MSP Construction Projects Preview

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Metropolitan Airports Commission

The Metropolitan Airports Commission

OUR PURPOSE

To provide exceptional airport experiences so Minnesota thrives





For JD Power 2026 Award information, visit JDPOWER.COM/AWARDS

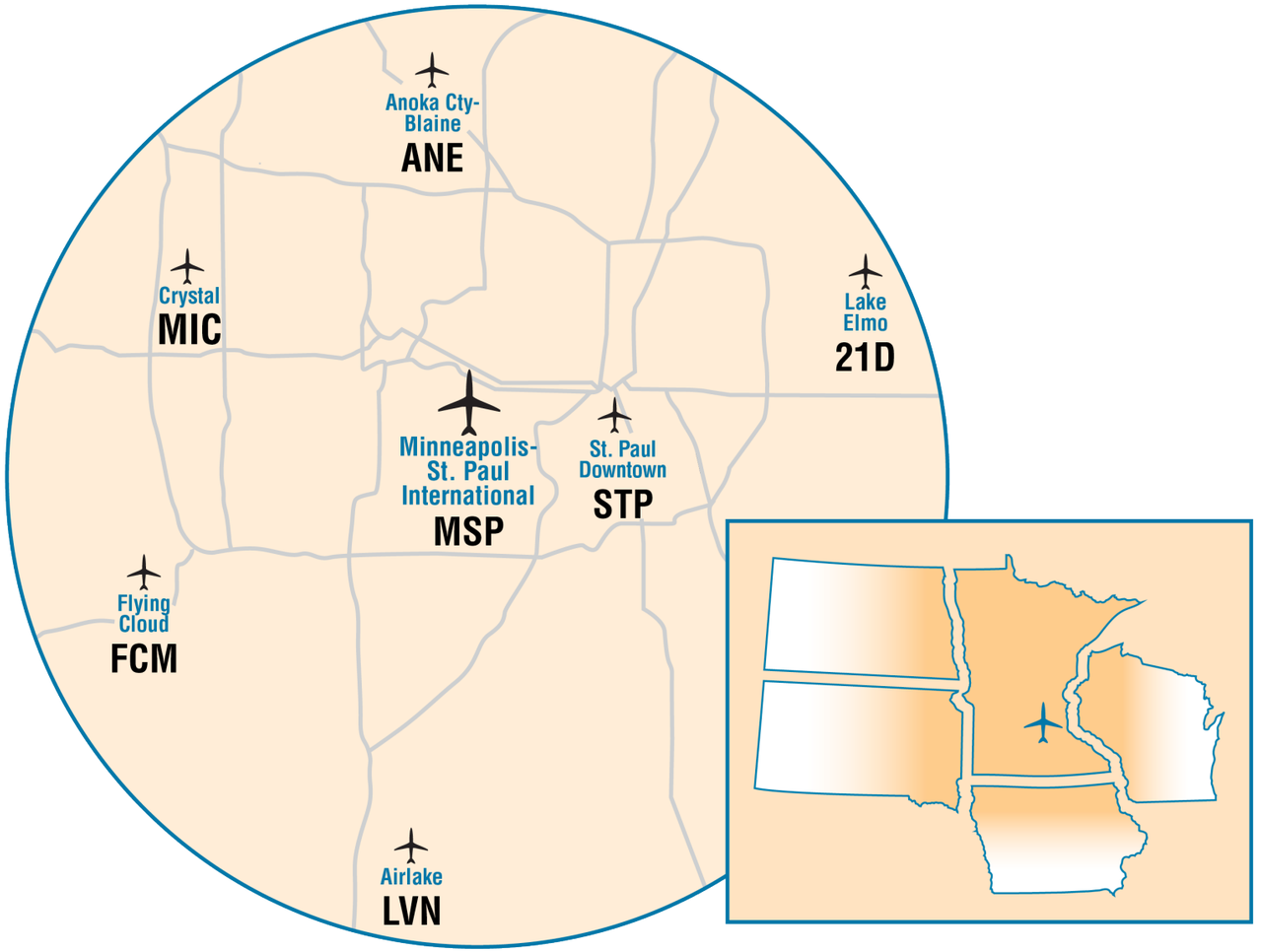
THIRD STRAIGHT YEAR

#1 in Customer Satisfaction among Mega Airports

msp™

The Metropolitan Airports Commission

- MSP Airport is 17th largest commercial airport in United States
- Delta's second largest hub by passengers
- Sun Country/Allegiant Hub
- 729,975 system-wide operations in 2025

