction of 34th Avenue South located between I-494 and Gate 222. The existing bituminous pavement is nearing the end of its design life and in need of replacement. The work for this two-year project will include pavement mill and overlay, signals upgrades, ADA access, and ancillary work.



34th AVENUE SANITARY SEWER REPLACEMENT

\$3,100,000

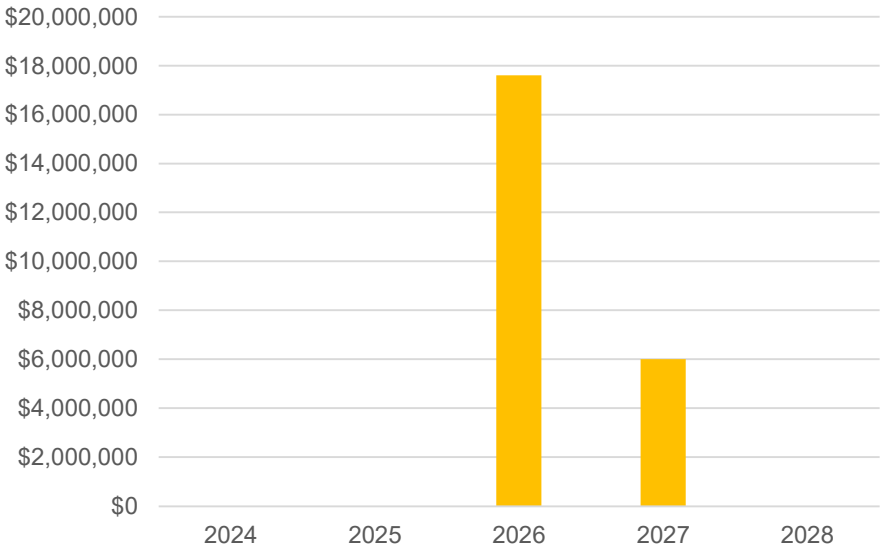
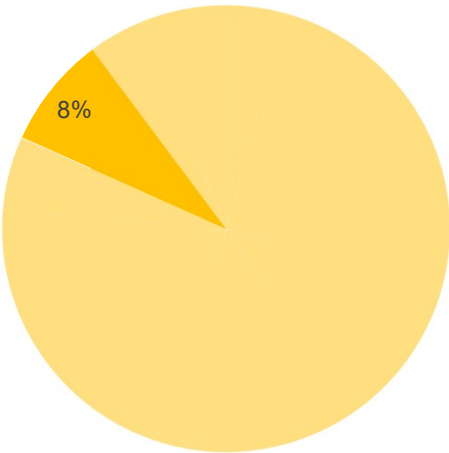
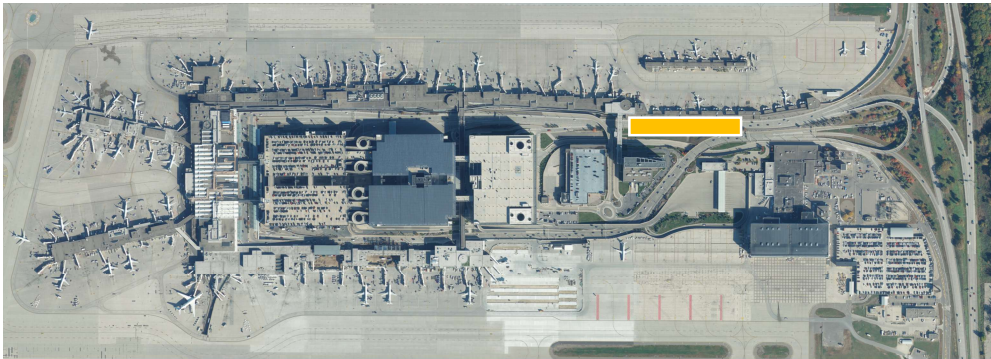
This project will replace and reroute a portion of sanitary sewer serving buildings on the west side of 34th Avenue.



TERMINAL 1 INBOUND ROADWAY MEDIAN IMPROVEMENTS

\$17,600,000

This project will improve the median landscaping, replace the static overhead roadway signs with digital, and, in a future phase, replace the Terminal 1 monument sign near Highway 5.

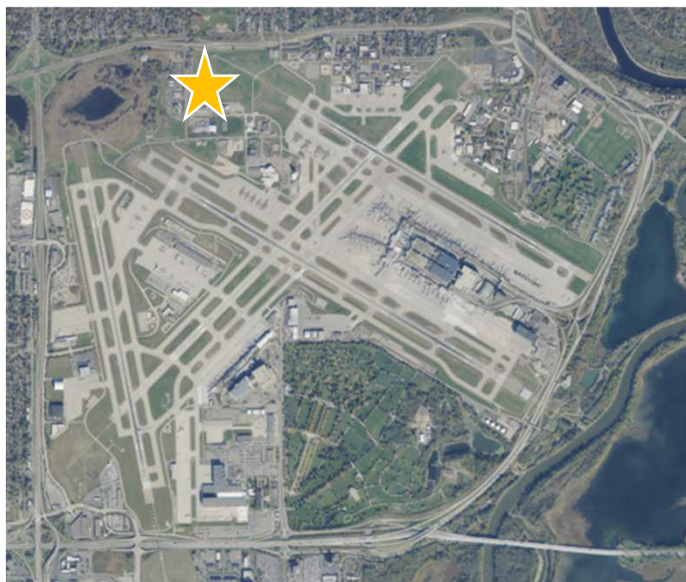
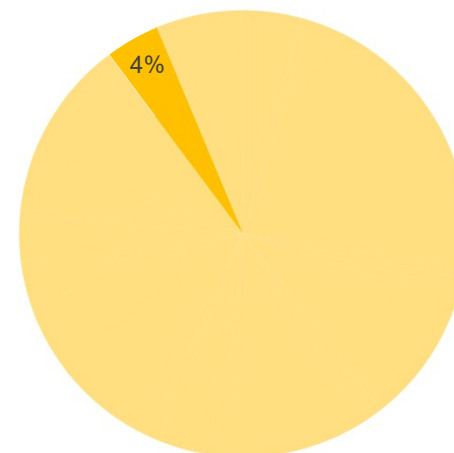


56 – TRADES/MAINTENANCE FACILITIES

\$8,500,000

NORTH FIELD MAINTENANCE MECHANICAL INFRASTRUCTURE

This project will replace the end of useful life mechanical infrastructure and improve associated electrical systems at the North Field Maintenance Building.

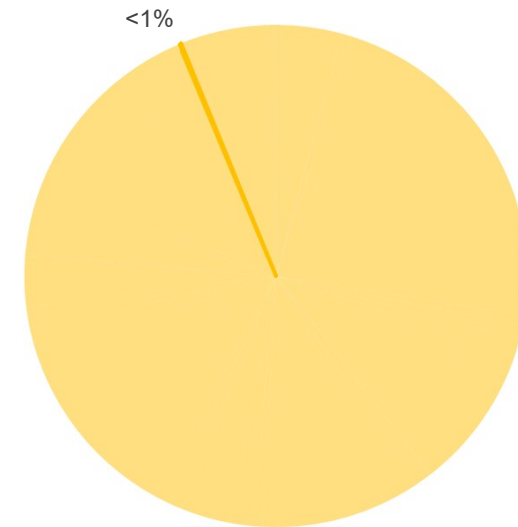


63 – POLICE

HIGHWAY DIGITAL MESSAGING SIGNS

This project supports a collaboration with Minnesota Department of Transportation (MnDOT) to install new roadway digital message signs at specific locations along the highway corridor surrounding MSP Airport, designed to display real-time information to motorists regarding emergency public safety alerts, traffic conditions, road closures, and terminal closures.

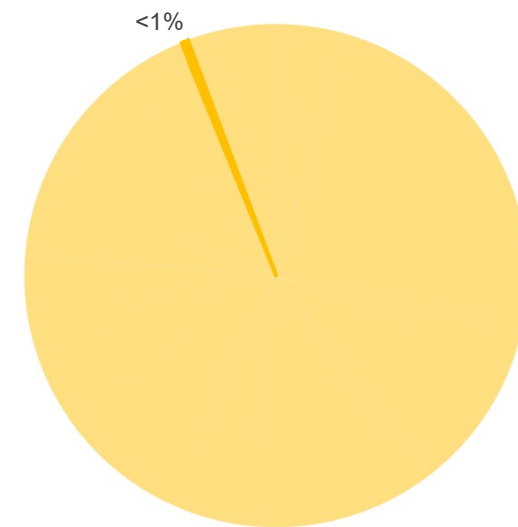
\$300,000



PERIMETER FENCE INTRUSION DETECTION SYSTEM

This project will select and install a system to alert Airport Police to attempted intrusions at the airfield perimeter fence line.

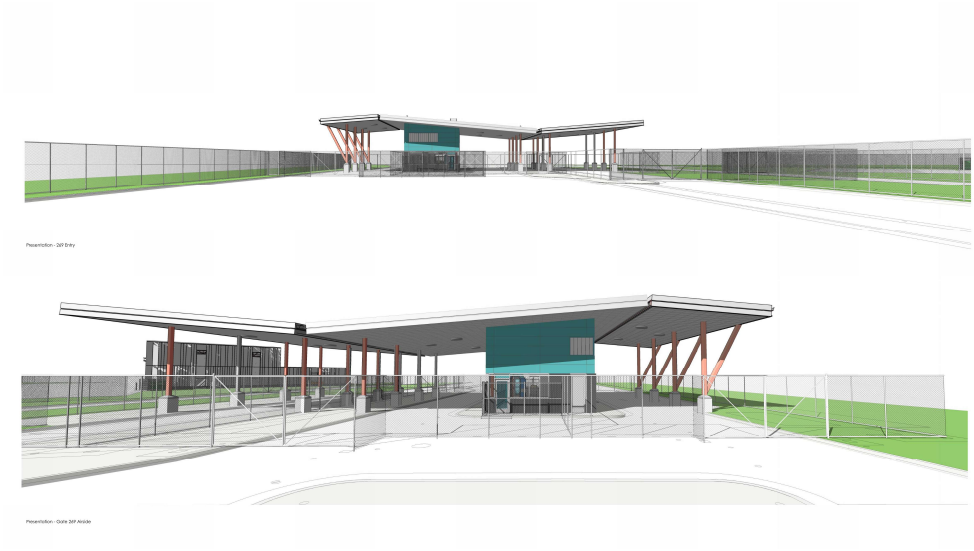
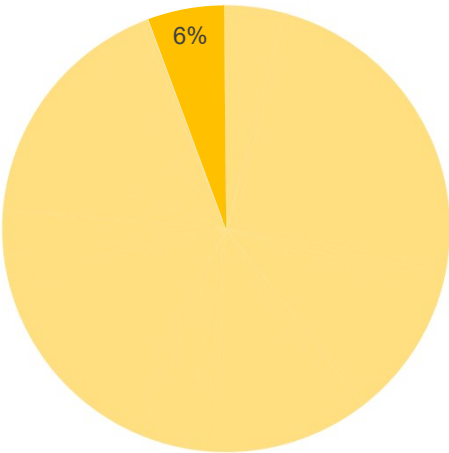
\$1,000,000



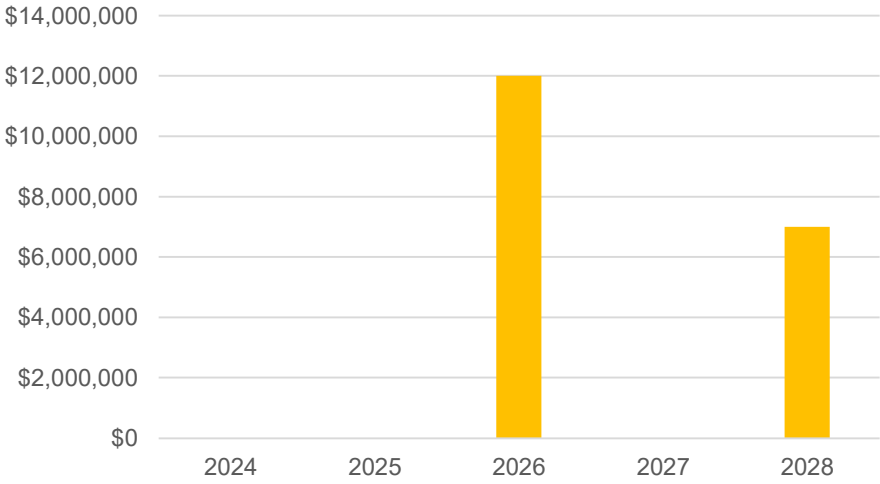
PERIMETER GATE SECURITY IMPROVEMENTS

The 2026 phase of this program will provide additional vehicle lanes at Gate 269 to improve throughput without compromising security.

\$12,000,000



Perimeter Gate Security Improvements

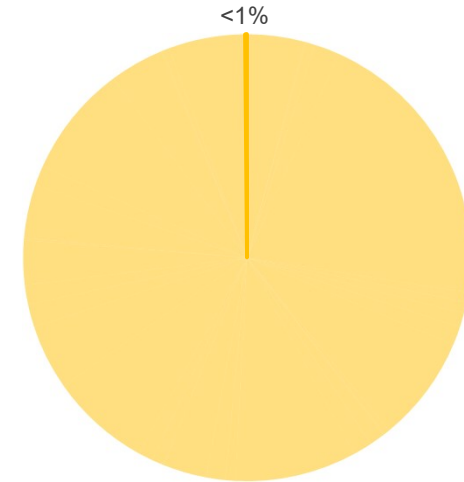


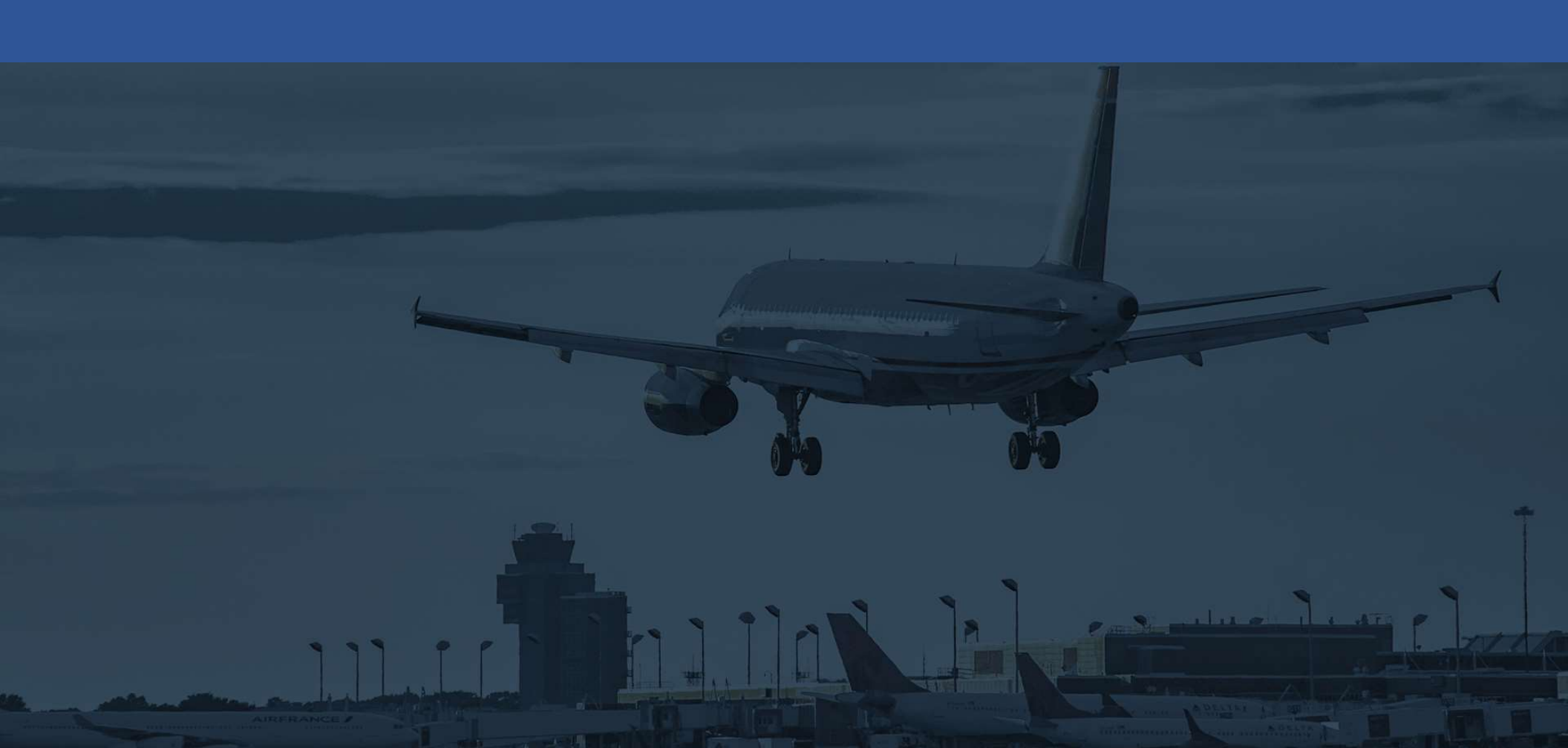
70 – GENERAL OFFICE/ADMINISTRATION

DIGITAL SIGNAGE IN/AT THE GO

This project is designed to enhance the MAC brand awareness and celebrate MAC staff with digital signage in and/or at the General Office building