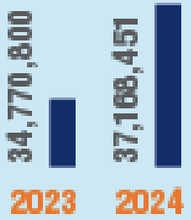


Minneapolis Saint Paul INTERNATIONAL AIRPORT msp

2025



36,071,627
Passengers total



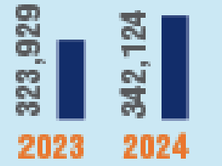


207,896
Total cargo

2023: 203,643 2024: 201,378



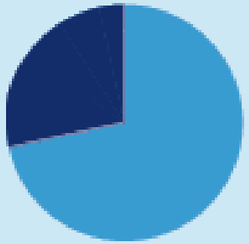
342,673
Operations



Total of all takeoffs and landings, all aircraft types.

167 Non-stop destinations

2023: 156 2024: 163



Enplanement Type

69% Originating

31% Connecting

2023: 68% / 32% 2024: 69% / 31%

10% / 90%
International vs Domestic Passengers

2023: International..... 8.6%
Domestic 91.4%

2024: International..... 9.6%
Domestic 90.4%

851 Average daily passenger aircraft operations

2023: 798 2024: 843

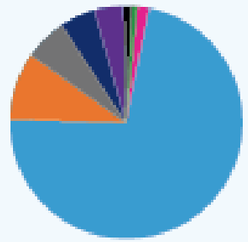
Average daily departing seats

59,148

2023: 56,823 2024: 60,644



Airline passenger market share



71.55%	Delta	4.28%	United
11.04%	Sun Country	0.99%	Alaska
4.52%	American	0.92%	Frontier
4.34%	Southwest	2.36%	Other

@mspairport

metroairports.org

January 2026

- 799 employees
- Operates much like a city, with its own:
  - Police
  - Fire
  - 9-1-1 dispatch
  - Building inspection
  - Planning and Development
  - Maintenance Department
  - Finance Department

- Funded by rents and fees paid by airport users, not by local income or property taxes

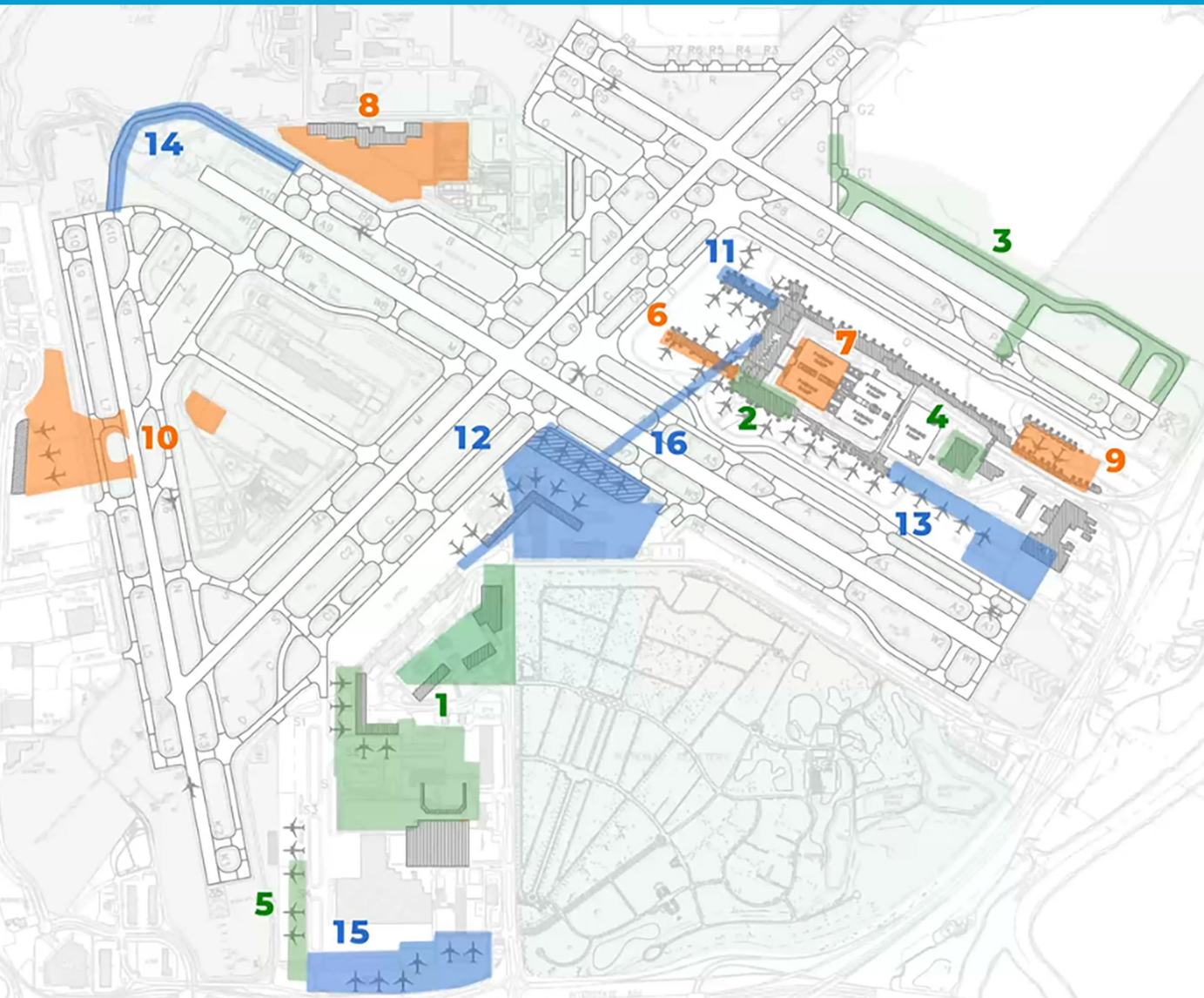








MSP Long-Term Plan - $9.2 Billion



NEAR-TERM

1. TERMINAL 2 SOUTH EXPANSION
2. TERMINAL 1 INT'L ARRIVALS IMPROVEMENTS
3. NORTH PARALLEL TAXIWAY
4. VEHICLE PARKING EXPANSION
5. AIRCRAFT PARKING EXPANSION

MID-TERM

6. RECONSTRUCT CONCOURSE F
7. PARKING AND INT'L ARRIVAL IMPROVEMENTS
8. RELOCATE GENERAL AVIATION FACILITIES
9. RECONSTRUCT CONCOURSE A, DEMOLISH CONCOURSE B
10. EXPAND CARGO FACILITIES

LONG-TERM

11. RECONSTRUCT CONCOURSE E
12. TERMINAL 2 NORTH EXPANSION
13. EXTEND CONCOURSE G
14. CONSTRUCT TAXIWAY CONNECTOR
15. AIRCRAFT PARKING EXPANSION
16. CONNECT TERMINAL 1 TO TERMINAL 2

Working with MSP

- Metropolitan Airports Commission
  - https://metroairports.bonfirehub.com/portal/?tab=openOpportunities
  - Bids are received through Quest CDN
  - Set up email notifications
- Capital Improvement Program approved by Commission in December of previous year
- Assistance with badging process
  - https://www.mymspconnect.com/