\$300,000

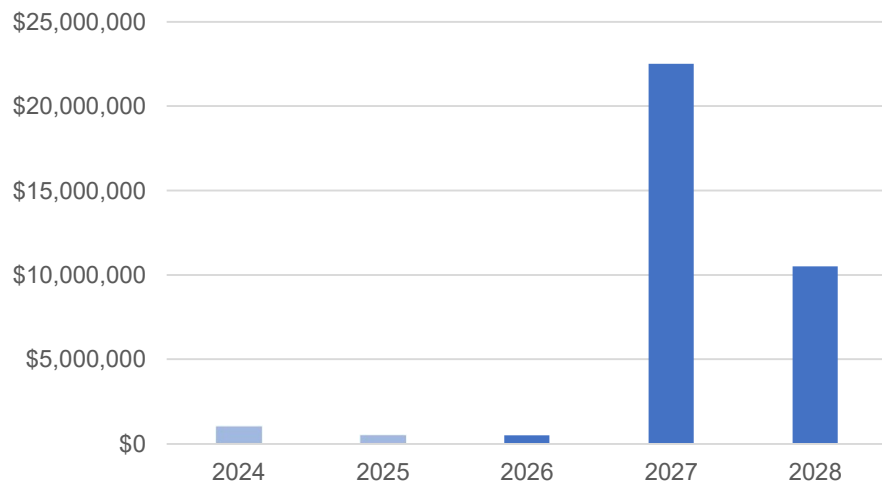




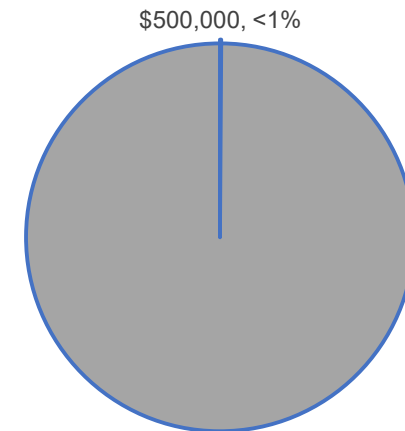
MSP NOISE MITIGATION PROJECTS

The Consent Decree Third Amendment Program is a residential noise mitigation program under the terms of an amended legal agreement (Consent Decree) between the Metropolitan Airports Commission (MAC) and the cities of Richfield, Minneapolis, and Eagan, and approved by the Hennepin County District Court (effective until December 31, 2032). Under this program, eligibility of single-family and multi-family homes will be determined annually, based upon actual noise contours that are developed for the preceding calendar year, beginning in March 2022. This project will provide noise mitigation for those single family and multifamily homes meeting the eligibility requirements of the program.

MSP Noise Mitigation Projects



2026 MSP Noise Mitigation Project

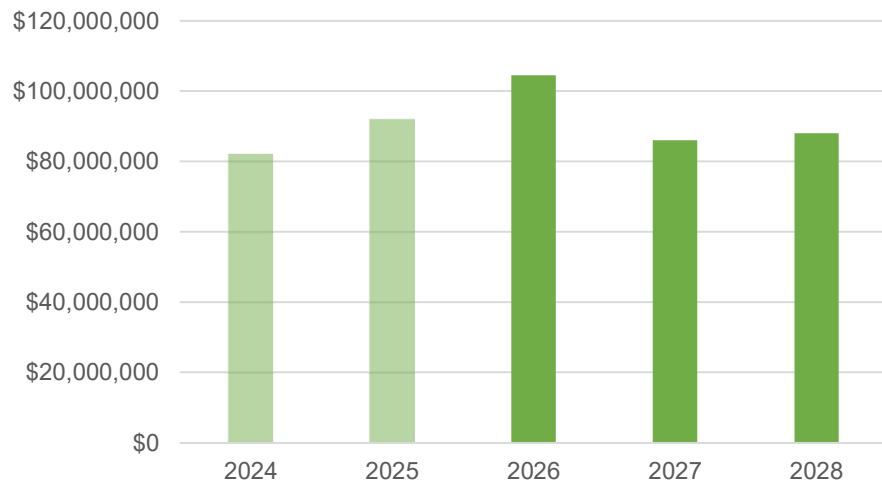




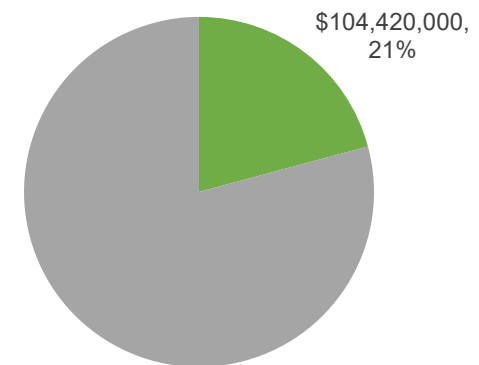
MSP ONGOING MAINTENANCE PROGRAMS

MSP On-Going Maintenance projects include buildings, systems, pavements, and other infrastructure that require improvements on an annual basis in order to maintain the facilities and manage MAC assets.

MSP Ongoing Maintenance Programs

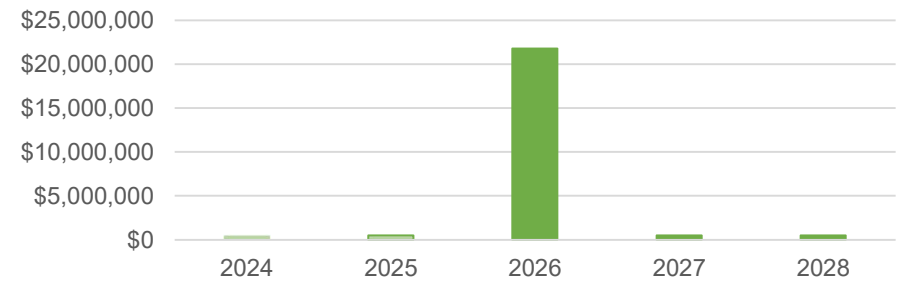
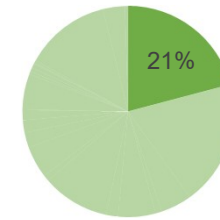


2026 MSP Ongoing Maintenance Programs

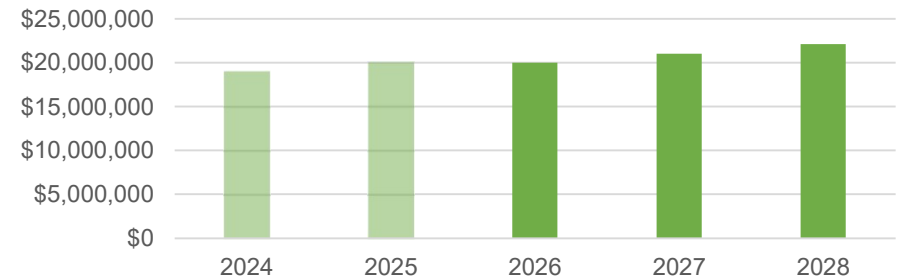
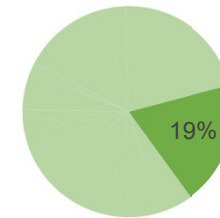


10 – TERMINAL 1**BAGGAGE SYSTEM UPGRADES**

This multi-year program will provide necessary upgrades to the inbound and outbound baggage system not covered by general system maintenance. The 2026 project will provide system stabilization to maintain functionality until the system reaches the end of its useful life and is replaced.

\$21,800,000**ELECTRICAL AND GROUND POWER SUBSTATION REPLACEMENT**

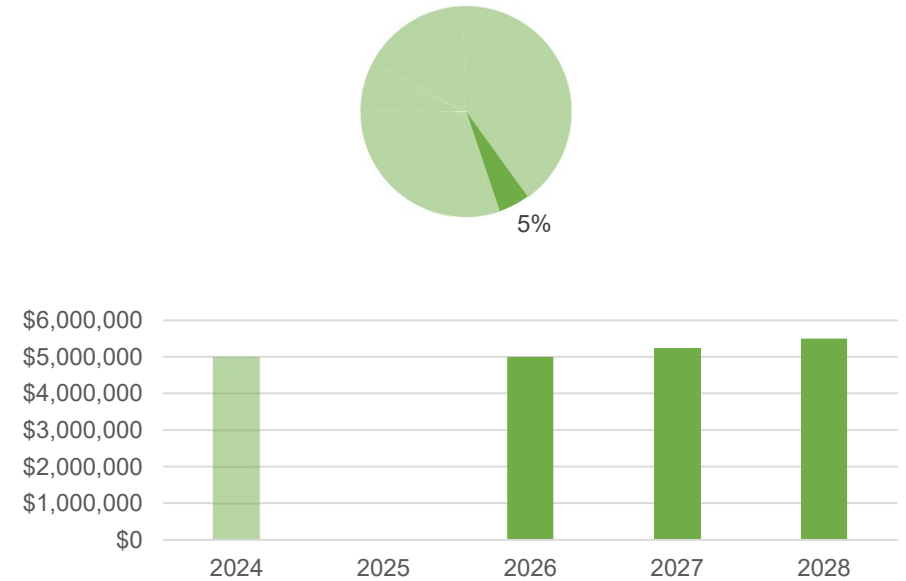
This is a multi-year program to replace electrical substations which are at or very near end of life. This program will also improve redundancy. This program focuses on updating and improving substations that serve airside operations such as jet bridges, and providing heating, cooling, and power for parked aircraft. These substations also provide power for charging electric ground service vehicles. This program will position MSP to be able to meet new demands for ground equipment, including an increase in electric vehicle charging.

\$20,000,000

ELECTRICAL INFRASTRUCTURE AND EMERGENCY POWER UPGRADES

This is a multi-year program to routinely inspect, clean, and upgrade substations to ensure their continued performance and to continue the design and implementation of emergency power and lighting corrective work.

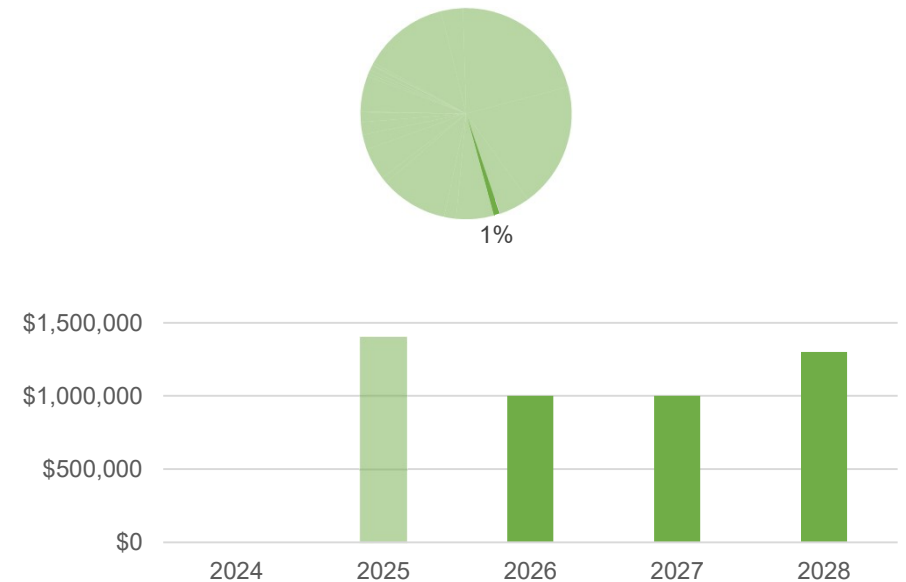
\$5,000,000



PLUMBING INFRASTRUCTURE UPGRADE PROGRAM

Portions of the existing plumbing infrastructure serving Terminal 1 are over 40 years old, have systems that are undersized for today's demands, contain isolation valves that are either inaccessible or no longer functional, and utilize aging water meter systems. There are also deteriorated sections of the existing sanitary and storm water systems. This ongoing program was implemented to upgrade the plumbing infrastructure system to meet current code requirements and MAC standards.