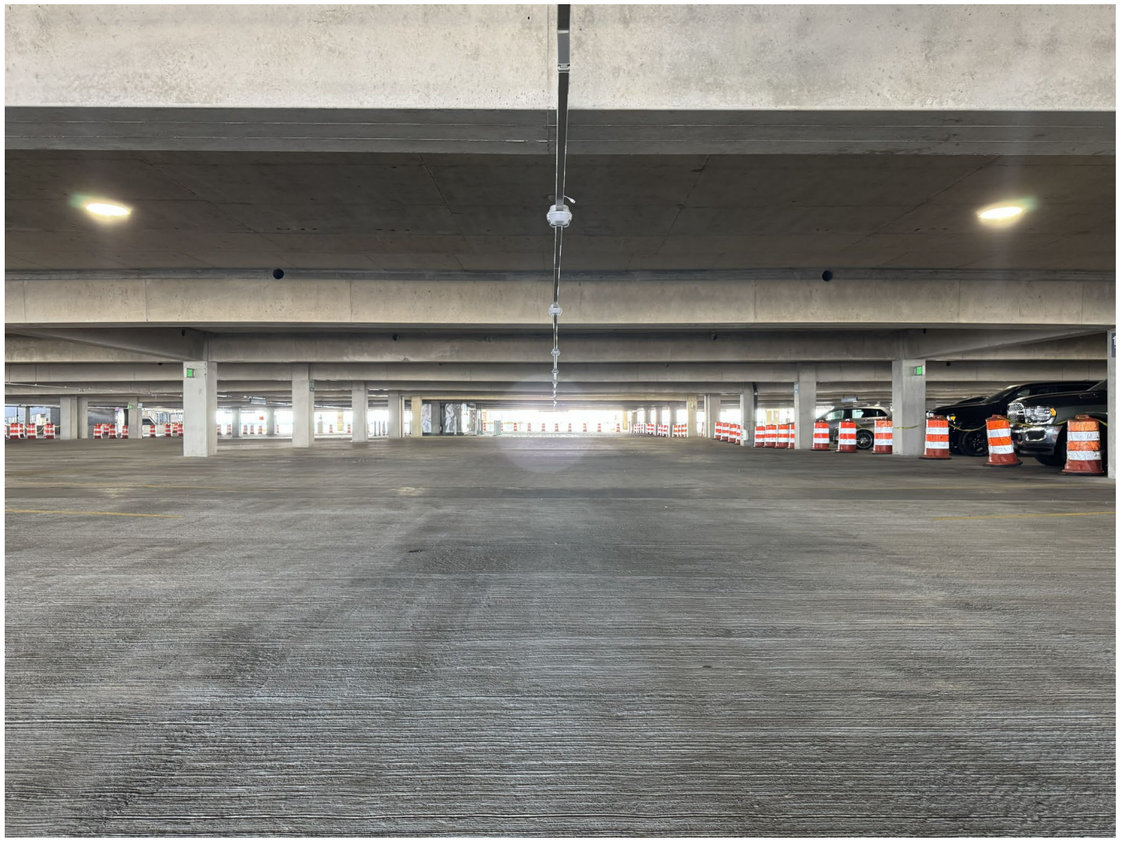


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Programmatic Construction Changes at MAC

Contracting Methods

- MAC is using Construction Manager at Risk (CMAR)
  - EMC
  - Other complex projects
- Considering using Indefinite Delivery/Indefinite Quantity (IDIQ)
  - Highly repeatable units of construction
    - Concrete Joint Repair
    - Card reader replacements



Continuing Consultants

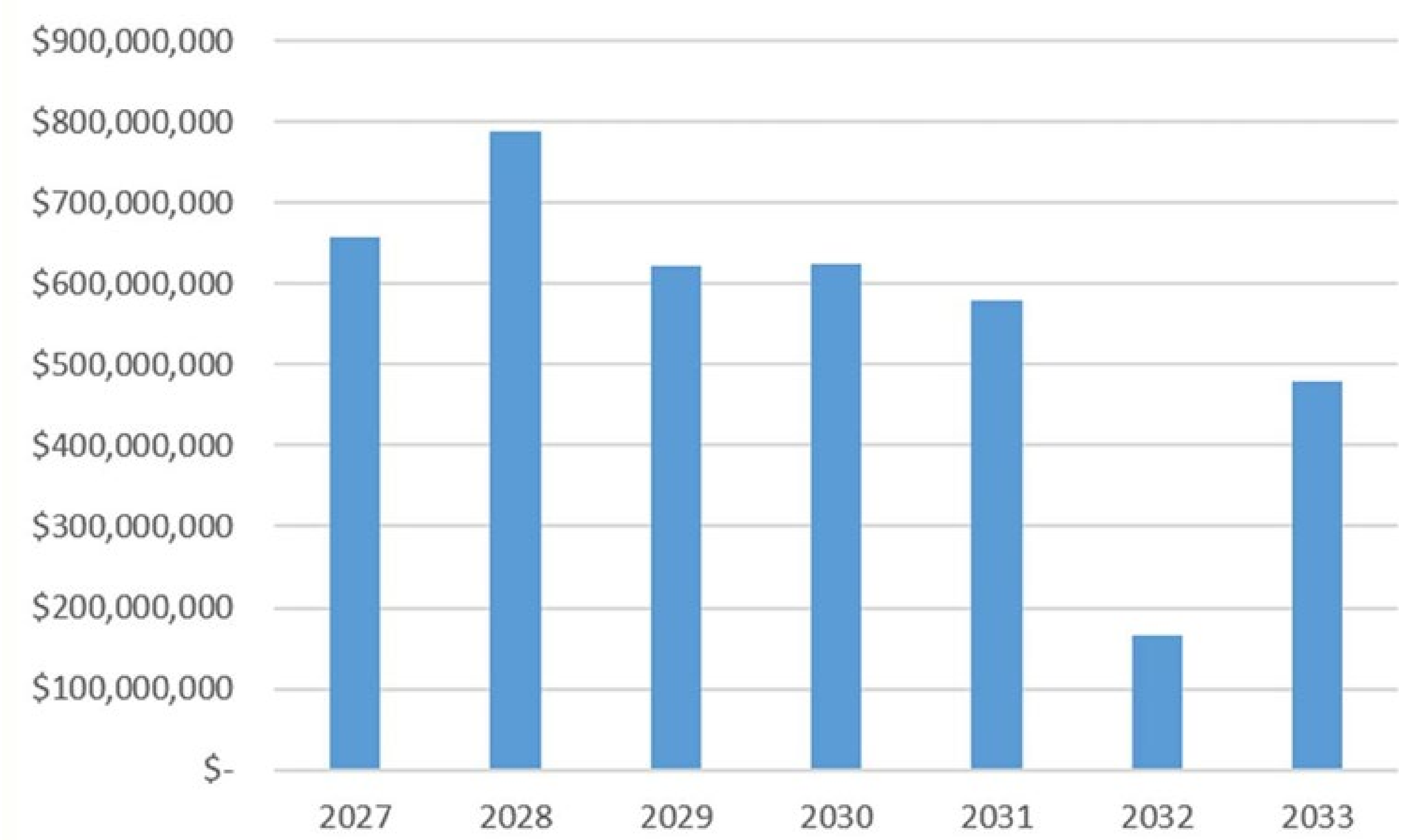
- We now have a pool of continuing consultants for
  - Architecture
  - MEPT
  - Airside
  - Construction Coordinators