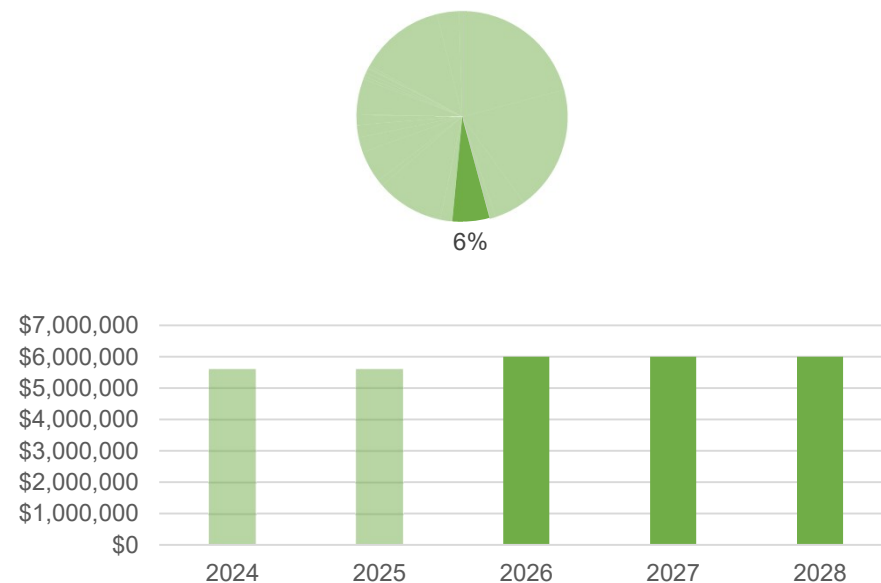
\$1,000,000



TERMINAL BUILDING REMEDIATION AND MISCELLANEOUS MODIFICATIONS PROGRAM

Continual maintenance of the terminal buildings is imperative to passenger comfort and safety as well as sustainability of the MAC asset. Age and weather contribute to building deterioration, mold, and other health issues. Building and concourse envelope issues include curtain wall systems, glazing, sealant repair/replacement, louver repair/replacement, metal panel repair/replacement, and soffit repair/replacement, and insulation systems. Each year, there is a list of maintenance projects that are beyond the resources of MAC's maintenance and trades staff to accomplish. These projects are prioritized and completed either as a series of contracts or as purchase orders. Typical work includes door replacements, emergency upgrades to mechanical, electrical, plumbing or HVAC systems, loading dock work, etc. The list of potential projects will be compiled and prioritized in early 2026.

\$6,000,000

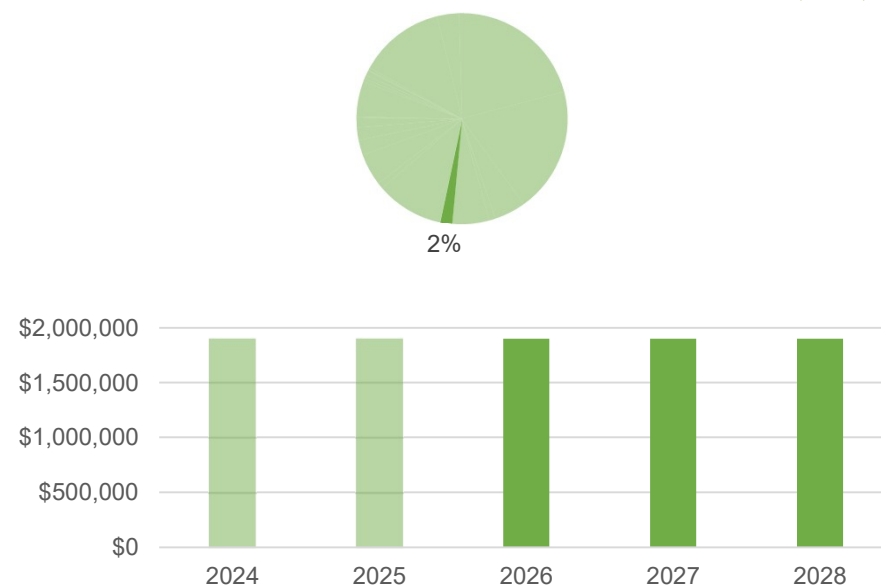


13 – ENERGY MANAGEMENT CENTER

EMC LIFE SAFETY INFRASTRUCTURE PROGRAM

This program will replace life safety equipment and devices associated with the heating, ventilation, and air conditioning system throughout MSP campus. Equipment includes gas detection sensors and life safety dampers. Additionally, all new equipment and devices will connect to IMACS for monitoring and control.

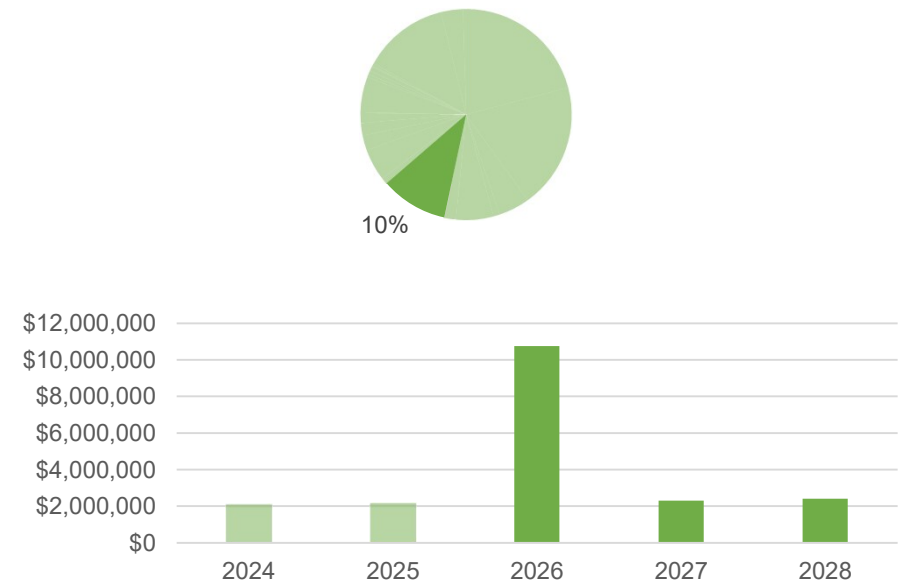
\$1,900,000



EMC PLANT UPGRADES

10,750,000

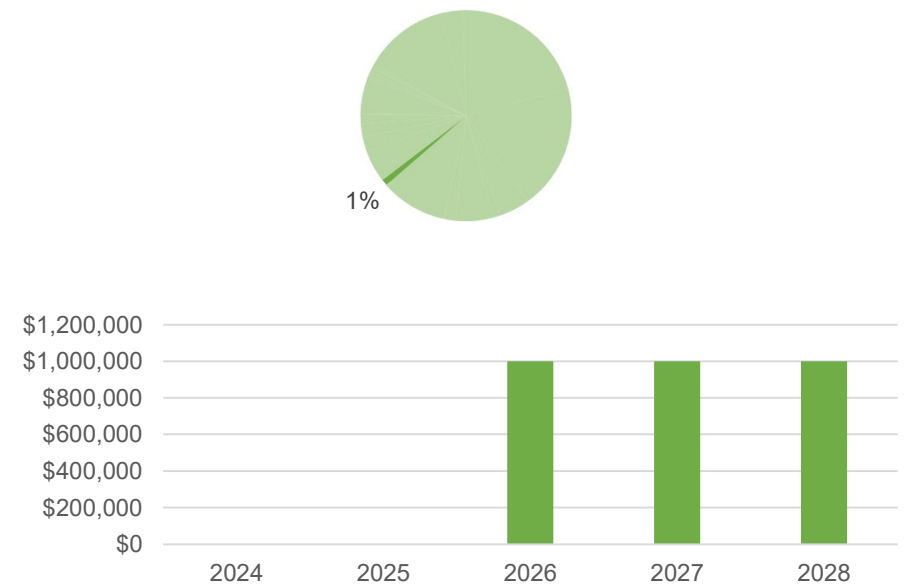
This multi-year program provides upgrades to the MAC's Energy Management Center (EMC) Boiler and Chiller Plants at both Terminal 1 and Terminal 2 as well as other facilities on the MSP campus. The work scheduled for 2026 includes upgrades to the aging Chilled Water system at Terminal 1. Replacement of valves, piping, and other system components will increase the efficiency of the system and improve performance particularly at locations distant from the EMC.



INDOOR AIR QUALITY MONITORING SYSTEM

\$1,000,000

This program routinely replaces components of the Indoor Air Quality Monitoring system that have reached end of useful life.

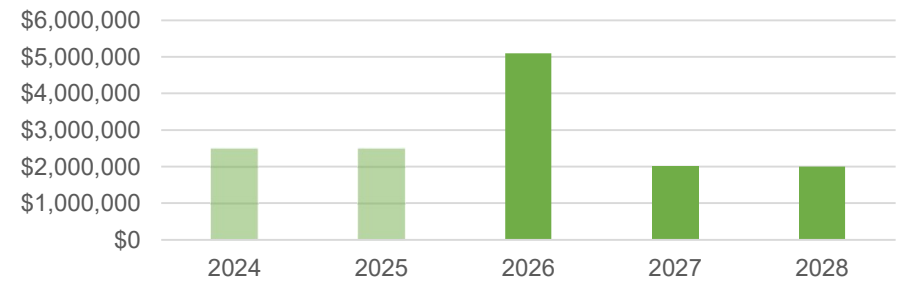
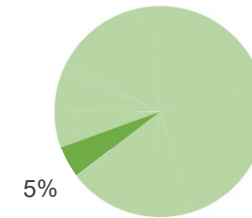


21 – FIELD AND RUNWAY

AIRSIDE ELECTRICAL CONSTRUCTION

This program provides for the removal and replacement of airfield lighting and signage with LED technology, and lighting control upgrades.

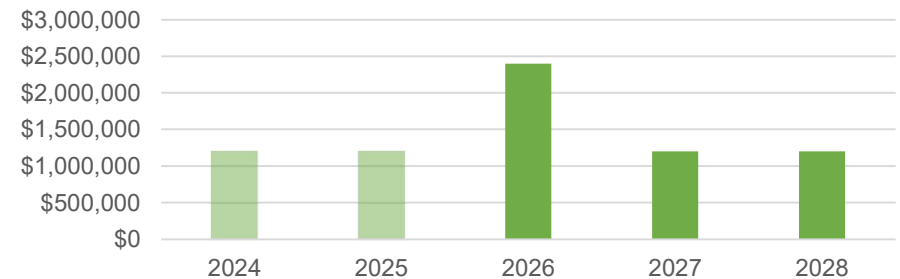
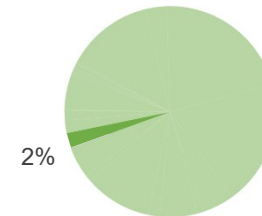
\$5,100,000



AIRSIDE ROADWAY PAVEMENT RESTORATION

This is an ongoing program to rehabilitate roadways on the airfield through bituminous overlays, seal coats, or in some instances, reconstruction, to restore the surfaces to a smooth, even condition and improve overall operating conditions. A pavement condition index report as well as an inspection of the pavement will be completed to determine the areas most in need of repair on an annual basis.

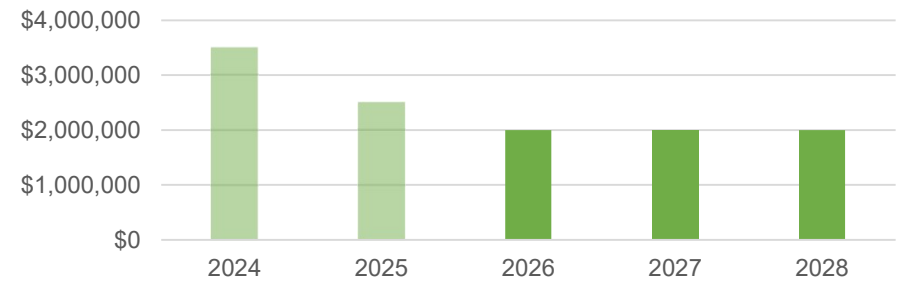
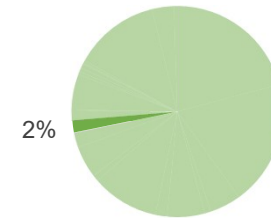
\$2,400,000



MISCELLANEOUS AIRFIELD CONSTRUCTION

\$2,000,000

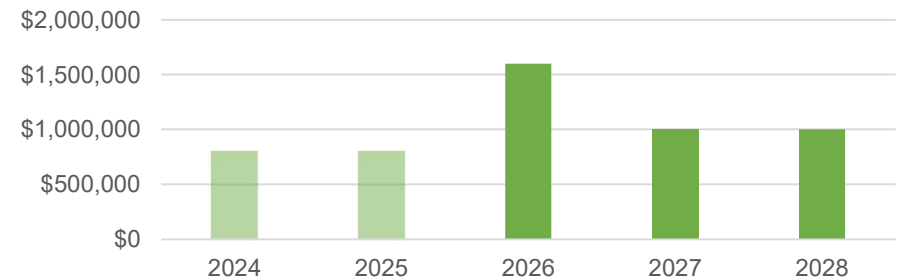
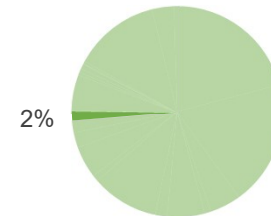
This program supports Part 139 Airport Certification through grading and drainage improvements within runway safety areas, airfield pavement marking modifications, and other miscellaneous airside projects that are too small to accomplish independently or arise unexpectedly.



PAVEMENT JOINT SEALING /REPAIR

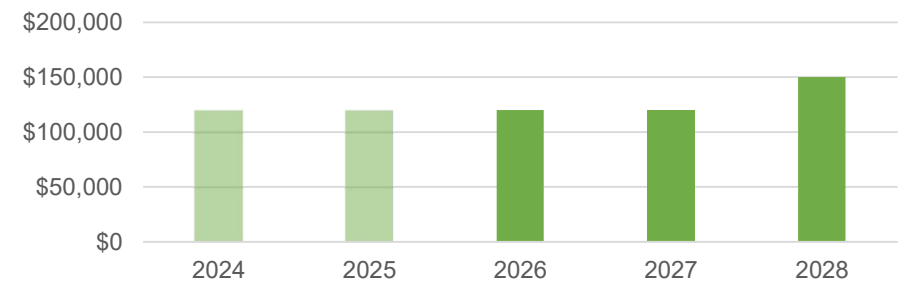
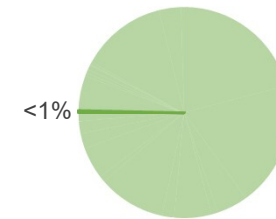
\$1,600,000

This is an ongoing program to provide for the resealing of joints, sealing of cracks, and limited surface repairs on existing concrete pavements. The areas scheduled for sealing will be as defined in the overall joint sealing program or as identified by staff inspection in the early spring of each year.

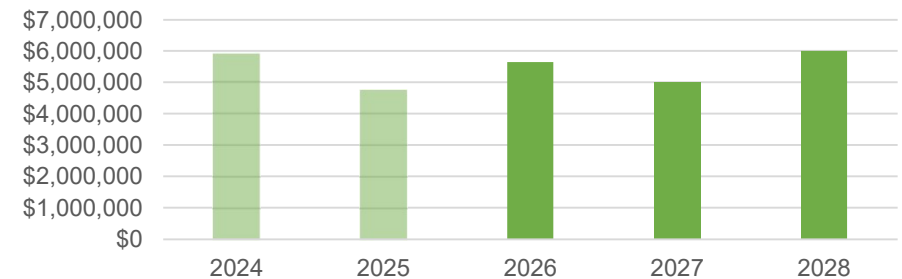
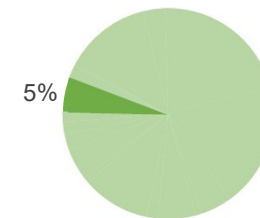


26 – TERMINAL ROADS/LANDSIDE**\$120,000****TUNNEL/BRIDGE INSPECTIONS**

The MSP Campus has MAC-owned bridges and tunnels. Bridge and tunnel inspections are conducted each year to identify maintenance and repairs which are then implemented in a timely fashion.