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2026 MAC Projects

Proposed 2027 to 2033 Capital Improvement Program



Annual Programs/Annual Projects

- Passenger Boarding Bridge Replacements
  - $10 Million
- Variable Air Volume Box Replacements
  - $2 Million
- Parking Ramp Lighting Replacement
  - $1.8 Million in 27, much larger in later years
- MAC Technology Upgrades
  - $16.25 Million
- Aircraft Docking System
  - $1.0 Million



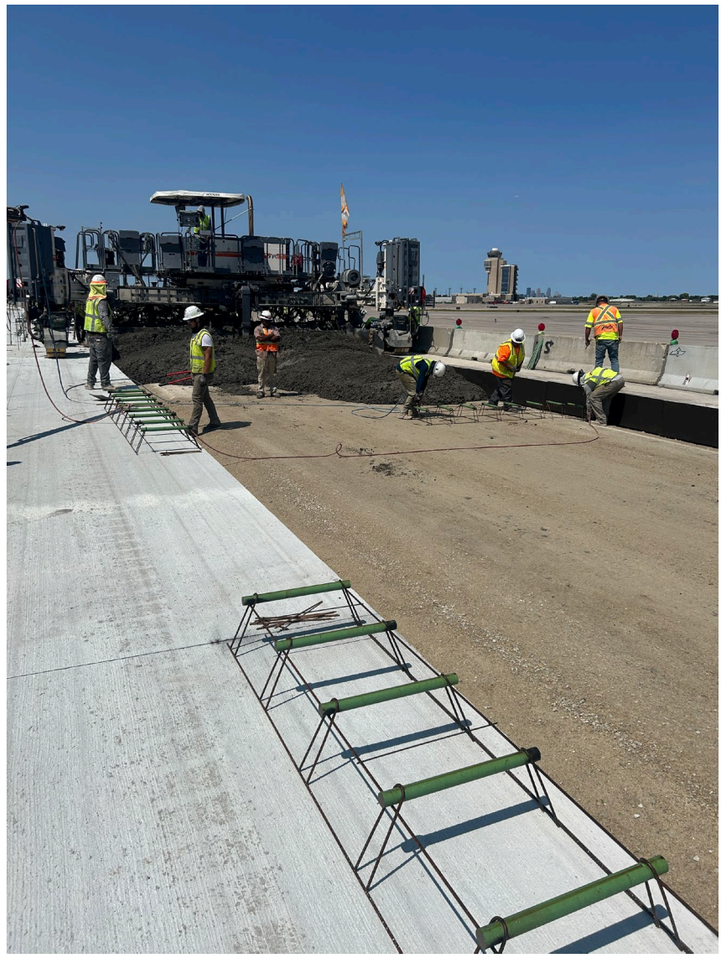
Annual Programs

- Restroom Upgrade Program
  - $3.7 Million
- Terminal Building Remediation and Miscellaneous Modifications Program
  - $6.0 Million
- EMC Life and Safety Infrastructure Program
  - $1.9 Million
- Parking Structure Rehabilitation
  - $5.0 Million
- MSP Campus Building Roof Replacements
  - $10.0 Million