**31 – PARKING****\$5,650,000****PARKING STRUCTURE REHABILITATION**

This is an annual program to maintain the integrity of the airport's multi-level parking structures. Projects typically include concrete repair, joint sealant replacement, expansion joint repairs, concrete sealing, railing refinishing, and lighting improvements.

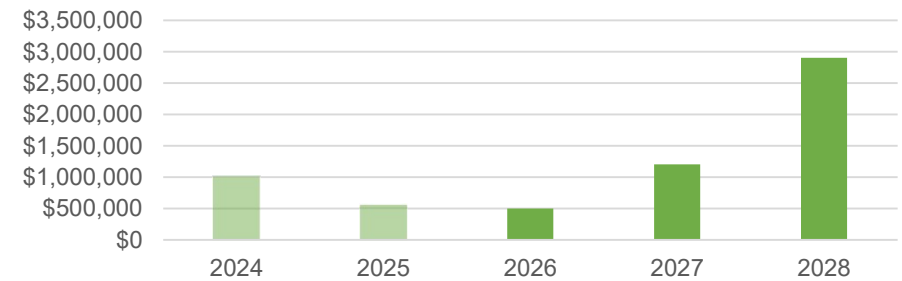
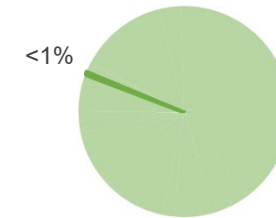


39 – PUBLIC AREAS/ROADS

CONCRETE JOINT REPAIR

This project will complete landside pavement joint repair on MSP campus roadways as a preventative maintenance activity to prolong the existing pavement from reconstruction.

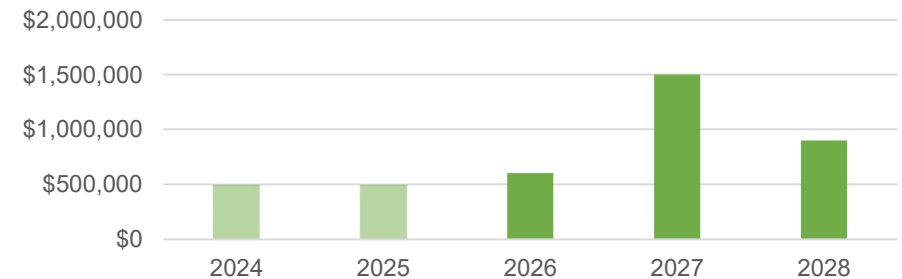
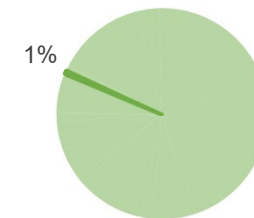
\$500,000



LANDSIDE PAVEMENT REHABILITATION

This is an ongoing program of preventative maintenance activities such as crack sealing, surface treatments, and resurfacing on roadways located outside of the Air Operations Area (AOA). This program effectively slows deterioration rates, extends service life, and delays the need for total reconstruction of bituminous and concrete pavements. Inspection of pavements and appurtenances determines what areas are to be prioritized for rehabilitation under each year's project.

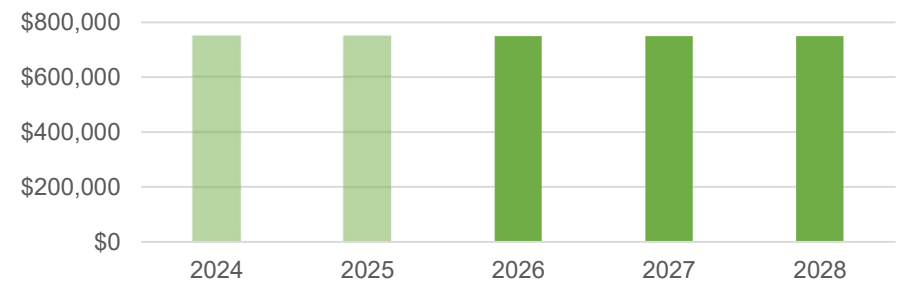
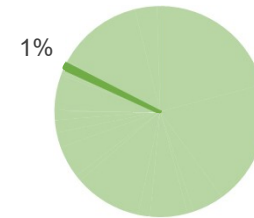
\$600,000



LANDSIDE UTILITY REHABILITATION

\$750,000

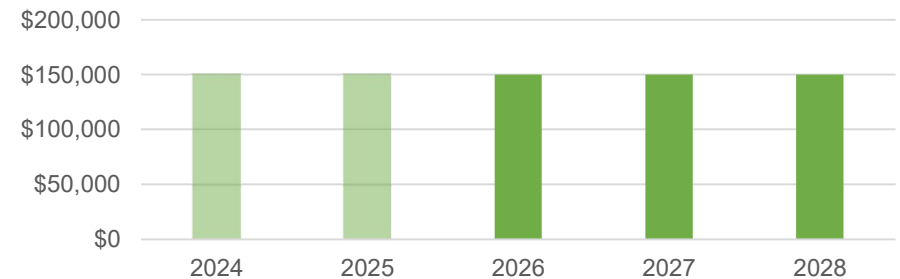
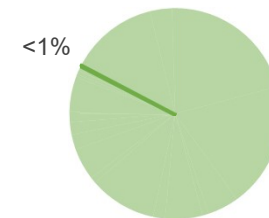
Each year there are numerous landside utility projects that are beyond the resources of MAC's staff and operating budget to accomplish. These projects are prioritized annually and completed with either a series of contracts or purchase orders. Electric power, sanitary sewer, storm sewer, and watermain improvements will be addressed with this program. A study will be conducted annually to identify potential priorities.



ROADWAY FIXTURE REFURBISHMENT

\$150,000

Many of the light poles, clearance restriction boards, sign units, fence sections, and canopies on the airport roadways need repainting and maintenance. This project provides for fixture refurbishment.??>

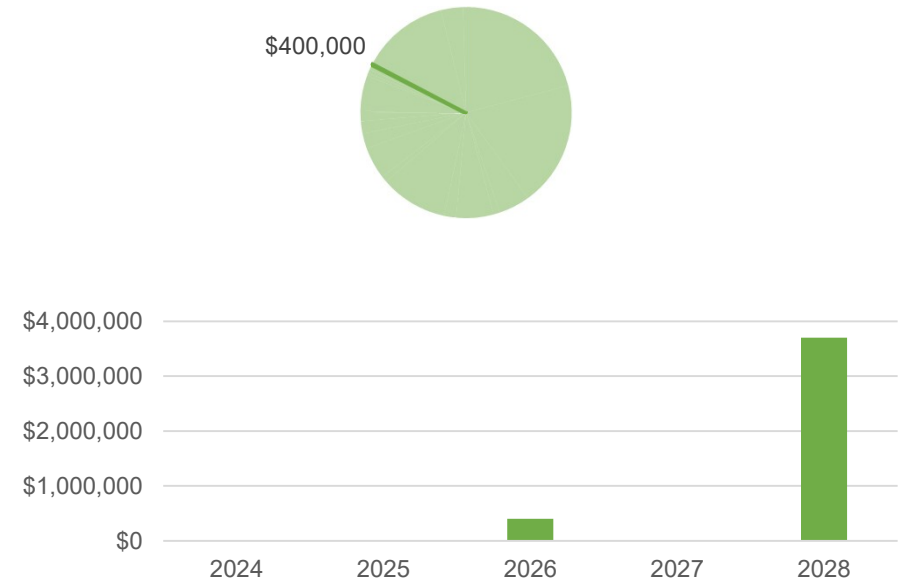


46 – HANGARS AND OTHER BUILDINGS

END OF LIFE CAMPUS BUILDING DEMOLITION

This is the first of multiple years of demolition of buildings that have reached the end of their useful life. In 2026, the program will remove the Impark building whose function will be replaced by the MAC Storage Facility expected to finish construction in 2025.

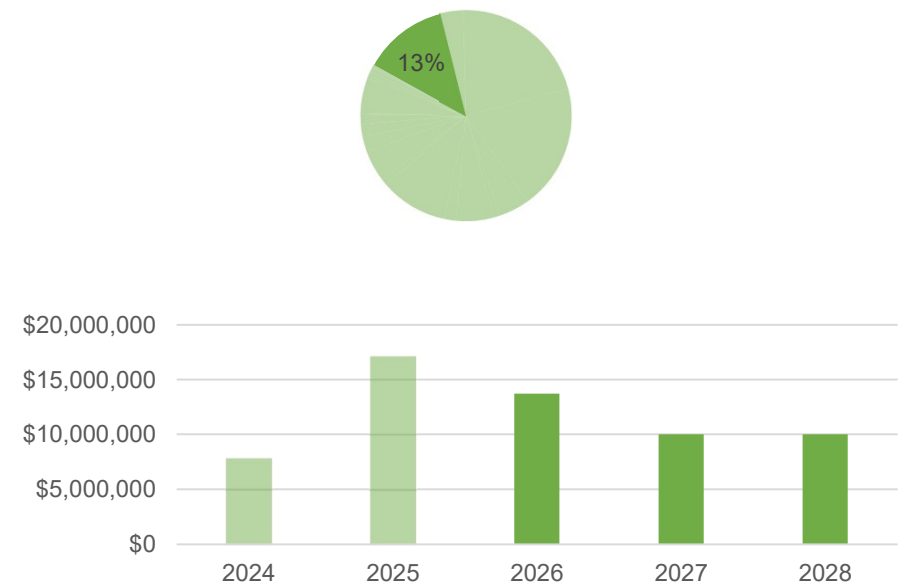
\$400,000



MSP CAMPUS BUILDING ROOF REPLACEMENTS

A report has been developed within the MAC that evaluates one-half of the roofs every other year. This on-going program allows these roofs that have been evaluated to be prioritized and programmed for repair. The 2026 phase will focus on several roof areas at Terminal 1.

\$13,700,000

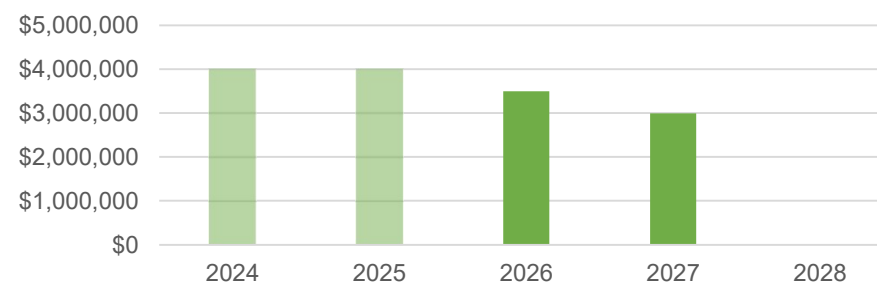
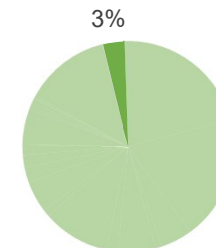


56 – TRADES/MAINTENANCE BUILDINGS

SUMP PUMP CONTROLS

This project will rehabilitate sump pumps older than five years across the campus and provide a new automation system at each location. Additionally, each sump pump will connect to IMACS for remote monitoring and control. This will help MAC Plumbing understand when there is a problem by receiving an alarm within their plumbing shop.

\$3,500,000

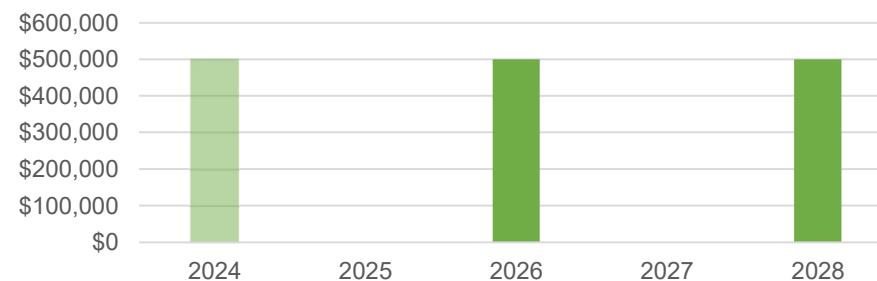
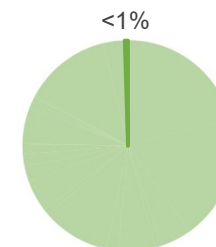


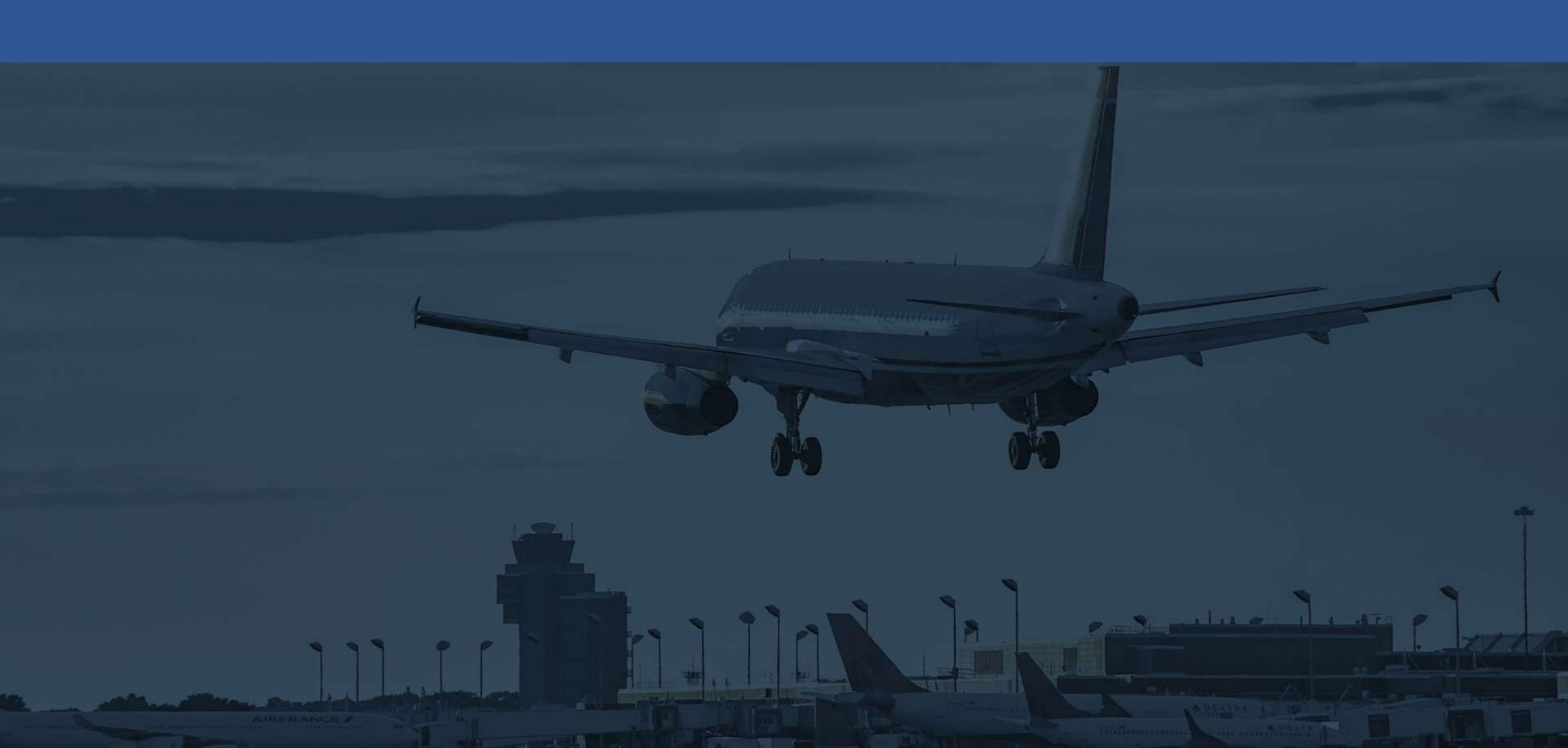
70 – GENERAL OFFICE/ADMINISTRATION

GO BUILDING IMPROVEMENTS

Continual maintenance of MAC buildings is necessary for comfort and safety as well as sustainability of the MAC asset. Age and weather contribute to building deterioration, mold, and other health issues. The General Office Building, built in the 1960's, has experienced a number of window and building issues that need to be corrected including window sealing and replacements, curtain wall sealing, roof repairs, and valve replacements. This program may also address replacement of end-of-life finishes as required.