Airfield Construction

- 30L Deicing Pad Reconstruction
  - $18.5 Million
- Taxiway H Pavement Reconstruction
  - $5.2 Million
- Taxiway J Pavement Reconstruction
  - $8.8 Million
- Terminal 2 Apron Reconstruction
  - $17 Million
- West Cargo Apron
  - $15 Million

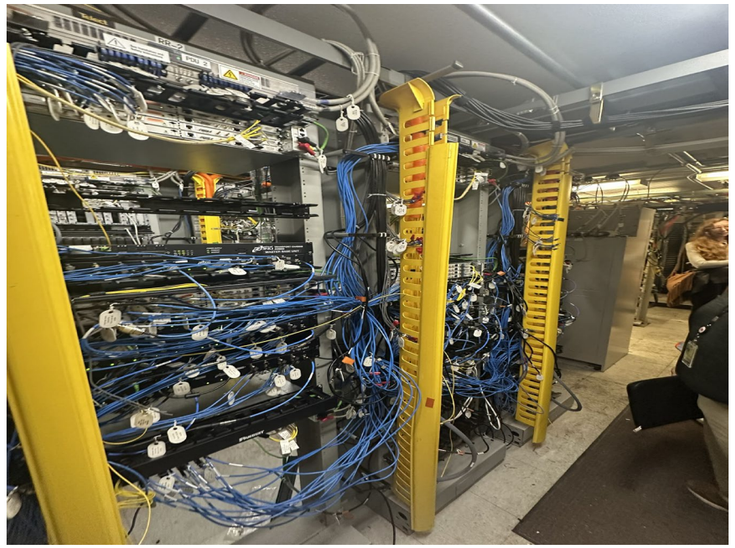






Gold and Green Parking Demolition Enabling Relocations

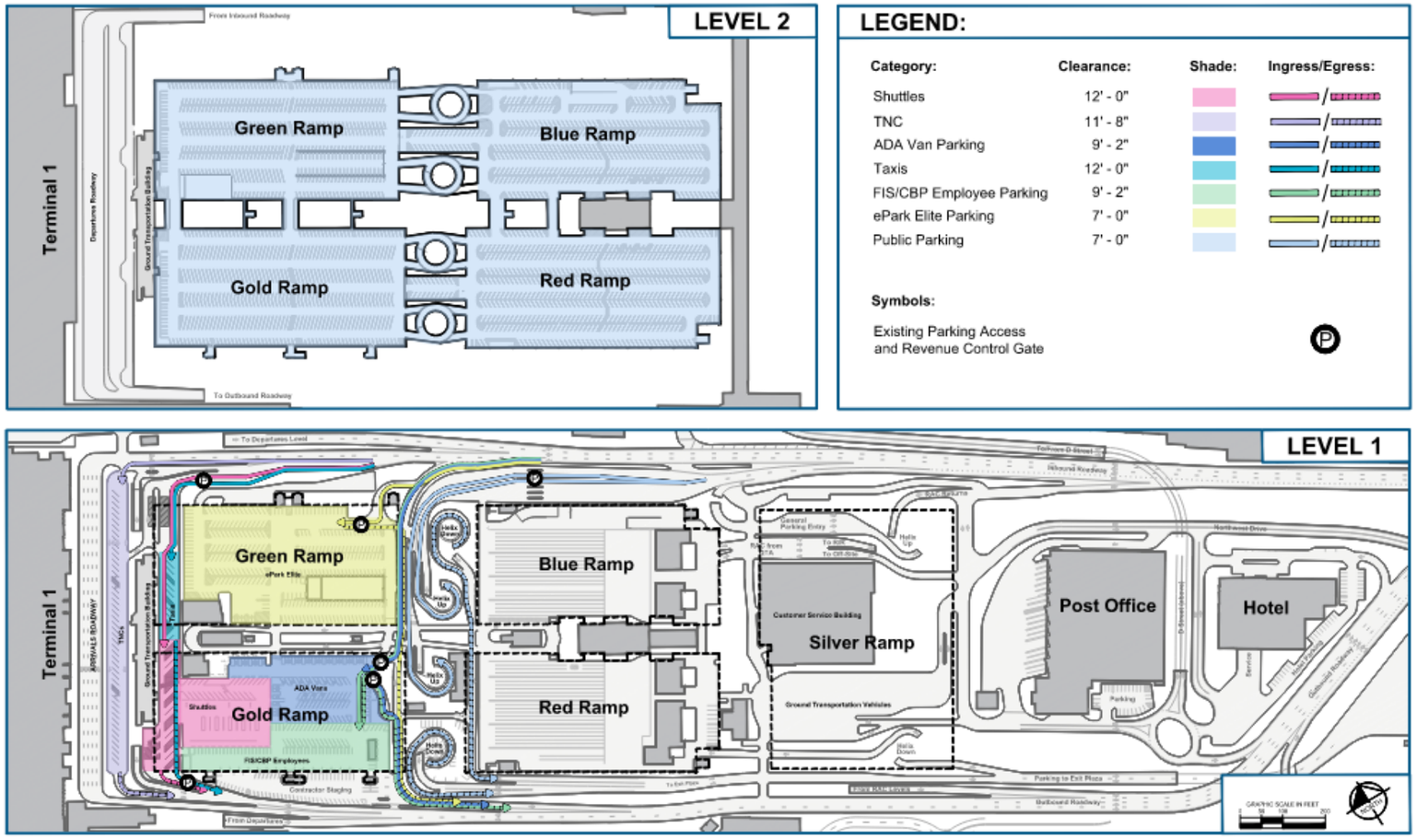
- Utility Relocations
  - Cellular DAS (AT&T, Verizon, T-Mobile)
  - Electrical
  - Mechanical
  - HVAC