\$500,000

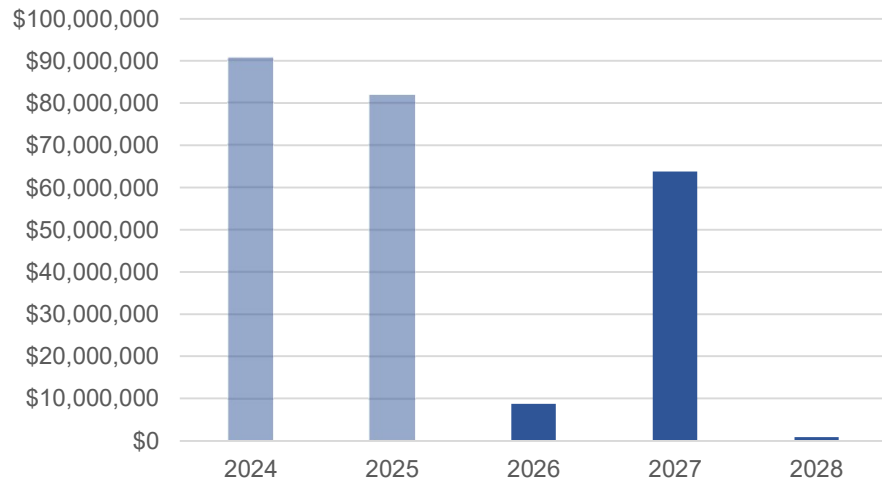




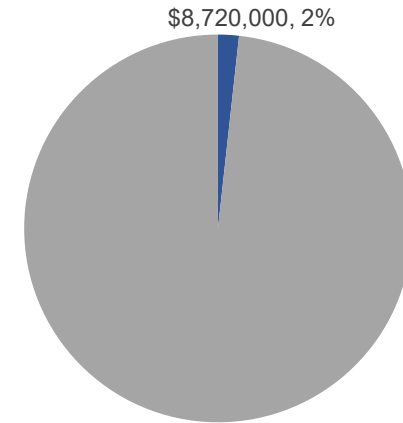
MSP TENANT PROJECTS

MSP Tenant projects include those that enhance or expand tenant or leasehold facilities that MAC supports, with the tenants reimbursing the costs to MAC for work within leasehold spaces.

MSP Tenant Projects

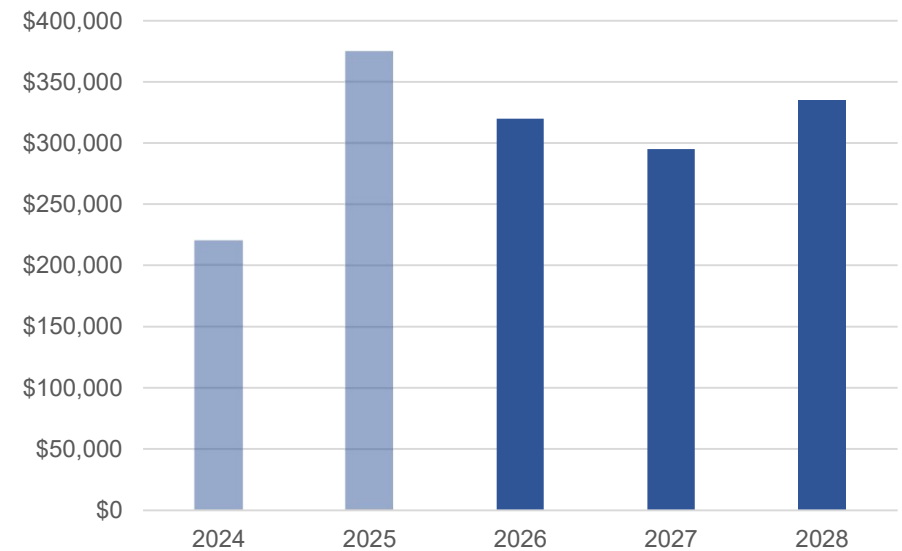
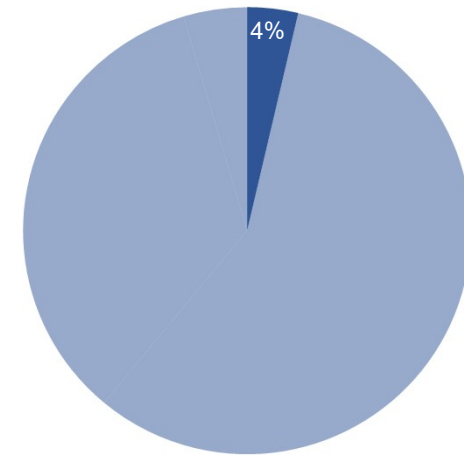


2026 MSP Tenant Projects



10 – TERMINAL 1**CONCESSIONS UPGRADES/REVENUE DEVELOPMENT AND STRATEGIC PARTNERSHIPS**

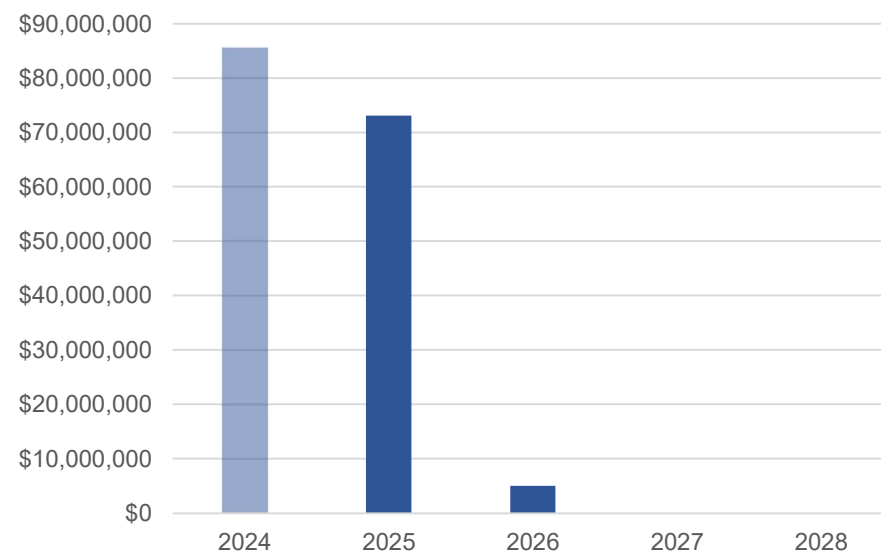
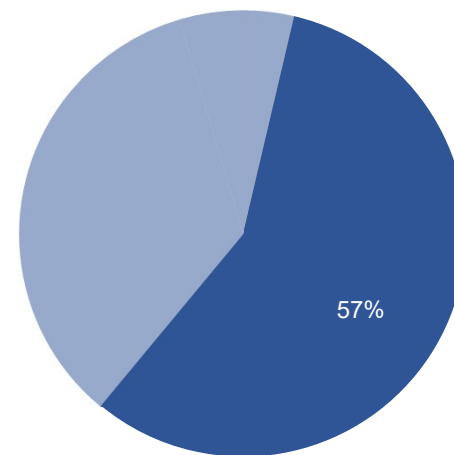
This is an annual program to fund miscellaneous upgrades such as finishes, furniture, signage, and/or modified connections to utilities for the concession programs or other revenue generating programs at the airport. The budget will also provide leasehold improvements to the strategic partnerships activation sites in order to prepare space for the partners' construction.

\$320,000

CONCOURSE AND GATEHOLD MODERNIZATION

\$5,000,000

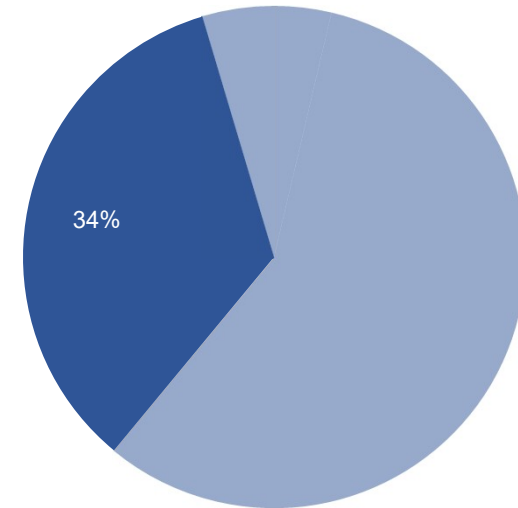
During the three phases of MAC-funded work completed by Delta Air Lines, additional related improvements or corrections were identified but not added to the Construction Manager at Risk contract. This project, to be managed by MAC staff, will include but not be limited to: replacement of speakers, replacement of floor boxes and associated terrazzo repairs, anchoring furniture, ceiling modifications, lighting, pest control, painting, and flooring transitions.



PRE-CONDITIONED AIR UNIT REPLACEMENT

\$3,000,000

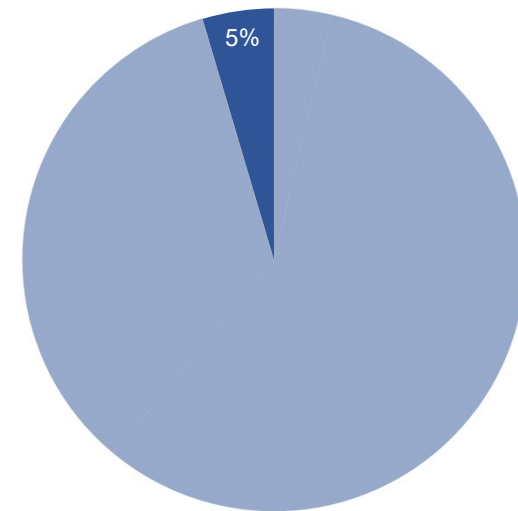
In collaboration with Delta Air Lines, this project will replace outdated pre-conditioned air (PCA) units at Terminal 1 with new units that meet the current MAC standard. Electrical power will be assessed at the gates to be addressed and may be updated if deemed necessary and within the budget.



TERMINAL 1 FOOD COURT DIGITAL SIGNAGE

\$400,000

This project will add digital assets to the main mall food court entrances to enhance the visibility and improve wayfinding to the Main Mall Food Court.

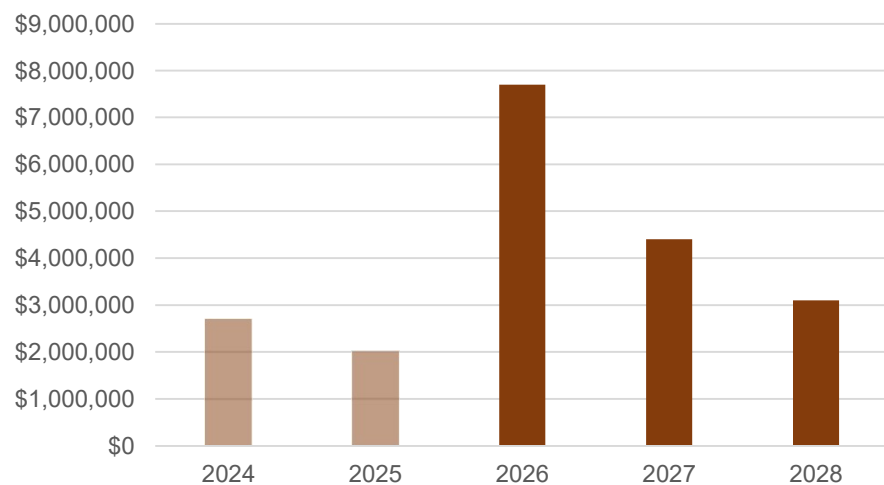




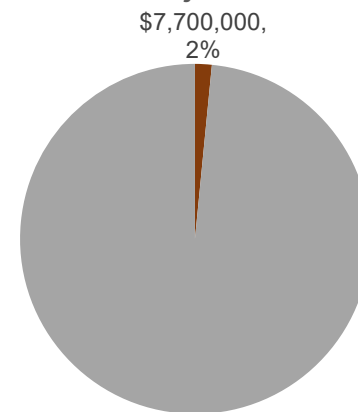
RELIEVER AIRPORTS LONG-TERM PLAN PROJECTS

Reliever Airport Long-Term Plan projects include projects that enhance or expand the airport facilities in order to meet existing or forecasted operational needs.

Reliever Airports Long-Term Plan Projects



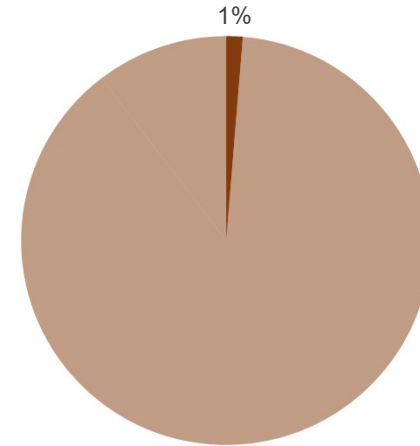
2026 Reliever Airports Long-Term Plan Projects



83 – AIRLAKE

LVN AIRPORT LAYOUT PLAN

The new Airport Layout Plan (ALP) will show current conditions and any development proposed in the Long-Term Plan (LTP). A portion of the budget will be used to acquire new Airports Geographic Information System (AGIS) base mapping to create a new ALP set that complies with current FAA guidelines and criteria.

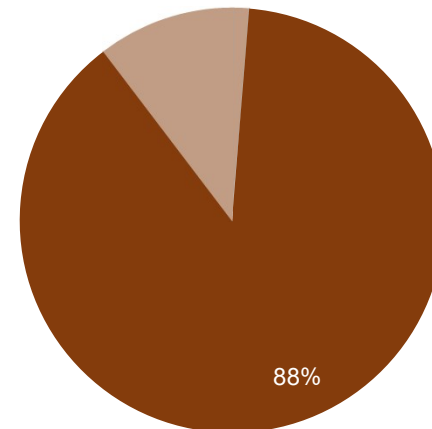


\$100,000

84 – FLYING CLOUD

FCM ENVIRONMENTAL REVIEW

MAC will complete an environmental review process for the proposed preferred alternative from the 2040 Long-Term Plan (LTP). Project costs also include reimbursement to the FAA for work associated with relocating a Remote Transmitter Receiver (RTR), which is enabling work related to LTP development.

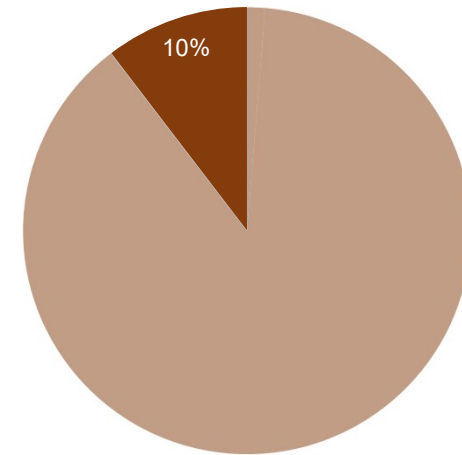


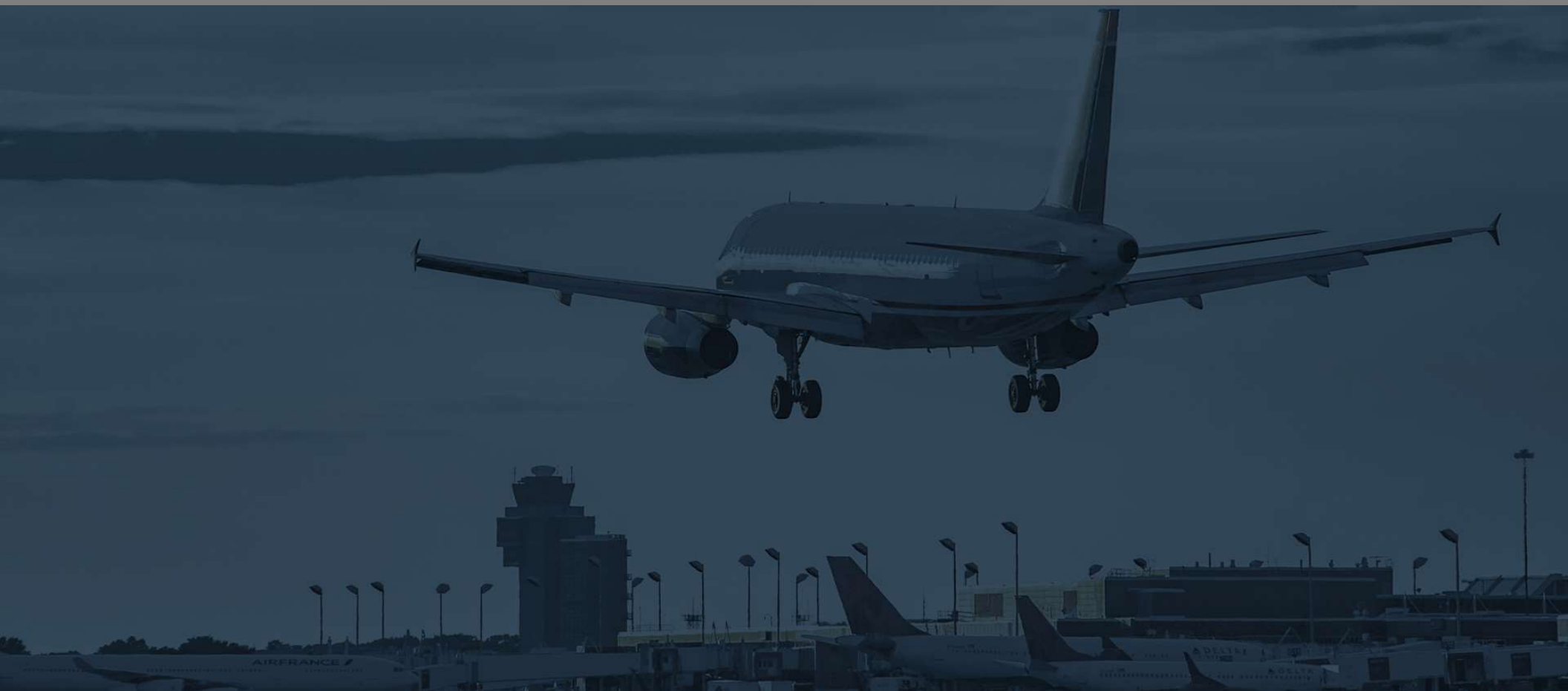
\$6,800,000

FCM SOUTH BUILDING AREA UTILITIES

\$800,000

This project provides for utility improvements in the South Building Area as part of the Long-Term Plan. As part of this project, review of existing utilities on and adjacent to the airfield will be reviewed to determine the proposed utility layout for this future building area.

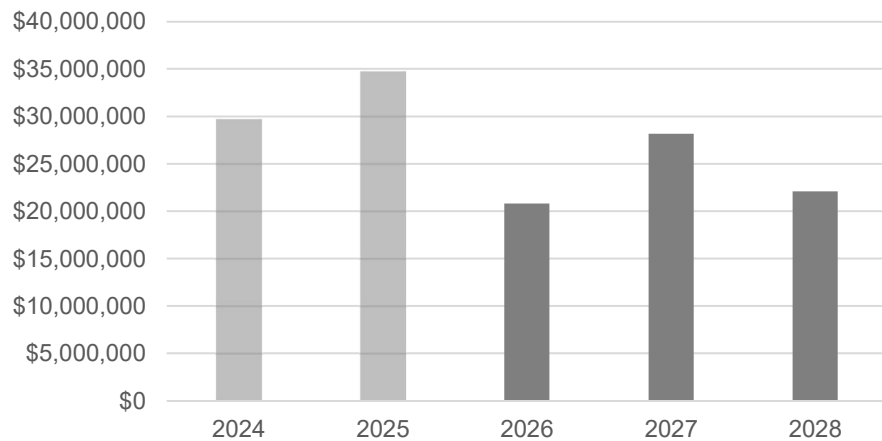




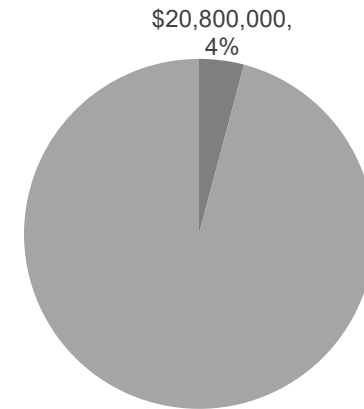
RELIEVER AIRPORTS MAINTENANCE/FACILITY UPGRADE PROJECTS

Reliever Airport Maintenance / Facility Upgrade projects include improvements to buildings, systems, pavements and other infrastructure across the Reliever Airport system on a one-time or short-term basis.

Reliever Airports Maintenance/Facility Upgrade Projects



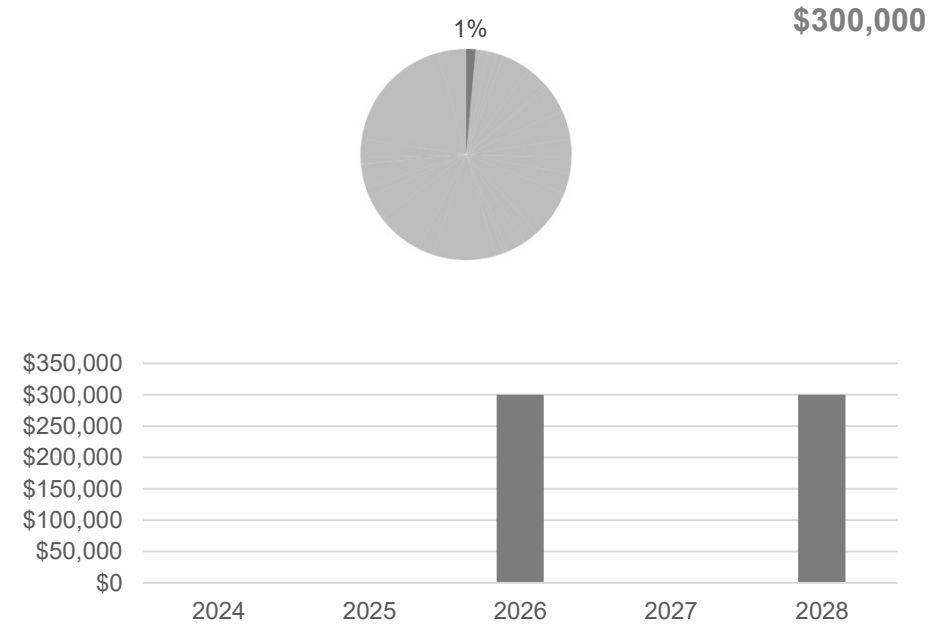
2026 Reliever Airports Maintenance/Facility Upgrade Projects



80 – RELIEVER AIRPORTS

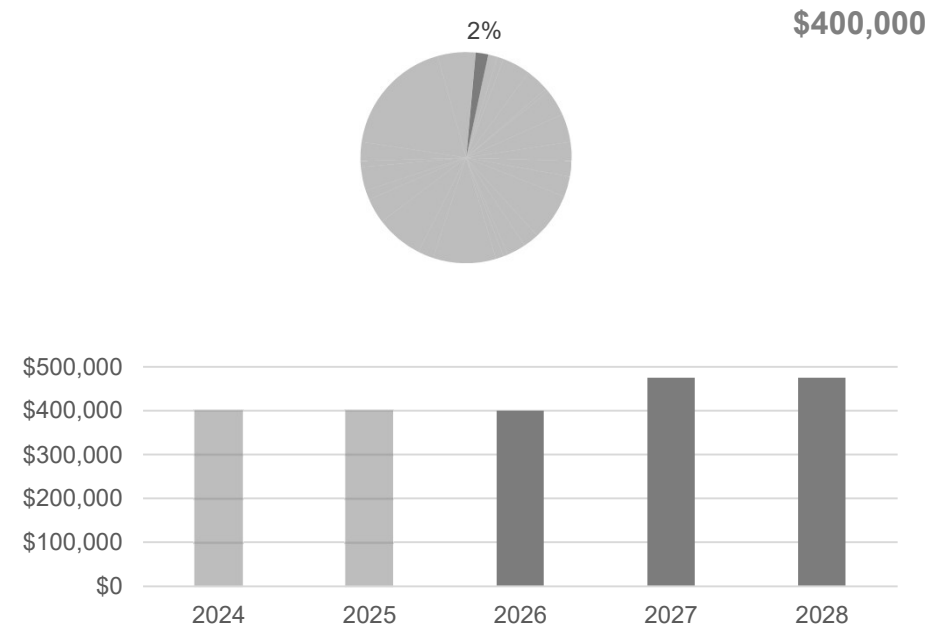
RELIEVERS BEACON REPLACEMENTS

This is a new program to replace the existing rotating beacons at Airlake, Lake Elmo, Anoka County-Blaine, and St. Paul Downtown. The existing beacons are beyond their useful life and will be replaced with tip-down style poles and LED lighting fixtures. The energy conservation and easier maintenance align with the MAC's goal of improving resiliency and operations. The first project will replace Airlake and Lake Elmo beacons in 2026.



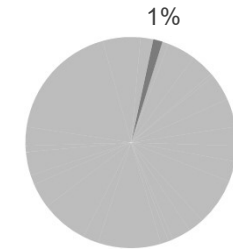
RELIEVERS BUILDING MISCELLANEOUS MODIFICATIONS

This program will address ongoing needs for repairs and modifications of MAC-owned buildings at five of the reliever airports, excluding St. Paul. These items may include crew rest areas, heating, air conditioning, structural repairs, and aesthetic updates. The list of potential projects will be compiled and prioritized in early 2026.

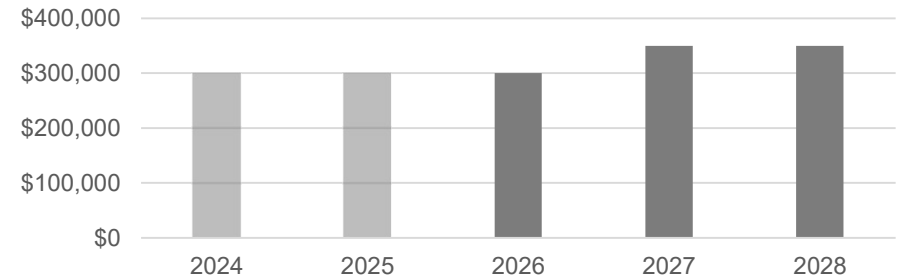


RELIEVERS PAVEMENT REHABILITATION MISCELLANEOUS MODIFICATIONS

This program will address ongoing needs for crack sealing, joint repairs, pavement rejuvenation, and pavement repairs at the six reliever airports. The list of potential projects will be compiled and prioritized in early 2026.

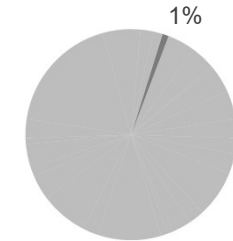


\$300,000

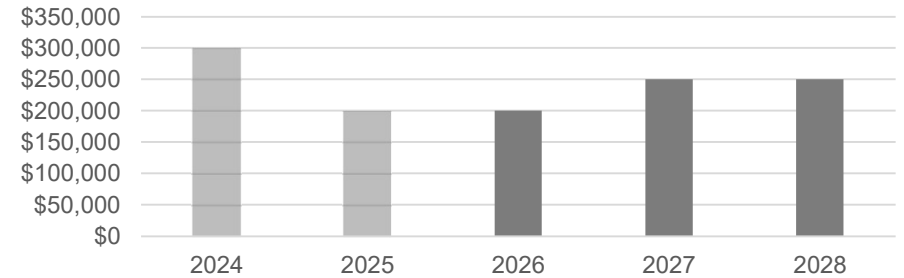


RELIEVERS SECURITY FENCING, GATES, AND LIGHTING

This program will address ongoing needs for repairs and modifications to the Reliever Airports' perimeter chain link fencing, gate vehicle access points, and lighting to enhance safety and security in landside areas.



\$200,000



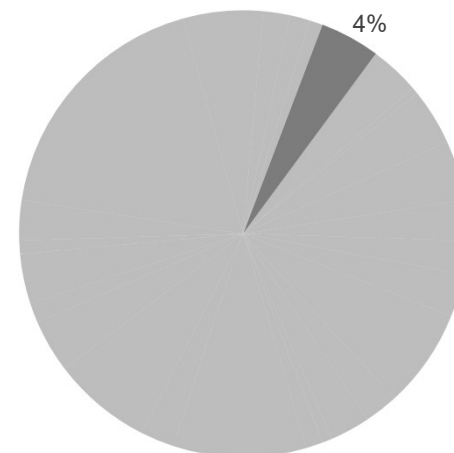
81 – ST. PAUL



STP AIRPORT ROAD AND EATON STREET RETAINING WALL

\$900,000

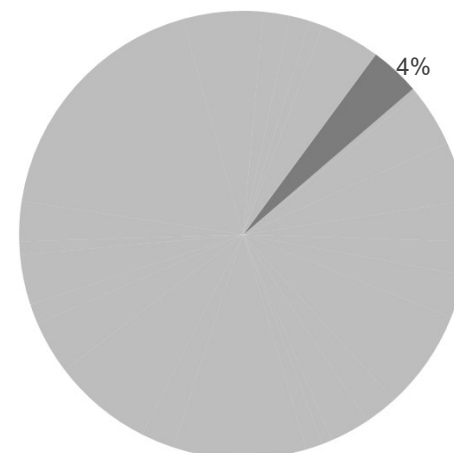
The hill near Airport Road and Eaton street has a steep slope which creates maintenance issues. A retaining wall will allow for better maintenance and snow removal in this area and the fence will be replaced with its addition.