Gold and Green Parking Demolition Enabling Relocations



- **Transportation** Relocations
- Shuttles
  - InterContinental
  - Hotel
  - Regional
  - Off-site
- TNC
- ADA Van
- Taxi's/Limos
- CBP Parking
- e Park Elite
- MAC Parking
- Public Parking
- Delta One Check-in

Gold and Green Parking Demolition Enabling Relocations

- The 2027 Gold Green Demo Enabling Work Project is work that will enable the Gold Ramp Demo and Green Ramp Demo to start the ramp demolitions sooner by relocating functions from these ramps into other parts of the parking ramps and campus. The 3 main scopes of work are parking function relocations, cellular/DAS/antenna relocations, and electrical relocations.



- CIP: $30.0 Million
- Bids: March 2027
- Construction start: Quarter 2, 2027
- Construction complete: Quarter 1, 2028

Reliver Airport Projects

- Roadway & Fence
  - Pavement Rehabilitation
  - Perimeter Fencing and Gates
- Building
  - Ongoing maintenance
  - Heating and cooling upgrades
  - Solar systems
  - Crew Quarters
- Airside Projects
  - Runway Pavement Rehabilitation
  - LVN 12-30 Reconstruction (asphalt)
  - Taxiway/taxilane Reconstruction
- Other Projects
  - Generator Replacement
  - Intelligent Monitoring and Control System (IMACS)
  - Storm Sewer Improvements

Terminal 1 Boiler and Chiller Replacement and EMC Expansion

- Scope & Schedule:
  - Replace Central Utility Plant at Terminal 1
  - Remodel Gates on C Concourse
  - Construction starting in 2028
- Project Delivery
  - CMAR
  - JE Dunn selected
- Opportunities
  - Best Value
  - Small Business



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MAC's Small Business Programs

What are the MAC's Small Business (SB) Construction Programs?

The MAC is committed to the development of small businesses in the airport industry. To accomplish the goal of development for small businesses, the MAC has established and facilitates participation in the three small business programs:

1. **Disadvantaged Business Enterprise (DBE) Program**
2. **MAC’s Small Business (SB) Program**

Overview of DBE Program

- As a federal funding recipient, the MAC is required to have a DBE program:
  - **DBE**: 49 CFR Part 26 ensures nondiscrimination in the award and administration of federal DOT-assisted construction projects.
  - MAC completed the required DBE reevaluations and will resume goal setting on FAA funded projects.

- The MAC is a member of the Minnesota Unified Certification Program (MNUCP);
- The MAC is a certification agency for DBE and ACDBE certification
- There are currently 406 certified DBEs and ACDBEs in the state of Minnesota

- MAC's current 2027 – 2028 DBE goal is currently awaiting approval with the FAA and is set at **9%.**
  - 2024 DBE participation was **15.6%**
    - **$5.85 million in awarded contracts to DBEs**
    - *2024 Tunnel Lighting LED Upgrade* project was awarded to Gunnar Electric, an Eden Prairie, MN certified DBE business. The contract value was $1,492,000.