STP COLD EQUIPMENT STORAGE BUILDING

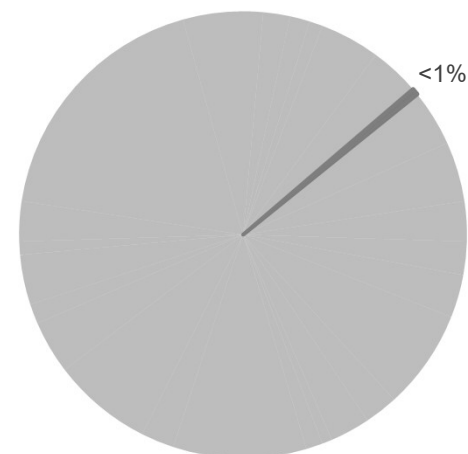
\$750,000

This project will construct a cold equipment storage building.

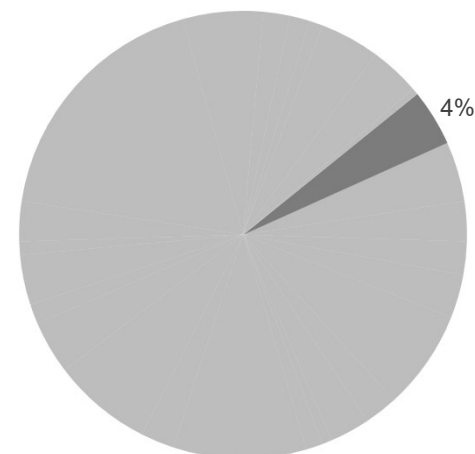


STP JOINT AND CRACK REPAIRS**\$100,000**

Given the extremely poor subgrade materials at this airport, the need for crack repair and joint sealing is critical to maintain pavement strength and pavement life. An inspection of the pavement will be completed to determine the area most in need of repair.

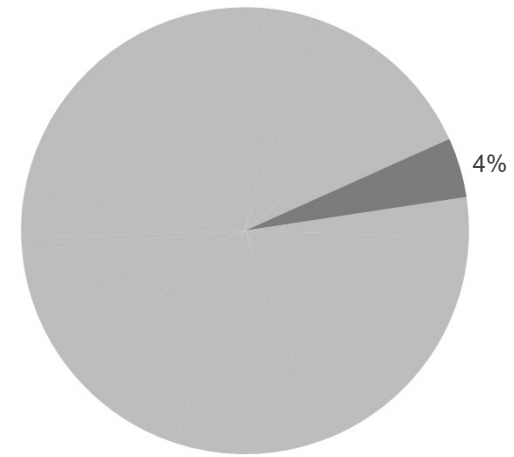
**STP PAVEMENT RECONSTRUCTION – TAXILANES/TOWER ROAD****\$850,000**

As a part of ongoing efforts to reconstruct aircraft operational areas (including runways, taxiways, aprons) through bituminous overlays, seal coats, or in some instances, reconstruction, to restore the surfaces to a smooth, even condition and improve overall operating conditions, this project will work on taxilanes and Tower access Road in the West Hangar area.

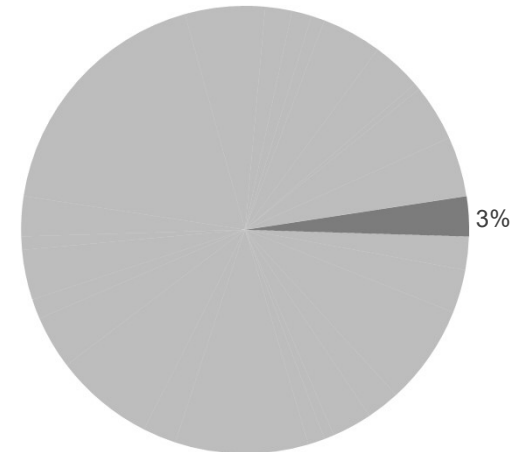


STP TAXIWAY A2 AND A3 RECONSTRUCTION**\$900,000**

As a part of ongoing efforts to reconstruct aircraft operational areas (runways, taxiways, aprons) through bituminous overlays, seal coats, or in some instances, reconstruction, to restore the surfaces to a smooth, even condition and improve overall operating conditions, this year's project is anticipated to include reconstruction of Taxiways A2 and A3 at the St. Paul Downtown Airport. In addition to improving the pavement condition, the geometry of these connectors will also be updated to meet current design standards.

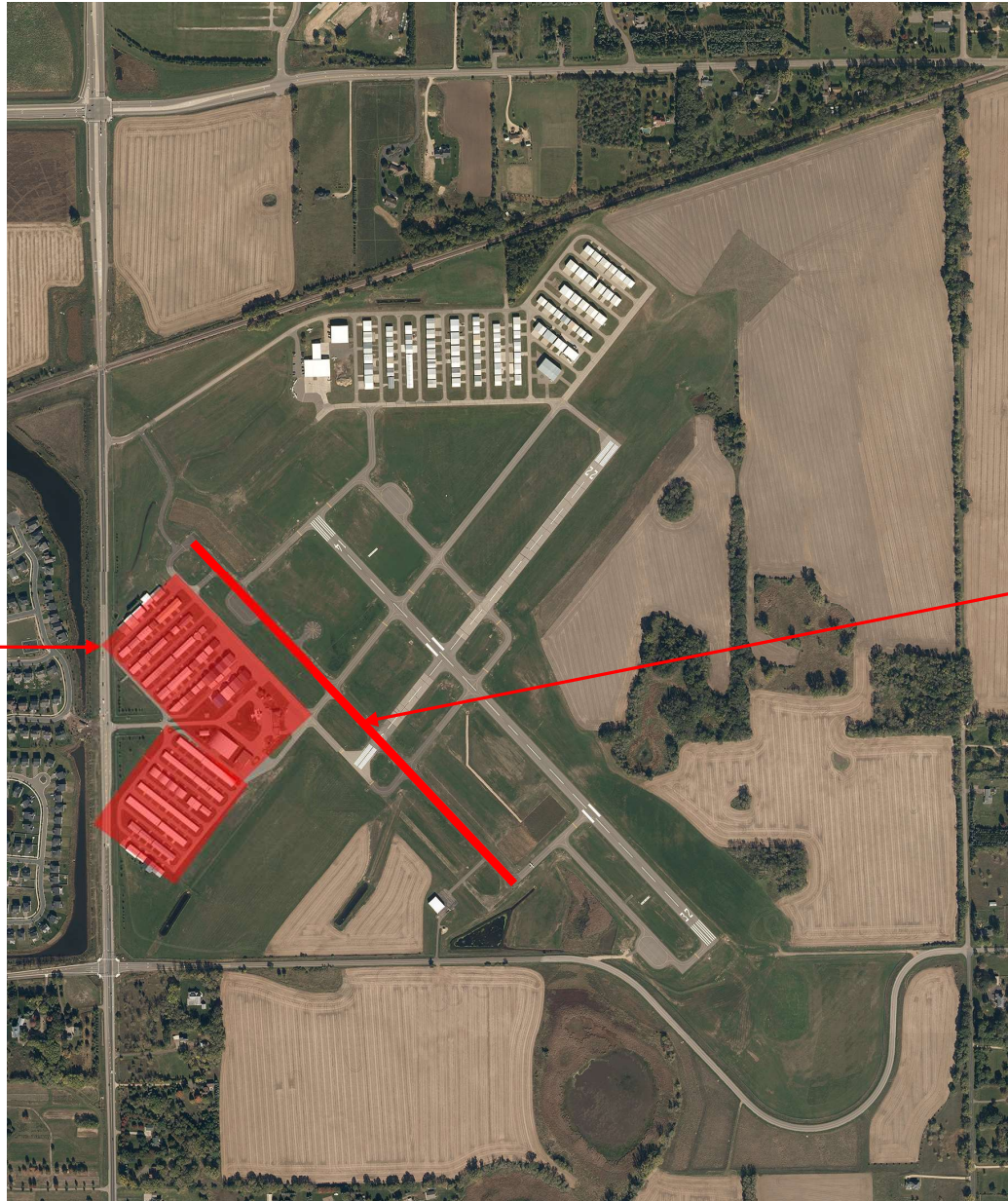
**STP TAXIWAY B LED EDGE LIGHTING REPLACEMENT****\$600,000**

This project includes replacement of the existing taxiway edge lighting system with new LED lighting to improve efficiency and continue the upgrade of airfield electrical equipment to LED technology. These lights are the only remaining incandescent taxiway lights at the airport.



82 – LAKE ELMO

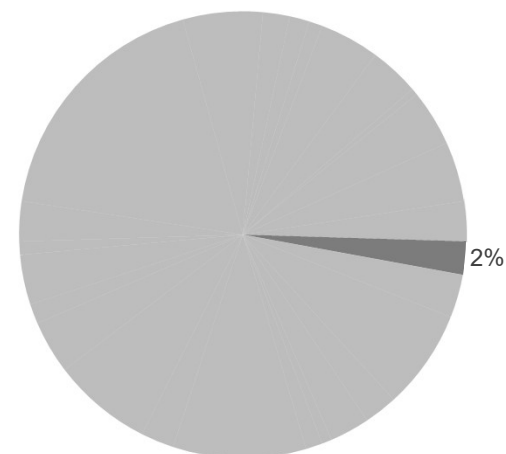
21D Bury Private Utilities



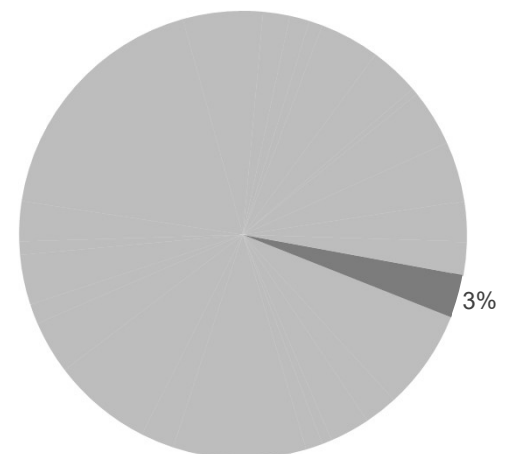
21D Taxiway Echo Edge
Lighting and Signage

21D BURY PRIVATE UTILITIES**\$500,000**

This project includes coordination and underground relocation of overhead private utilities located within the building areas. This is an ongoing effort at the reliever airports to eliminate utility conflicts.

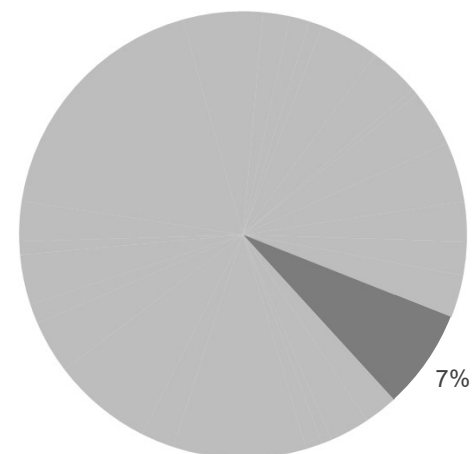
**21D TAXIWAY ECHO EDGE LIGHTING AND SIGNAGE****\$650,000**

This project will install taxiway edge lighting on Taxiway Echo.



83 – AIRLAKE**\$1,500,000****LVN 225TH STREET RECONFIGURATION AND PAVING**

This project will reconfigure 225th Street, between the airport south entrance and Cedar Avenue, pave the road for improved access to the airport's south building area.

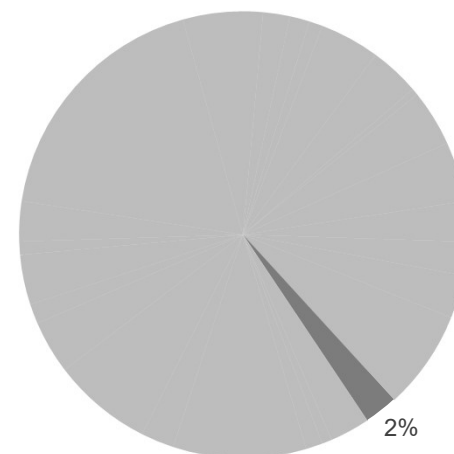


84 – FLYING CLOUD

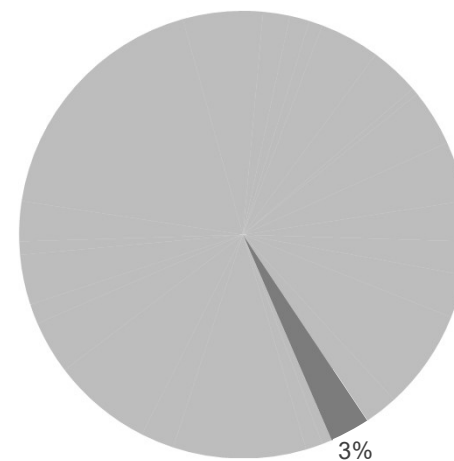


FCM ELECTRICAL VAULT MODIFICATIONS**\$500,000**

This project will complete modifications to the electrical vault at the airport. Work may include lighting, cable, regulator or other modifications.

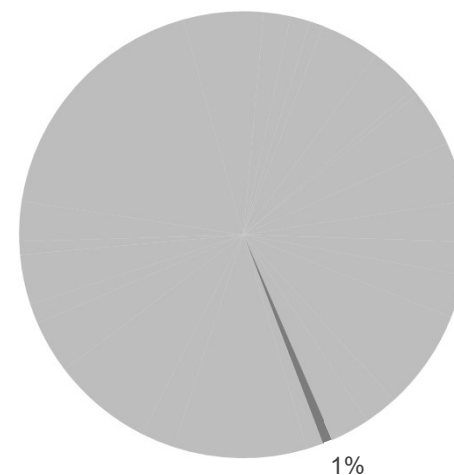
**FCM MAC BUILDING IMPROVEMENTS****\$600,000**

This project will provide facility modifications to ensure continued efficient operation, including code compliance, of MAC Buildings.

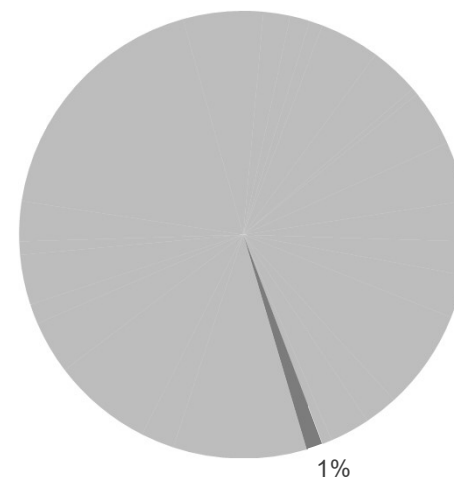


FCM RUNWAY 28 REIL REPLACEMENT**\$150,000**

The existing FAA owned and maintained 28L REILs are at the end of their useful life and FAA no longer plans to support their use moving forward, with a plan to decommission them in the near future. The project will replace the REILs with new MAC owned LED REILs to maintain the airfield system the users are accustomed to and continue to support efforts for the Runway Incursion Mitigation (RIM) program.

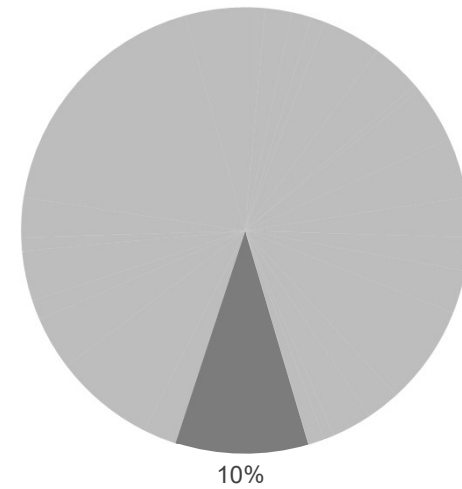
**FCM TAXILANE B-C CONNECTOR (THUNDERBIRD)****\$250,000**

This project includes construction of a new taxilane connector, between Bravo and Charlie Lanes on the north end, to allow airfield access for tenants on Bravo Lane after completion of Thunderbird Aviation's future development. The project will include construction of a new bituminous taxilane.



FCM TOWER EQUIPMENT FOR AIRFIELD LIGHTING AND UTILITIES**\$2,000,000**

This project will coincide with FAA's construction of the new Air Traffic Control Tower at Flying Cloud. This will provide equipment for tower staff to operate the airfield lights and other utilities.

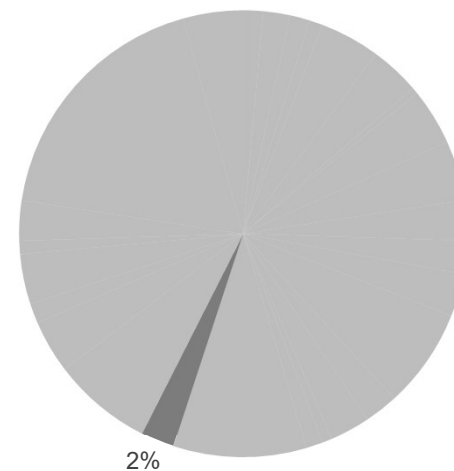


85 – CRYSTAL

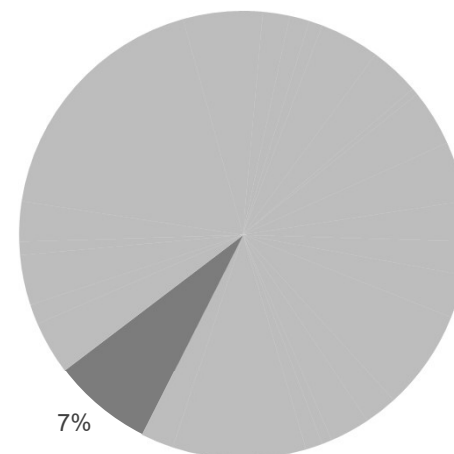


MIC EAST TAXILANES PAVEMENT REHABILITATION**\$500,000**

This project is part of an ongoing program to rehabilitate aircraft operational areas (runways, taxiways, aprons) through bituminous overlays, seal coats, or in some instances, reconstruction, to restore the surfaces to a smooth, even condition and improve overall operating conditions.

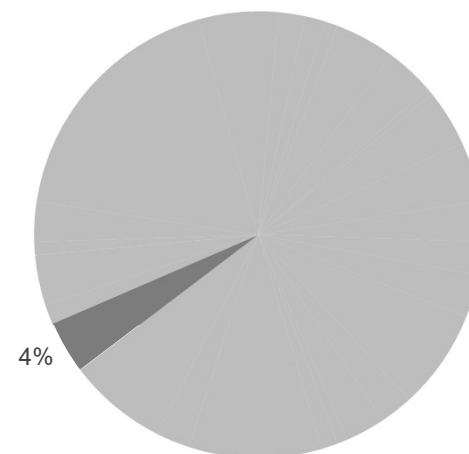
**MIC EASTSIDE SERVICE ROAD PAVEMENT RECONSTRUCTION****\$1,500,000**

This project includes paving of the east side roadway serving 80 hangars and 200 based aircraft. This road was constructed in the late-90s.

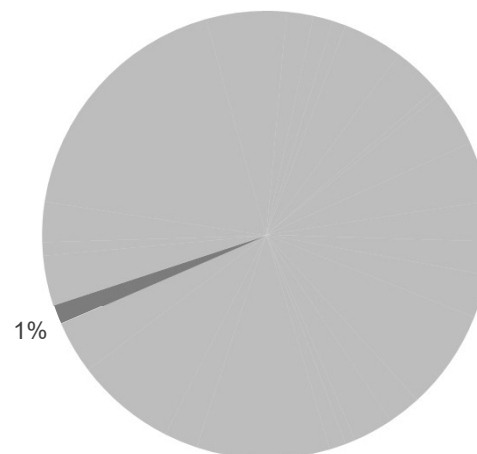


MIC GATE REPLACEMENT**\$800,000**

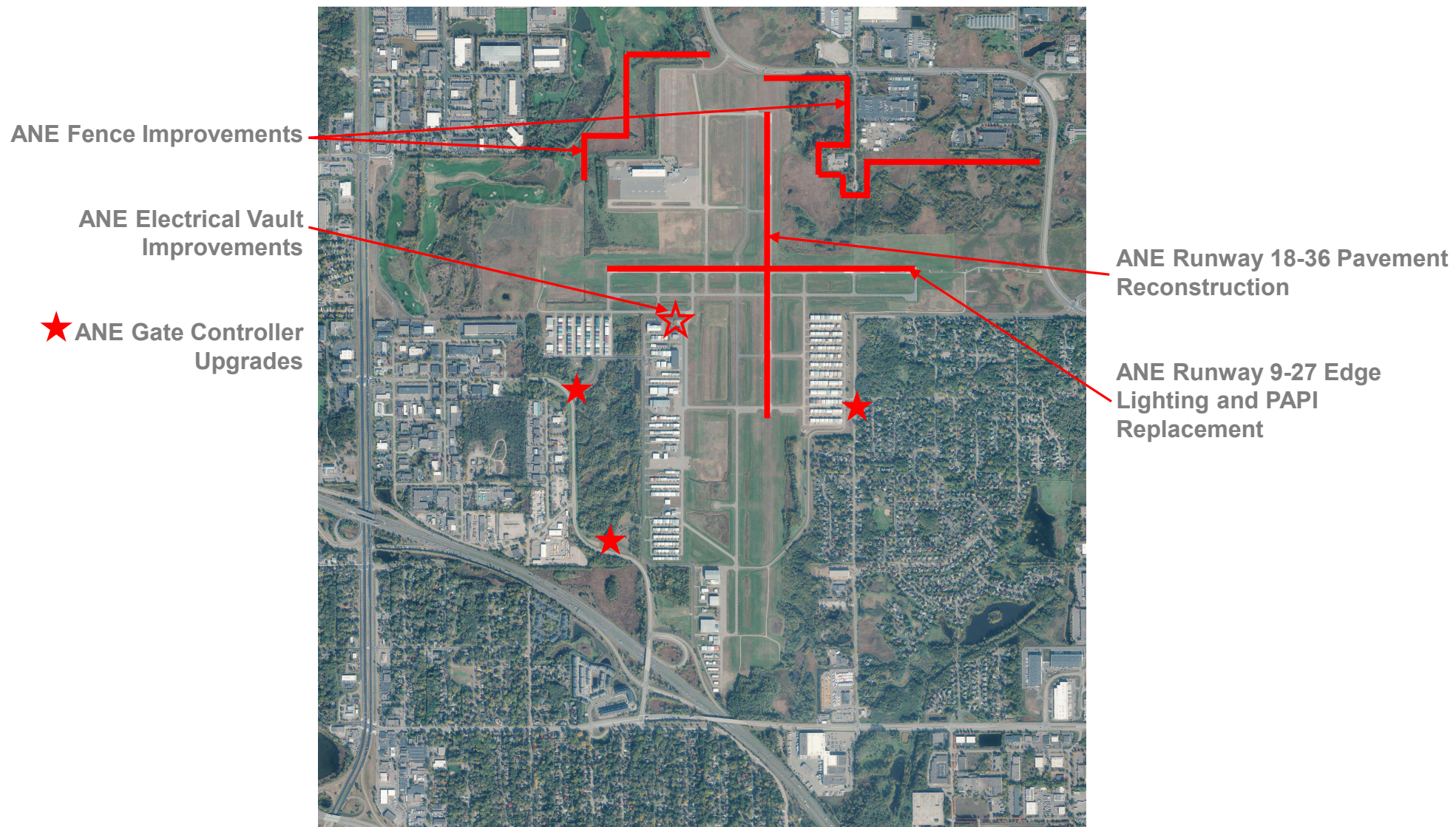
This project will replace the existing six gate operators with access controls to enhance the customer experience and augment runway incursion mitigation efforts with vehicles driving onto movement areas.

**MIC WEST MAC BUILDING DOOR REPLACEMENT****\$400,000**

This project will replace the existing building doors with new, bifold hangar doors. The existing doors are in need of constant repair, are at risk of failure, and pose a safety risk during operation. The installation of new doors will aid in the sale of the building in the future.

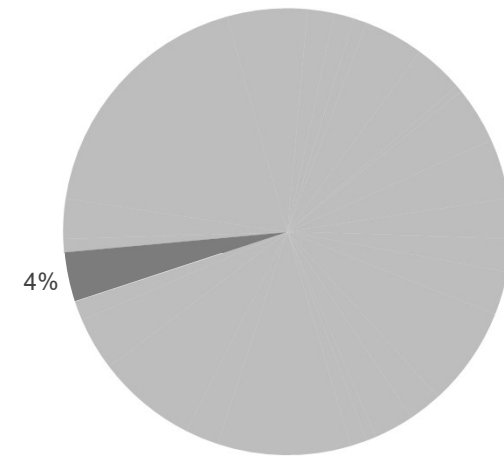


86 – ANOKA COUNTY - BLAINE



ANE ELECTRICAL VAULT IMPROVEMENTS**\$750,000**

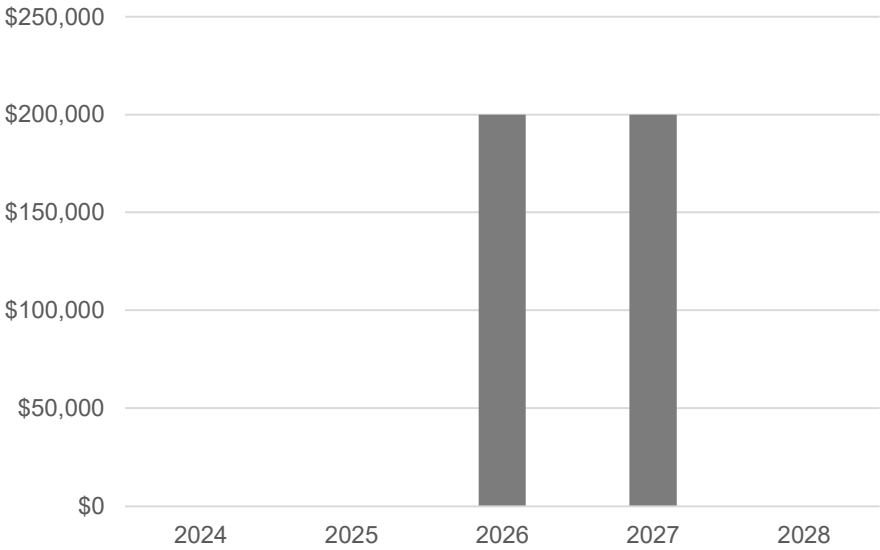
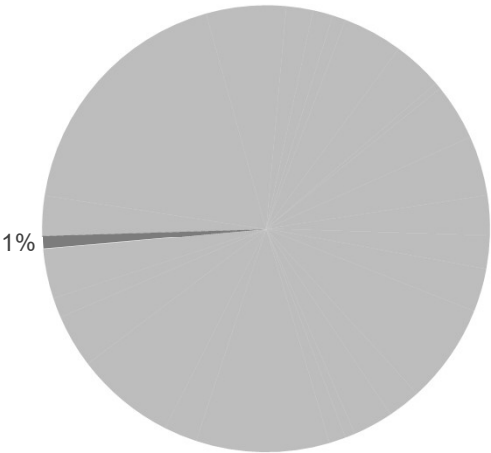
This project will complete modifications to the electrical vault at the airport. Work may include lighting, cable, regulator or other modifications.



ANE FENCE IMPROVEMENTS

\$200,000

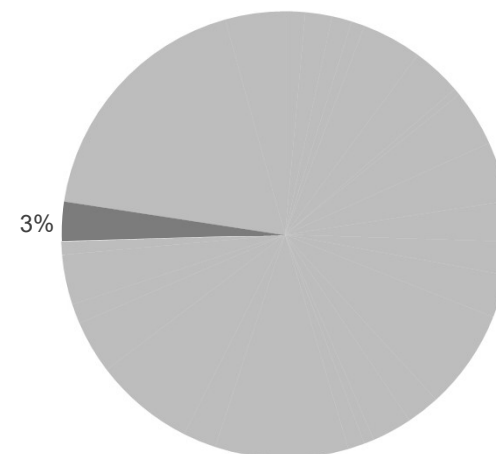
This project includes repairing and improving the existing airfield perimeter fence at the airport. Ongoing wildlife issues are present due to the fence’s current condition in areas on the airport. This will be a recurring project to monitor and maintain the fence’s integrity moving forward to mitigate airfield safety.



ANE GATE CONTROLLER UPGRADES

\$600,000

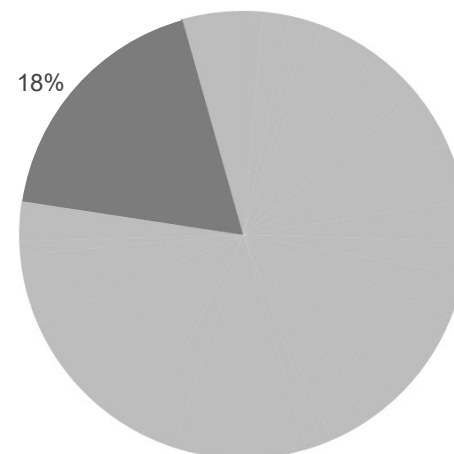
This project will upgrade vehicle gate control boxes to improve functionality and security.



ANE RUNWAY 18-36 PAVEMENT RECONSTRUCTION

\$3,800,000

This project will reconstruct runway 18-36, including portions of adjacent exit taxiway connectors.



ANE RUNWAY 9-27 EDGE LIGHTING AND PAPI REPLACEMENT**\$900,000**

This project will upgrade taxiway edge lighting and replace the runway Precision Approach Path Indicators (PAPIs) lighting system.