MAC Small Business (SB) Program

Why does the MAC's SB program exist?

- The MAC historically participated in the utilization of the State's Targeted Group Business (TGB) program to provide contracting opportunities on MAC-funded procurements and construction projects.

- In August 2025, the MAC expanded participation to include the utilization of five (5) Minnesota small business certifications:
  - MN State's: Targeted Group Business (TGB), Economically Disadvantaged (ED), and Veteran-Owned (VO)
  - MNUCP: Disadvantaged Business Enterprise (DBE)
  - Central Certification Program (CERT)

- This change was a direct action from the 2025 Joint Disparity Study

MAC’s SB Program Details

- For all projects above $175,000, SB goals (%) are set if there are identified subcontracting opportunities

- A business determined by MAC’s Civil Rights and Small Business Development Office can be either an Emerging Small Business or a Small Business Enterprise.
    - ***Emerging Small Business***: is defined as a firm (including affiliates) whose average gross receipts over the firm's previous five fiscal years do not exceed $5 million.
    - ***Small Business Enterprise***: a firm (including affiliates) whose average gross receipts over the firm's previous five fiscal years do not exceed $10 million

- The MAC has the discretion to identify Emerging Small Businesses for any contracts under $175,000.

MAC’s SB Verification Process

- Firms can be certified as a TGB, ED, VO, DBE or CERT, and must be listed in the certification's corresponding directory
  - If firm is certified in any of the five certifications, no further action is required for verification.
  - If utilizing any of the eligible certifications to participate on a project with an SB goal, the MAC has the discretion to request financial information to confirm the owner and business are under the program size standards.

- What if a company does not have any of the five (5) eligible certifications?
  - The business can pursue SB designation with the MAC’s Office of Civil Rights & Small Business Development (OCR). Once designated; to maintain SB designation, owners must pursue renewal every 12-months.

Small Business must submit to the MAC's OCR:

1. Last 5-years of Federal Business Tax Returns
   i. Program threshold is $10 million on average over 5-years.
2. A signed Personal Net Worth (PNW) Statement from each owner
   i. Program threshold for PNW for each owner is $2.047 million
3. Ownership documentation (i.e., stock certificates, operating agreement, etc.)
4. Capability Statement

MAC's SB Program Success in Numbers

- **2024 Targeted Group Business (TGB) Participation**:
  - TGB spend/participation: $57,041,526
  - 9.57% overall TGB spend
  - MAC awarded 51 MAC-funded construction contracts
  - This includes 92 subcontract awards to certified TGBs

- **2025 Targeted Group Business (TGB)/Small Business (SB) Participation**:
  - TGB spend/participation: $72,725,049
  - 10.52% overall TGB spend
  - MAC awarded 66 MAC-funded construction contracts
  - This includes 6 prime contracts valued at $12.66 million that were awarded to certified small businesses
  - Also includes 79 subcontract awards to certified TGBs and SBs

MAC’s SB Program Success in Numbers

- **2026-to-date (Q1-Q3) Small Business (SB) Participation**
  - SB spend/participation: $75,351,002
  - 12.89% overall SB spend
  - MAC awarded 70 MAC-funded construction contracts in Q1 – Q3
  - This includes 4 prime contracts valued at $3.65 million that were awarded to certified small businesses
  - Also includes 164 subcontract awards to certified SBs

B2GNOW at the MAC!

DBE Certification & MNUCP Directory has moved to B2Gnow

Winter/Q1 2027 the MAC will be rolling out B2Gnow Contract Compliance Module

More information and trainings coming soon...

Small Business (SB) Important Links

DBE Certification and Directory:
https://mnucp.dbesystem.com/

Targeted Group Business (TGB) Directory:
https://mn.gov/admin/osp/government/procuregoodsandgeneralservices/tgedvo-directory/

Central Certification Program (CERT): https://cert.smwbe.com/FrontEnd/searchcertifieddirectory.asp

MAC Small Business Programs:
https://metroairports.org/doing-business/small-disadvantaged-businesses

MA**C B2Gnow Home Page:**
https://mac.gob2g.com/?TN=mac

Small Business (SB) Questions?

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Thank you!